## Town of Salem



2021/2022 Budget

May 5, 2021 7:00 PM
Annual Town Meeting Via Virtual Zoom

Per State of CT, Governor Lamont Executive Order 7B, the Town of Salem Annual Town Meeting on May 5<sup>th</sup>, 2021 will be following the suspension of in-person meeting requirements.

(The Annual Town Meeting Agenda posted on <a href="www.Salemct.gov">www.Salemct.gov</a>
includes link information so that residents may virtually participate.)

General Government: \$ 4,191,824

Board of Education: \$ 11,050,886

Capital Expenditures: \$ 1,130,972

\$ 16,373,682

## PROPOSED BUDGET SUMMARY 2021-2022

	Actual 2019-20	Budget 2020-21	Proposed Budget	Increase, Amount \$\$	Increase % 20/21 VS
Department			2021-22		21/22
Department 100 Selectman	6,917	7,480		90	1.20%
Department 105 Salaries	1,167,170			133,616	11.17%
Department 110 ZEO/Bld. Official/Sanitarian	2,520			11	0.26%
Department 112 Town Clerk	15,617	15,645		1,238	7.91%
Department 114 Treasurer/Auditor/BOF	38,919			0	0.00%
Department 116 Assessor	29,994			0	0.00%
Department 118 Tax Collector	13,650			0	0.00%
Department 122 Registrar	7,365			-737	-6.39%
Department 126 Town Counsel	54,100			-10,600	-21.37%
Department 134 Town Office Operation	87,439			2,510	2.42%
Department 135 Municipal Bldg Main.	61,736			2,800	5.61%
Department 138 Employee Benefits	280,126		434,410	37,893	9.56%
Department 140 Utilities	134,069			2,054	1.34%
Department 152 Town Services	95,675			8,357	7.83%
Department 157 Regional Services	10,532	11,869	·····	334	2.81%
Department 158 Library	36,650	37,725		485	1.29%
Department 210 Security	308,607	349,546		16,554	4.74%
Department 220/222 Salem Fire Departments		174,657	174,110	-547	-0.31%
Department 230 Ambulance	45,019	46,507	46,685	178	0.38%
Department 240 Public Safety	61,678	123,800	126,650	2,850	2.30%
Department 310 Public Works	245,337	256,950	266,160	9,210	3.58%
Department 410 Transfer Station	163,847	161,142	178,100	16,958	10.52%
Department 600 Economic Development	564	1,615	1,900	285	17.65%
Department 610 Inland Wetlands/ CC	1,108	3,200	3,350	150	4.69%
Department 630 Planning and Zoning	13,036	14,900	19,500	4,600	30.87%
Department 640 Zoning Board of Appeals	110	800	800	0	0.00%
Department 645 Recreation Commission	27,602	52,100	47,100	-5,000	-9.60%
Department 710 Municipal Insurance	121,967	126,972	135,648	8,676	6.83%
Department 810 Unanticipated Expenses	1,000	1,000	1,000	0	0.00%
Department 910 Interest Payments	108,063	95,063	82,063	-13,000	-13.68%
Department 920 Principal Payable	411,705	325,000	325,000	0	0.00%
Department 925 Capital Reserve Account	0	1	1	0	0.00%
Department 926 Open Space Land Acquisitio	0	1	1	0	0.00%
Department 935 Revaluation	0	82,000	22,000	-60,000	-73.17%
Gen Govt (Includes Capital Prin & Interest	3,713,245	4,032,859	4,191,824	158,965	3.94%
Capital	1,010,210	1,111,143	1,130,972	19,829	1.78%
BOE	10,369,875	10,975,886	11,050,886		
TOTAL EXPENDITURES	15,093,330	16,119,888		75,000	0.68%
TO THE EXTENDED ON TO	10,000,000	10,119,000	16,373,682	253,794	1.57%
Dept 91 Taxes	12,106,515	12,168,230	12,466,718	298,488	2.5%
Dept 92 Sta/Fed Grants	523,596	417,463	470,838	53,375	12.8%
Dept 93 Educa	2,625,710	2,527,740	2,528,750	1,010	
Dept 94 Lic & Permits	181,768	152,900	157,600		0.0%
Dept 95 Curr Services	36,568	23,850	22,900	4,700	3.1%
Dept 96 Town Money Rev	83,176	10.000		-950	~4.0%
Dept 97 Misc	55,074	01000	6,000	-4,000	-40.0%
Dept 37 Wilso	55,074	34,000	27,500	-6,500	-19.1%
TOTAL REVENUE	15,612,407	15,334,183	15,680,306	346,123	2.26%
RECONCILIATION		ŀ	Ĺ		
Expenditures	15,093,330	16,119,888	16,373,682	253,794	4 570/
Revenues	15,612,407			****	1.57%
Surplus/Shortage	519,077	15,334,183 -785,705	15,680,306 -693,376	346,123 92,329	2.26%
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Department	100 Selectman								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-100-201	Membership Fees	\$5,419	\$5,419	\$4,464	\$5.620	\$5,710	\$90	1,60%	SE CT Council of Govt/COST
5-100-301	Mileage	\$932	\$857	\$0	\$960	\$960	\$0	0.00%	Mileage - First Selectman's travel
5-100-401	Other Expenses	\$688	\$641	\$0	\$900	\$900	\$0	0.00%	Supplies
	Department total	\$7,039	\$6,917		\$7,480	\$7,570	\$90	1,20%	
Department	105 Salaries	1							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-105-100	First Selectman	\$67,343	\$69,323	\$26,759	\$69,323	\$71,402	\$2,079	3.0%	
5-105-100	Acting Selectman	\$0	\$0		\$5,600	\$8,000	\$2,400	0.0%	
5-105-101	Admin, Assistants/Senior Liaison	\$36,090	\$32,097	\$11,336	\$37,418	\$38,540	\$1,122	3.0%	
5-105-102	Town Clerk	\$50,310	\$51,816		\$53,240	\$54,837	\$1,597	3.0%	
5-105-103	Town Clerk Assistants	\$15,117	\$9,060	\$3,735	\$15,235	\$15,980	\$745	4,9%	
5-105-104	Tax Collector	\$50,359	\$48,878	\$20,474	\$53,240	\$54,837	\$1,597	3.0%	
5-105-105	Asst Tax Collector/Now Certified TC	\$29,834	\$34,148	\$14,638	\$28,142	\$28,986	\$844	3.0%	
5-105-106	Assessor	\$45,996	\$53,241	\$20,195	\$53,404	\$55,006	\$1,602	3.0%	
5-105-107	Assessor Assts/CCMA I Increased hrs	\$28,410	\$23,942	\$9,765	\$24,588	\$25,326	\$738	3.0%	
5-105-108	Treasurer	\$17,993	\$18,790	\$7,458	\$19,285	\$20,430	\$1,145	5.9%	
5-105-109	Financial/HR Administrative	\$49,795	\$54,066	\$20,455	\$53,753	\$55,366	\$1,613	3,0%	
5-105-110	Reg. Of Voters	\$13,024	\$13,356	\$5,273	\$13,710	\$14,122	\$412	3.0%	
5-105-111	Sanit, / Bld, Off,	\$36,172	\$38,793	\$15,313	\$46,829	\$48,234	\$1,405	3.0%	
5-105-113	Recording Secretaries	\$8,575	\$10,580	\$3,920	\$8,257	\$9,000	\$743	9.0%	
5-105-114	Administrative Part time	\$5,493	\$11,799	\$4,768	\$12,497	\$12,872	\$375	3.0%	
5-105-115	Recreation Coordinator	\$8,014	\$9,661	\$3,462	\$10,681	\$11,100	\$419	3.9%	
5-105-116	Public Works	\$330,615	\$325,190	\$112,581	\$368,145	\$406,000	\$37,855	10.3%	Union Contract/Foreman
5-105-117	Public Works Dir	\$15,942	\$16,229	\$6,407	\$16,882	\$17,388	\$506	3.0%	
5-105-118	Public Works Summer Help	\$5,950	\$1,100	\$8,940	\$8,067	\$8,940	\$873	10.8%	
5-105-119	On Call Program	\$62,532	\$45,410	\$0	\$0	\$0	\$0	0.0%	Moved to Dept 240
5-105-120	Fire Marshall/CP	\$21,289	\$26,903	\$11,459	\$21,464	\$22,430	\$966	4.5%	
5-105-121	EMT/Maintenance	\$140,104	\$153,116		\$149,260	\$220,030	\$70,770	47.4%	Union Contract
5-105-123	Library Salaries	\$59,050	\$58,553	\$21,321	\$64,598	\$66,535	\$1,937	3.0%	8 PT staff
5-105-124	Head Librarian	\$57,127	\$61,119		\$62,431	\$64,304	\$1,873	3.0%	
	Department Total	\$1,155,134	\$1,167,170	\$435,008	\$1,196,049	\$1,329,665	\$133,616	11.2%	
	Animal Control Officer								
Union Contracts ad		.I. Maintainers							
	e employees-(Reduced from 17 FT employees								

Department	110 Building Official/Sanitarian								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-110-402	Bldg. Official Expenses	\$1,847	\$2,520	\$320	\$4,261	\$4,292	\$11	0,26%	Office Supplies, Inspection Supplies, Memberships, Bldlg Official Mileage Field & Code books
	Department Total	\$1,847	\$2,520	\$320	\$4,281	\$4,292	\$11	0.26%	
							1,000		
Department	112 Town Clerk								
Account	Description	Actual 2018-2019	Actual 2019 2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-112-143	Vital Statistics	\$126	\$30	\$0	\$30	\$0	-\$30	-100.00%	Vital fees to Other Towns/Qu pmts to CT DPH
5-112-303	Conf/Mileage/Dues	\$1,011	\$1,322		\$1,550	\$1,550	\$0		CTCA & Nt. County Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, Education
5-112-433	Ledgers (Books)	\$14,509	\$14,265	\$5,664	\$14,065	\$15,333	\$1,268	9.02%	New/vision software & Annual Audit & Review of Land Records, Archival Supp& Restora, Microfilm&Scanning and maps Film storage, Map machine maint.
	Department Total	\$15,646	\$15,617	\$5,713	\$15,645	\$16,883	\$1,238	7.91%	
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Department	114 Treasurer/Auditor/BOF								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
									Auditor, CPA Services
5-114-204	Contract (Auditor)	\$30,417	\$38,297	\$16,000	\$36,789	\$36,789	\$0		Mileage/Treas HR Finance
5-114-304	Mileage	\$280	\$122		\$280	\$280	\$0		
5-114-454	Expenses/Town Report	\$1,120	\$500	\$0	\$1,300	\$1,300	\$0	0.00%	Producing Town Report (limited printed copies due to availability online) Classes\ workshops for Treas/HR/Finance
	Department Total	\$31,817	\$3 <u>8,919</u>	\$16,000	\$38,369	\$38,369	\$0	0.00%	
Department	116 Assessor								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-116-205	Bd. of Assessment Appeals	\$2,306	\$1,491	\$160	\$1,900	\$1,900	\$0	0.00%	Advertising /mailings
5-116-305	Conf/Mileage/Dues	\$1,180	\$1,845	\$1,176	\$2,300	\$2,300	\$0	0.00%	For education, dues and training. Mandatory for Assessor to maintain certification. CED/Pricing Guides
5-116-405	Binding/DMV Expenses	\$1,342	\$1,305	\$390	\$1,950	\$1,950	\$0	0.00%	This covers Grand List Binding and the DMV Program. New investigative tool LexisNexis
5-116-435	Ledgers /Mapping	\$11,962	\$3,935	\$0	\$10,450	\$10,450	\$0	0.00%	For software licensing (Vision) and Professional Services used for revising maps and ledgers/GEO Sys/Arc GIS
5-116-436	Vision 8 Software System	\$0	\$21,418	\$3,357	\$4,500	\$4,500	\$0	0.00%	Software Maint, Fee includes back-up to Cloud
	Department Total	\$16,790	\$29,994	\$5,083	\$21,100	\$21,100	\$0	0.00%	

Department	118 Tax Collector								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-118-306	Conf/Mileage/Dues	\$678	\$2,121	\$283	\$2,450	\$2,450	\$0	0.00%	NE Regional Conf., 2.5days, CTX Annual Conf., 2.5days, Dues, Spring & Fall Meetings, Mileage
5-118-406	Supplies	\$1,293	\$2,139	\$565	\$1,800	\$1,800	\$0	0.00%	Binders & Release Pads, Trip Deposit Ticket books, Office Supplies not provided by TOB
5-118-456	Tax Bills	\$8,616	\$9,140	\$1,420	\$9,000	\$9,000	\$0	0,00%	Tax Bill & Rate Book Paper, Rate Book Binding, Walsh Web Maint., LexisNexis
5-118-466	DMV Expenses	\$0	\$250	\$250	\$250	\$250	\$0	0.00%	DMV Online Service fee
	Department Total	\$10,587	\$13,650	\$2,518	\$13,500	\$13,500	\$0	0.00%	
Denartment	122 Registrar								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-122-207	Election Workers	\$4,913	\$1,651	\$4,877	\$3,806	\$3,440	-\$366	-9,62%	Election workers include primaries, elections & referendum.
5-122-307	Conf/Mileage/Dues	\$1,642	\$597	\$390	\$3,258	\$3,217	-\$41	-1.26%	Conferences/mileage/dues- Registrar Training/ Continuing Education
5-122-407	Other Expenses	\$1,289	\$1,435	\$58	\$400	\$400	\$0	0.00%	Copier maint, Toner, ballot pens
5-122-457	Election Expenses	\$5,492	\$3,622		\$3,975	\$3,645	-\$330	-8.30%	Memory cards, Ballot Printing, etc - Cost of printing based on not having no-excuse balloting for Nov '21 munic election
5-122-467	Canvass Expenses	\$60	\$60	\$0	\$100	\$100	\$0	0,00%	Canvass exps
	Department Total	\$13,396	\$7,365	\$7,440	\$11,539	\$10,802	-\$737	-6.39%	
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Department	126 Town Counsel								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-126-202	Labor Relations	\$1,808	\$25,221	\$5,610	\$3,600	\$4,000	\$400	11.11%	Contract Negotiation/Labor issues
5-126-208	Town Issues	\$21,916	\$28,879	\$8,050	\$46,000	\$35,000	-\$11,000	-23.91%	Town's legal issues
3-120-208	Department Total	\$23,724	\$54,100		\$49,600	\$39,000	-\$10,600	-21.37%	
Department	134 Town Office Operation			l					
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-134-209	Misc, Services	\$468	\$312	\$14	\$400	\$400	\$0	0,00%	
5-134-211	Town/Commission Printing	\$2,793	\$1,143	\$472	\$1,700	\$1,700	\$0	0,00%	Town stationary and envelopes
5-134-212	Town/Commission Advertising	\$6,606	\$3,701	\$0	\$5,600	\$5,000	-\$600	-10.71%	Legal Notices-Required
5-134-249	Copier Cost	\$8,815	\$8,381	\$3,794	\$8,200	\$8,500	\$300	3.66%	CBS printers/Supp, Map printer, Delage-lease , A&A Maintenance
5-134-259	Cleaning Services and supplies	\$999	\$546	\$1,415	\$5,250	\$5,250	\$0	0.00%	Town Hall/Library, Center School
5-134-269	Water Treatment	\$4,514	\$4,918	\$1,951	\$4,500	\$4,800	\$300	6.67%	Culligan-Libr, TOB, PW WB Crystal Rock, Alistor Cleaning Supp
5-134-299	Computer Expense	\$45,359	\$37,798	\$27,019	\$49,550	\$52,860	\$3,310	6.68%	Computer Services, Comcast, Virtual Town Hall, Gov Website, Walsh Gems Financial
5-134-409	Office Supplies	\$8,714	\$9,849	\$1,283	\$8,800	\$8,000	-\$800	-9.09%	Office supplies
5-134-479	Payroll Service	\$9,550	\$9,279	\$1,623	\$8,000	\$8,000	\$0	0.00%	Payroll Services
5-134-499	Postage	\$10,151	\$11,512		\$11,800	\$11,800	\$0	0.00%	Mailing-Postage for Library,TOB, Tax Collector, Delinquent Taxes, Assessor
	Department Total	\$97,969	\$87,439	\$38,392	\$103,800	\$106,310	\$2,510	2,42%	
							-		

Account	135 Municipal Building Mair	Actual	Actual	Expenditures	Budget	Budget	\$ Variance*	% Variance*	Comments and Clarifications
ACCOUNT	Description	2018-2019	2019-2020	2020-21 Budget	2020-2021	2021-2022	ψ variantoo		
		2010-2019	2018-2020	As of Dec 2020	2020-2021	2021-2022		1	
				A\$ 01 Dec 2020					
5-135-210	Maintenance Contracts	\$10,296	\$8,340	\$3,686	\$9,500	\$9,900	\$400	4,21%	Contract - Library's HVAC
0-100-210	Wildling Heritaries Continues								Town Hall Small Boiler
5-135-608	Exterminator Services	\$2,101	\$2,876		\$2,400	\$2,700	\$300	12.50%	Waltham Services-TOB/SFC/GLVCO/Library
5-135-609	Building Maintenance	\$35,326	\$44,642	\$4,168	\$35,000	\$36,600	\$1,600	4.57%	Maintaining of all Town buildings
5-135-6135	Quarterly Water Testing	\$973	\$5,878	\$0	\$3,000	\$3,500	\$500	16.67%	Quarterly required testing on town owned water systems
	Department Total	\$48,696	\$61,736	\$8,642	\$49,900	\$52,700	\$2,800	5.61%	
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Department	138 Employee Benefits								
Account	Description	Actual	Actual	Expenditures	Budget	Budget	\$ Variance*	% Variance*	Comments and Clarifications
		2018-2019	2019-2020	2020-21 Budget	2020-2021	2021-2022			
				As of Dec 2020					
5-138-800	FICA (ER Portion)	\$73,704	\$70,609	\$26,730	\$74,285	\$80,227	\$5,942	8.00%	FICA (ER portion)
5-138-801	Medicare (ER Portion)	\$17,237	\$16,512		\$17,373	\$18,762	\$1,389	8.00%	Medicare (ER Portion)
5-138-802	Insurance (PHS & BC Dent)	\$170,186	\$138,607	\$64,628	\$232,689	\$261,440	\$28,751	12.36%	Health Insur Increase - 1 Retiree
5-138-803	Pension	\$44,016	\$42,717		\$59,920	\$64,731	\$4,811	8.03%	Pension
5-138-804	Unemployment	\$4,920	\$2,881	\$0	\$4,000	\$1,000	-\$3,000	-75.00%	Unemployment
5-138-805	Firemen Awards	\$8,250	\$8,800		\$8,250	\$8,250	\$0	0.00%	Emer Service Stipends, Fireman Awards, Pd FF
	Department Total	\$318,313	\$280,126	\$115,464	\$396,517	\$434,410	\$37,893	9.56%	5741
		10.00/ 5							
	Health Insurance updated on 2/29/21 is fo								
(Dept. 138 - Empl	oyee Benefits was budgeted for \$416,018	in FY 2011/2012)		<b> </b>					

Department	140 Utilities								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-140-700	Telephone TOB	\$6,856	\$8,206	\$2,751	\$6,900	\$7,000	\$100	1.45%	
5-140-702	Telephone Library	\$2,125	\$2,535	\$854	\$2,200	\$2,400	\$200	9.09%	
-140-703	Telephone GLFCO	\$2,745	\$2,710	\$947	\$2,300	\$2,900	\$600	26.09%	
-140-704	Telephone SVFCO	\$1,290	\$1,760	\$475	\$1,800	\$2,800	\$1,000	55.56%	
-140-706	Telephone Transfer Station	\$478	\$539	\$183	\$500	\$650	\$150	30.00%	
-140-707	Mobile Phone PW/TOB	\$3,717	\$2,699	\$908	\$4,200	\$4,000	-\$200	-4.76%	
-140-708	Mobile Phone SVFC	\$3,180	\$3,195	\$1,042	\$2,300	\$2,300	\$0	0.00%	
i-140-709	Heat, Center School	\$762	\$566		\$838	\$900	\$62	7.40%	
-140-710	Heat TOB	\$5,247	\$4,780	\$1,790	\$6,000	\$7,900	\$1,900	31.67%	
-140-712	Heat New Library	\$11,638	\$11,703	\$3,047	\$12,700	\$11,000	-\$1,700	-13.39%	
-140-713	Heat GLVFCO	\$5,550	\$4,244	\$597	\$6,400	\$6,100	-\$300	-4.69%	
-140-714	Heat SVFCO	\$6,614	\$5,078	\$226	\$7,270	\$7,100	-\$170	-2.34%	
-140-715	Heat Public Works	\$5,680	\$4,193		\$6,248	\$6,200	-\$48	-0.77%	
-140-720	Electricity TOB	\$15,703	\$12,441	\$3,606	\$13,980	\$13,980	\$0	0.00%	
-140-721	Electricity Old Library	\$546	\$561	\$181	\$600	\$600	\$0	0.00%	
-140-722	Electricity New Library	\$18,213	\$9,246	\$3,347	\$14,900	\$14,900	\$0	0.00%	
-140-723	Electricity GLVFCO	\$8,342	\$7,221	\$2,547	\$8,000	\$7,800	-\$200	-2.50%	
-140-724	ElectriciSVFCO	\$7,893	\$6,756	\$2,742	\$9,200	\$9,200	\$0		
-140-725	Electricity PW	\$10,334	\$11,227	\$2,039	\$10,710	\$11,000	\$290		
-140-726	Electricity Transfer Station	\$2,929	\$2,951	\$667	\$3,000	\$3,200	\$200	6.67%	
-140-727	Electricity Rec Fields	\$1,787	\$1,753	\$621	\$1,900	\$1,980	\$80		
-140-730	Gas/Fuel Security/Fire Marshal	\$483	\$668	\$0	\$600	\$600	\$0		
-140-733	Gas/Fuel GLVFCO/Ambulance	\$7,020	\$5,920	\$469	\$7,000	\$7,000	\$0		
-140-733	GAS/Fuel SVFCO	\$3,398	\$4,235	\$235	\$4,100	\$4,100	\$0		
-140-734	Gas/Fuel PW	\$18,502	\$18,157	\$982	\$19,892	\$19,982	\$90	0.45%	
	Veh Fuel T/B Allocated Quarterly		\$725	\$5,047					Dept Alloca's conducted Quarterly 60%BOE
	Department totals	\$151,032	\$134,069	\$35,303	\$153,538	\$155,592	\$2,054	1.34%	

Department	152 Town Services								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-152-810	Historical Society	\$600	\$600	\$300	\$300	\$300	\$0	0.00%	Donation
5-152-811	Cemeteries	\$1,300	\$31	\$0	\$1,000	\$1,000	\$0	0.00%	Donation
5-152-812	Senior Services	\$4,755	\$6,720	\$1,794	\$9,910	\$11,840	\$1,930	19.48%	Senior Transport services program, Senior Donation, Expanded activities
5-152-813	Gardner Lake Authority	\$14,102	\$8,000	\$0	\$8,000	\$10,000	\$2,000	25,00%	Water Quality/Police Patrol
5-152-814	Health Services	\$28,144	\$42,902	\$22,794	\$29,077	\$34,520	\$5,443	18.72%	Uncas Health District/Health Services
5-152-815	Memorial Day/Bicentennial Celebration	\$8,600	\$122	\$0	\$600	\$600	\$0	0.00%	Memorial Day
5-152-816	Pavilion/Community Events and "Our Town Salem"	\$3,940	\$5,291	\$947	\$3,500	\$3,500	\$0	0.00%	"Our Town" quarterly distribution
5-157-000	ACO Agreement - new in 2016-17	\$10,206	\$10,431	\$2,673	\$12,306	\$13,290	\$984	8.00%	Animal Control Regionalized with Montville
5-152-826	Planning Services	\$30,128	\$21,578	\$8,115	\$42,000	\$40,000	-\$2,000	-4.76%	SCCOG Agreement
	Department Total	\$101,775	\$95,675	\$36,623	\$106,693	\$115,050	\$8,357	7.83%	
Department	157 Regional Services								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-157-820	Women's Center/Safe Futures	\$700	\$700	\$700	\$700	\$700	\$0	0,00%	Donation
5-157-821	T.V.C.C.A.	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	Donation
5-157-822	Adult Ed	\$4,000	\$4,160		\$4,066	\$4,400	\$334	8.21%	Reimbursement from the State/pass through BO
5-157-824	Regional Probate	\$3,209	\$3,219	\$0	\$3,650	\$3,650	\$0	0.00%	Salem %
5-157-825	SECTER	\$1,453	\$1,453		\$1,453	\$1,453	\$0		Dues
5-157-828	Homeless Shelter	\$0	\$0		\$1,000	\$1,000	\$0		Regional Allocation
	Department Total	\$10,362	\$10,532	\$3,153	\$11,869	\$12,203	\$334	2.81%	

Department	158 Library				i				
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-158-015	Equipment	\$6,412	\$5,658	\$3,161	\$9,275	\$7,300	-\$1,975	-21.29%	(2) Computers @ \$1000 each for Computers: SADIRECTOR & TECHSRVS to be replaced in 2021 per replacement schedule, Adjustible monitors, VirusShield, LibData/Ninite, BiblioComp Sev&Repr, TechSoup, Leases, Microsoft Lic, Copter/Printer Maint., Supp, Unanticipated Repairs
5-158-315	Conf/Mileage/Dues					. ,			ALA & CLC Membership & workshops/conf.
		\$1,384	\$1,486		\$1,600	\$1,400	-\$200	-12.50%	
5-158-415	Other Expenses	\$1,807	\$2,469		\$2,000	\$2,000	\$0	0,00%	CT CEN Internet, Misc Exps
5-158-458	Supplies	\$2,465	\$2,500	\$1,038	\$2,700	\$3,700	\$1,0DO	37.04%	Library Supplies
5-158-515	Circulation Materials	\$16,715	\$19,212	\$5,365	\$16,650	\$18,150	\$1,500	9.01%	Books, movies,media,Overdirve, LP,etc Junior Library Guild, children's book subscription WT Cox Periodical Subs
5-158-615	Biblomation Service Fees	\$5,170	\$5,325	\$5,484	\$5,500	\$5,660	\$160	2.91%	Bibliomation Annual Contract (Circ. & Cataloging Network)
	Department Total	\$33,953	\$36,650	\$16,048	\$37,725	\$38,210	\$485	1.29%	
Department	210 Security								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-210-016	Equipment	\$1.500	\$8,470	\$375	\$1.000	\$1,500	\$500	50,00%	Radio, batteries
5-210-216	Resident Troopers	\$293,842	\$299,321		\$346,546	\$363,000	\$16,454	4.75%	Reflects State of CT cost-share to Towns paying 85% of full Salary and Benefits
5-210-416	Other Expenses (Supplies)	\$425	\$692		\$1,000	\$800	-\$200	-20.00%	Office supplies
5-210-616	Maintenance	\$124	\$124	\$0	\$1,000	\$800	-\$200	-20.00%	Speed signs
	Department Total	\$295,891	\$308,607	\$375	\$349,546	\$366,100	\$16,554	4.74%	

Department	220 Gardner Lake Fire Company	/							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-220-436	Chief's Account	\$2,270	. \$627	\$130	\$2,500	\$2,500	\$0	0.00%	Mileage, meetings, and training Subscriptions Dues and permits
	DEPT TOTAL	\$2,270	\$627	\$130	\$2,500	\$2,500	\$0	0.00%	

Donartmont	t 222 Salem Fire Department			1					
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-222-017	GLVFC Equipment	\$3,594	\$4,161	\$310	\$3,500	\$3,500	\$0	0.00%	Replacement & Equipment Hand tools/power tools
5-222-018	SVFC Equipment	\$8,892	\$8,942	\$3,597	\$6,800	\$6,500	-\$300	-4.41%	FAST Team Supplies, Misc. Firefighter Equipment, flashlights, hand tools
5-222-217	GLVFC Professional Fees	\$1,339	\$3,479	\$110	\$3,450	\$3,400	-\$50	-1.45%	Legal Atty /Anti Virus Prog/Computer Rep & Mair
5-222-218	SVFC Professional Fees	\$3,404	\$5,935	\$1,608	\$4,200	\$4,200	\$0	0.00%	Copier&supp/MVR/IAR, Computer backup
5-222-222	SVFC Physicals	\$3,992	\$2,823	\$1,551	\$5,000	\$5,000	\$0	0.00%	Member Physicals
5-222-223	GLVFC Physicals	\$1,626	\$3,571	\$0	\$6,225	\$6,000	-\$225	-3.61%	Annual NFPA/DOT CDL, members physicals, shots and co pay reimbursement
5-222-437	Supplies (Medical) SVFC (Covid Reimburs.)	\$353	\$2,840	\$0	\$1,200	\$1,200	\$0	0.00%	Misc Supplies, ballistic vest
5-222-438	Chief's Account	\$2,596	\$2,550		\$3,000	\$3,000	\$0	0.00%	Fuel/Maint/Equipment/lights/siren repair
5-222-477	SVFC Expendables	\$5,223	\$4,878		\$5,500	\$5,500	\$0	0.00%	Cleaning Supp/toilet supp/paper goods/batteries
5-222-478	GLVFC Expendables	\$4,075	\$3,762		\$3,710	\$3,700	-\$10	-0.27%	Oil Dry, Haz-mat Pads, toilet tissue, paper towels cleaning supplies, Water treatment system
5-222-518	SVFC Training	\$8,202	\$6,748	\$2,082	\$7,800	\$7,800	\$0	0,00%	Firefighting Training, FAST Team Training, and EMS Training/Management
5-222-519	GLVFC Training	\$10,601	\$4,658	\$2,065	\$8,375	\$8,000	-\$375	-4.48%	Fire training FF1&2 Class/ Driver training Q/CDL Officer training Fire Officer 1, Fire Instr 1 Haz Mat Aw&oper class/Fraining materials, copies, supp
5-222-529	SVFC Insurance	\$23,699	\$27,520	\$26,455	\$30,000	\$30,000	\$0	0.00%	Building, Auto, Sickness & Health
5-222-230	GLVFC Insurance	\$23,636	\$26,975	\$27,412	\$25,827	\$27,000	\$1,173	4.54%	Emergency Veh/Gen Liab Sta 27
5-222-434	GLVFC Fire Wells	\$2,017	\$0	\$0	\$1,925	\$1,000	-\$925	-48.05%	Install and maintain fittings and equip.
5-222-618	SVFC Repair/ Maintenance of Equipment	\$33,316	\$21,951	\$18,841	\$21,125	\$21,000	-\$125	-0,59%	Equipment Maint small Engines, computer & motor repairs, Veh batteries, Aerial service, pumj service, meter maint., Ladder tires & Hurst tool service
5-222-612	GLVFC Vehicle Maintenance	\$7,464	\$8,584	\$3,753	\$8,035	\$8,500	\$465	5.79%	Prev repair/maint/Engine tank 127/Tanker 127/Forestry 127/Portable pumps
5-222-619	SVFC Testing	\$4,383	\$5,791	\$2,780	\$5,500	\$5,500	\$0	0.00%	Ladder Testing, SCBA Flow Testing, Compressor service & Air testing, Extinguishers
5-222-620	GLVFC Testing	\$6,630	\$10,959	\$2,209	\$9,125	\$8,975	-\$150	-1.64%	Annual NFPA /DOT OSHA Testing, SCBA pump hose, CO meters, Scott meter
5-222-622	SVFC Radio Repair	\$4,785	\$4,161	\$923	\$5,100	\$5,000	-\$100	-1.96%	Portable radios, Radio repairs, radio batteries, Alpha pagers, voice pager repairs
5-222-623	GLVFC Radio Repair	\$3,586	\$208		\$3,425	\$3,500	\$75	2.19%	Emerg, Lights & Radios & sirens/Install and repair
5-222-827	GLVFC Building Maintenance	\$3,219	\$0	\$1,121	\$3,335	\$3,335	\$0	0.00%	Building maintenance: Repair services, OH doors Maint Agreem.
	Department Total	\$166,632	\$160,496	\$98,201	\$172,157	\$171,610	-\$547	-0.32%	

Department	230 Ambulance		memmenteneur the memmer reconstitution						
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-230-019	Equipment	\$6,460	\$7,533	\$0	\$6,385	\$6,385	\$0	0.00%	Rope Rescue replacement, hand tools, tool batt's/Water Rescue PPE /Safety /Gurney batteries/Cold Water rescue PPE/safety harnesses/Equipment
5-230-519	Training	\$10,577	\$6,327	\$397	\$9,890	\$9,800	-\$90	-0.91%	In-service EMS train, EMT, EMR Classes, Training material, Copies, Trav reimburs.
5-230-531	Insurance	\$7,418	\$5,438	\$5,448	\$8,432	\$8,500	\$68	0.81%	Vehicle Liability, Marine 127, Rescue, Service, UTV 127, Errors and Omissions
5-230-605	Biohazard Transportation	-\$148	\$88	\$0	\$725	\$700	-\$25	-3,45%	Supp, BioHazard transportation, Salem School, GL Fire
5-230-623	Radio Repair	\$2,912	\$3,517	\$133	\$3,500	\$3,500	\$0	0.00%	Installation/Repair/portable batteries, replacement antennae's, officer vehs, pagers
5-230-624	Repair/Maintenance of Equipment	\$10,153	\$22,074	\$4,898	\$15,450	\$16,000	\$550	3.56%	Prev. Maint & Repair/ Brakes Rescue127/ Service 127/Marine 127 /Ulil 127/Trailer maint.X3/ Lucas Heart Device contract & Stryker Lifting Device contract
5-230-919	Uniforms	\$2,821	\$42	\$0	\$2,125	\$1,800	-\$325	-15,29%	On-Call staff attire, Pers Prot Equip, clothing/footwear
	Department Total	\$40,193	\$45,019	\$10,876	\$46,507	\$46,685	\$178	0.38%	
Department	240 Public Safety								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-240-020	Communication Equipment	\$5,223	\$8,476	\$8,516	\$7,200	\$8,000	\$800	11.11%	Emergency communications equipment and tower
	1 1			` '	` '	•			maint,
5-240-220	911 Emergency Contract	\$27,296	\$27,721	\$14,507	\$21,900	\$21,200	-\$700	-3,20%	911 Contract/required expenses
5-240-420	Fire Marshall Expense	\$3,986	\$4,214	\$0	\$3,300	\$3,600	\$300	9,09%	New books, investigation, inspection supplies, training, uniforms, fire prevention materials
5-240-421	Civil Preparedness Expense	\$15,800	\$7,854	\$1,608	\$12,400	\$12,400	\$0	0.00%	Emergency equipment and supplies
5-240-625	Alarm Maintenance	\$3,265	\$11,110	\$1,620	\$6,400	\$7,000	\$600	9.38%	Alarm Maintenance for all buildings
5-240-920	Fire Police	\$4,608	\$1,273		\$5,000	\$5,000	\$0		Radio/Rep Maint/Materials
5-240-921	Fire Training Building	\$3,771	\$1,030		\$1,600	\$1,600	\$0		Expenses for Fire Training Building maint.
5-240-960	Gear-FF/EMT	\$0		\$0	\$6,000	\$17,850	\$11,850	0,00%	Required Gear for Paid FF/EMT
5-240-970	On-Call Nominal Fee	\$0	\$0		\$60,000	\$50,000	-\$10,000		Restructure from Dept 105 -Volunteer Nominal Fees
	Department Total	\$63,949	\$61,678	\$26,753	\$123,800	\$126,650	\$2,850	2.30%	

Department :	310 Public Works								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-310-021	Small & Gas Power Equipment	\$4,484	\$10,464	\$2,751	\$9,200	\$9,200	\$0	0.00%	All small electric and gas power equipment
5-310-023	Repair/Maint,Vehicles	\$82,538	\$79,043	\$7,395	\$69,000	\$64,500	-\$4,500	-6.52%	Maintenance of all PW vehicles
5-310-026	Mech/Equip/Tools	\$7,525	\$15,563	\$968	\$9,500	\$10,000	\$500	5,26%	Mechanic toots, equipment and fuel pump maint.
5-310-439	Materials	\$22,743	\$21,948	\$3,201	\$23,000	\$23,000	\$0	0.00%	All oth Supp, Consumables, traffic signs, safety equip, etc.
5-310-441	Snow Removal Supplies	\$42,823	\$23,471	\$0	\$53,000	\$66,210	\$13,210	24.92%	Cost for freated salt/sand
5-310-633	Field Maintenance	\$17,933	\$22,409	\$6,233	\$14,600	\$14,600	\$0	0.00%	Park&Rec fields, tree removal
5-310-634	Oil/Road Repairs	\$67,427	\$55,064	\$7,503	\$67,000	\$67,000	\$0	0.00%	Maintenance/spot repairs, drainage & tree removal on all town roads
5-310-921	Engineering	\$6,332	\$12,676	\$1,211	\$4,800	\$4,800	\$0	0.00%	Engineering primarily for road work/issues
5-310-923	Uniforms, Meals and Supplies	\$4,578	\$4,699	\$825	\$6,850	\$6,850	\$0	0,00%	Clothing and OT meal allowance, DOT test, school and seminars
	Department Total	\$256,383	\$245,337	\$30,087	\$256,9 <u>50</u>	\$266,160	\$9,210	3.58%	
Danastraant	410 Transfer Station								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-410-241	Management Contract	\$61,675	\$62,868	\$32,063	\$69,000	\$69,000	\$0	0,00%	Contract
5-410-442	Operating Costs	\$3,579	\$390	\$1,475	\$3,900	\$3,900	\$0	0.00%	Cost of DEEP permits, additional employees for Amnesty day, misc supplies, IE passes, flyers, OC recyclable programs
5-410-541	Trash Bags	\$9,385	\$12,602	\$0	\$8,600	\$10,000	\$1,400	16.28%	Revenue off sets expense
5-410-627	Maintenance and Improvements	\$3,215	\$5,600	\$861	\$4,000	\$4,000	\$0	0.00%	General Maintenance of site
5-410-628	Water Testing	\$3,806	\$4,199	\$903	\$4,300	\$4,300	\$0	0,00%	DEEP requirements
5-410-922	Engineering	\$823	\$1,619		\$2,600	\$2,000	-\$600	-23.08%	Cost of Permit changes
5-410-931	Bulky Waste Tipping	\$6,101	\$5,553	\$759	\$6,5 <u>00</u>	\$6,500	\$0	0.00%	
5-410-932	Trash Tipping (CRRA)	\$26,868	\$30,484		\$30,000	\$32,000	\$2,000	6,67%	
5-410-933	Trash Hauling	\$7,194	\$8,208		\$8,000	\$8,000	\$0	0.00%	
5-410-935	Bulky Waste Hauling	\$4,782	\$3,843		\$5,500	\$5,500	\$0	0.00%	Co-4-f Desirables
5-410-935	Recyclable Hauling	\$17,647	\$24,518		\$13,842	\$28,000	\$14,158	102.28%	Cost of Recyclables
5-410-936	Toxic Waste	\$4,115	\$3,963		\$4,900	\$4,900	\$0	0.00%	
5-410-937	CFC Evacuation Response	\$0	\$0				\$0		
	Department Total	\$149,190	\$163, <u>847</u>	\$53,412	\$161,142	\$178,100	\$16,958	10.52%	
	Station in FY 2009/10 was \$190,686								
Enhanced Recyclin	ig and Compacting Recyclables Saves \$\$\$								<u></u>
		<u> </u>		<u> </u>					

Department	600 Economic Development								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-600-223	Consulting	\$1,100	\$0	\$0	\$500	\$500	\$0	0.00%	Consullant
5-600-223 5-600-323	Dues & Education	\$60	"\$0 \$0		\$00 \$0	\$100 \$100	\$100	#DIV/0!	EDC-related Classes
5-600-498	Mailings & Materials	\$340	\$564		\$1,115	\$1,300		#DIV/0! 16,59%	Promotional Materials
3-000-490	Department Total	\$1,500	\$564		\$1,615	\$1,300		17.65%	
	Department Total	\$1,000	\$384	30	\$1,010	\$1,500	\$285	17.05%	
Department	610 Inland Wetlands Conservat	ion Commiss	ion						
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-610-261	Legal Service	\$1,800	\$0	\$0	\$1,000	\$1,300	\$300	30.00%	Written opinions, research, appearance in court at meetings as necessary/prep as necessary
5-610-324	Conferences	\$40	\$0	\$0	\$250	\$200	-\$50	-20,00%	Seminars/workshops, memberships, and subscriptions
5-610-523	GIS Expenses	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	Software and hardware as necessary
5-610-525	WEO Mileage	\$0	\$108	\$0	\$200	\$100	-\$100	-50,00%	Mileage
5-610-941	Engineering	\$0	\$0	\$0	\$750	\$750	\$0	0.00%	Professional engineers to review plans, prepare plans, visit/inspect sites, attend meetings
	Department Total	\$2,840	\$1,108	\$1,000	\$3,200	\$3,350	\$150	4.69%	

Department	630 Planning and Zoning Comm	nission							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-630-224	Legal Services	\$8,910	\$11,780	\$8,256	\$10,000	\$10,000	\$0	0.00%	Consultations, court documents & reviews, witten/telephonic & written corresp, and in court lime as necessary
5-630-325	ZEO Mileage/exp.	\$854	\$52	\$62	\$1,000	\$1,000	\$0	0.00%	ZEO Mileage
5-630-425	Other	\$1,587	\$1,204	\$1,231	\$1,500	\$1,500	\$0	0.00%	Seminars, Training, and Membership dues
5-630-430	Planning of Conservation & Development	\$0	\$0	<del></del>				0.00%	Dev. Costs, outreach, postage, copying
5-630-924	Engineering	\$2,078	www.coccoccoccoccoccoccoccoccoccoccoccoccoc	\$375	\$2,000	\$2,000	\$0	0.00%	Consult, Site verification, Drawing/Plan reviews, plan prep., Doc reviews/Telephonic/Written/Corrrespond/Court time
	Department Total	\$13,429	\$13,036	\$9,924	\$14,900	\$19,500	\$4,600	30.87%	
Department	 640 Zoning Board of Appeals								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-640-226	Zoning Board of Appeals	\$800	\$110	\$0	\$800	\$800	\$0	0.00%	As needed for books, classes, and mileage
0 0 10 220	Department Total	\$800	\$110	· · · · ·					
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645 Recreation Commission								
Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
				4			0.0001	Field and Facilities repairs/clay court
Maintenance	\$17,455	\$4,589	\$0	\$11,500	\$11,500			repairs/maintenance, trail repair/maint.
Salem Recreation Association Programs	\$8,873	\$12,072	-\$113	\$11,300	\$11,300	\$0	0.00%	League & sports program expenses
Holiday Activities	\$2,051	\$692	\$0	\$2,800	\$2,800	\$0	0,00%	Tree lighting/Easter program/Halloween program
Community Out Reach/Appropriated Exp.	\$927	\$1,969	\$0	\$1,500	\$1,500	\$0	0.00%	Dues, Conferences, Service Projects, mileage
Week-end Access	\$0	\$0	\$0	\$5,000	\$5,000	\$0	0.00%	Provide services for wk end programs at school
Fee Base Activities	\$13,166	\$8,280	\$2,344	\$20,000	\$15,000	-\$5,000	-25.00%	
Department Total	\$42,472	\$27,602	\$2,231	\$52,100	\$47,100	-\$5,000	-9.60%	
10 Municipal Insurance								
Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
Insurance	\$116,725	\$121,442	\$62,498	\$123,472	\$126,558	\$3,086	2.50%	Gen Liability/Property/ Workers Compensation, Insur/Buildings except School
Insurance	\$2,692	\$525	\$0	\$3,500	\$9,090	\$5,590	159.71%	Bonds/Crime/NEW Cyber Policy
Department Total	\$119,417	\$121,967	\$62,498	\$126,972	\$135,648	\$8,676	6.83%	
	Maintenance Salem Recreation Association Programs Holiday Activities Community Out Reach/Appropriated Exp. Week-end Access Fee Base Activities  Department Total  710 Municipal Insurance Description  Insurance	Description	Description	Description	Description	Description	Description	Description

Department	810 Unanticipated Expenses								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-810-830	Unanticipated Expenses	\$1,170	\$1,000	\$175	\$1,000	\$1,000	\$0	0.00%	Unanticipated Expenses
	Department total	\$1,170	\$1,000	\$175	\$1,000	\$1,000	\$0	0.00%	
Department 9	910 Interest Payments								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-910-992	2012 School Bond Payment	\$121,063	\$108,063	\$95,063	\$95,063	\$82,063	-\$13,000	-13.68%	School Bond Interest Payment
5-910-995	East Lyme Debt Service Interest	\$1,733	\$0		\$0	\$0			East Lyme Debt Serv Int
	Department Total	\$122,796	\$108,063	\$95,063	\$95,063	\$82,063	-\$13,000	-13,68%	

Department	920 Principal Payable								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5-920-000	School Bond Payment	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$0	0.00%	School Bond Pmt
5-920-994	ELHS Debt	\$84,972	\$86,705	\$0	\$0	\$0	\$0	0.00%	ELHS Debt Service
	Department Total	\$409,972	\$411,705	\$325,000	\$325,000	: \$325,000	\$0	0.00%	
<u>Department</u>	925 - Capital Reserve Account								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
5.005.0040		40		40		40			
5-925-0010	Transfers to CIP	\$0	\$1		\$0	\$0	. \$0	0.00%	
5-925-000	Appropriation	\$0	\$0		\$1	\$1	\$0	0,00%	Reserve account for future capital expenses
	Department Total	\$0	\$1	\$0	\$1	\$1	\$0	0.00%	

Department	926 Open Space Land Acqu	isition Fund							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
926-95-10	Open Space Fund	\$0	\$0	\$0	\$1	\$1	\$0	0.00%	
926-95-11	Land Acquisition Fund	\$0	\$0		\$0	\$0	\$0	0.00%	
	Department Total	\$0	\$0	\$0	\$1	\$1	\$0	0.00%	<u> </u>
Department	935 Revaluation								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
935-95-10	Appropriation	\$0	\$0	\$1,861	\$82,000	\$22,000	-\$60,000	-73.17%	New Revaluation 20-21
<del> </del>	Department Total	\$0	\$0		\$82,000	\$22,000	-\$60,000	-73.17%	
	Next Revaluation 2020-2021				, ,				
									1

Fund 100 - De	partment - Capital Expenditure	s							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
BOE	Replace 1994 Roof & AC Units	\$152,000	\$152,000		\$0	\$0			
BOE	Replace Milestone Video Recording Server	****				\$52,860			
BOE	Fuel Tank Replacement				\$40,000	\$0			
BOE	Clock System				\$17,500	\$17,933		1	
BOE	Sound System Gymnasium				\$0	\$0		· · · · · · · · · · · · · · · · · · ·	
BOE	Independent Technology Analysis(Previously Tech Purchases)				\$100,000	\$20,000			
BOE	Front & Back lot-Pave, Mill,				\$0	\$0			
BOE Library	Carpet Replacement				\$0	\$23,001			
BOE	Teacher Refirement Plan				\$125,000	\$0			
Town Library	HVAC Fuel Replacement Sys				\$200,000	\$85,000			
Town Library	Fuel Tanks				\$5,000	\$0			
Recreation	Disc Golf				\$0	\$23,499			<u> </u>
Recreation	Vol Park				\$0	\$0			
PW	Fuel Tanks				\$37,077	\$80,000			
PW	Bucket Truck					\$155,000			
PW	Commercial Mower		\$22,602						
PW	Pick up Truck		\$28,308						
PW	PW Snow/Plow Truck	\$45,000			\$66,000	\$66,000			
PW	PW Road Rehab	\$408,565	\$380,536		\$318,071	\$433,572			
PW	Large Snowplow truck #1	\$62,000	\$62,000						
PW	SVFC Driveway		\$49,000						
PW	Field Groomer					\$19,107			
PW	Bingham Field Restoration				\$11,000	\$11,000			
	Hydraulic Rescue Tools/Exhaust Sys	\$48,964	\$48,964						
	SVFCO Gear & Hoses	\$15,000	\$15,000		\$13,000	\$14,000			
SVFCO	SBCA Replace/Grant appropriation				\$11,800				
GLVFCO	GLVFC Gear and Hoses		\$14,000		\$11,500	\$10,000			
GLVFCO	Tanker truck	\$120,000	\$120,000						
GLVFCO	Firefighting Turn out gear	\$14,000							
GLVFCO	Thermal imaging Cameras (2)	\$5,445							
GLVFCO	Fire Rescue Boat		\$55,500						<u> </u>
SVFCO	Engine tanker				\$120,000	\$120,000			
SVFCO	Storage building	\$25,000							
SVFCO	F350		\$62,300						
ТОВ	Roof				\$35,195				
TOTAL CAPITAL		\$895,974	\$1,010,210	\$0	\$1,111,143	\$1,130,972	\$19,829		
Total General Gov	/ernment	\$3,726,984	\$3,713,245		\$4,032,859	\$4,191,824	\$158,965	3.94%	
Total BOE Expenditures -		\$10,37 <del>6</del> ,941	\$10,369,875	\$2,390,404	\$10,975,886	\$11,050,886	\$75,000	0.68%	
Grand Total Exp	enditures	\$14,999,899	\$15,093,330	\$3,851,821	\$16,119,888	\$16,373,682	\$253,794	1.57%	

Denartment	91 General Property Taxes			1					
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
1010	General Property Taxes, Current Year	\$11,714,121	\$11,870,785	\$8,410,101	\$11,969,630	\$12,328,718	\$359,088	3.00%	
1020	General Property Taxes prior years	\$154,958	\$57,945	\$56,944	\$70,000	\$50,000	-\$20,000	-28.57%	
1030	Interest on General Property Taxes	\$79,601	\$47,278	\$37,775	\$50,000	\$40,000	-\$10,000	-20.00%	
1040	Liens	\$1,104	\$1,242	\$642	\$1,000	\$500	-\$500	-50.00%	
1050	MV Supplement	\$135,685	\$152,872	\$9,625	\$75,000	\$72,000	-\$3,000	-4.00%	
1070	MV Interest	\$3,810	\$2,180	\$182	\$2,600	\$500	-\$2,100	-80.77%	
080	Refunds- Curr Yr	-\$13,761	-\$20,711	-\$11,248	\$0	-\$25,000	-\$25,000	0.00%	
085	Refunds- Prev Yr	-\$4,160	-\$5,076	-\$927	\$0	-\$1,000	-\$1,000	0.00%	
	Subtotal Gen Property Taxes Curr Year	\$11,700,360	\$11,850,074	\$8,398,853	\$11,969,630	\$12,303,718	\$334,088	2,79%	
	Subtotal Gen Property Taxes Prior Years	\$370,998	\$256,441	\$104,241	\$198,600	\$163,000	-\$36,600	-18.4%	
	Total Department 91	\$12,071,358	\$12,106,515	\$8,503,094	\$12,168,230	\$12,466,718	\$298,488	2,5%	

Department	92 State/Federal Grants								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
012	Munic Grants	\$0	\$4,699	\$28,237	\$4,066	\$4,699	\$633	15.57%	-
001	Town Aid Road(TAR)	\$193,591	\$193,271	\$96,637	\$193,591	\$193,274	-\$317	-0.16%	
0016	Office of Policy & Mgmt.(FEMA)	\$0		\$0	\$0	\$0	\$0	0.00%	
002	Civil Preparedness			\$0	\$0	\$0	\$0	0.00%	
0020	Telephone Access Line	\$7,696	\$7,619	\$0	\$7,619	\$4,965	-\$2,654	-34.83%	
0023	Veterans Tax Relief	\$4,636	\$2,834	\$2,834	\$4,000	\$2,834	-\$1,166	-29.15%	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
004	Payment in Lieu of Taxes (PILOT)	\$35,653	\$35,653	\$35,653	\$35,653	\$35,653	\$0	0.00%	
006	Tax Relief for the Elderly			\$0	\$150	\$0	-\$150	-100,00%	
007	Tax Relief for the Disabled	\$333	\$343	\$349	\$150	\$0	-\$150	0.00%	·
009	Pequot/Mohegan	\$7,370	\$7,370		\$3,720	\$7,370	\$3,650	98.12%	
011	LOCIP (Infra-structure)		\$136,085		\$33,620	\$33,443	-\$177	-0.53%	
014	Library Grant	\$0	\$0	\$0	\$2,200	\$0	-\$2,200	-100,00%	
089	Municipal Stability Grant	\$144,028	\$132,694	\$132,694	\$132,694	\$132,694	\$0	0.00%	
038	Miscellaneous (Includes ESSER Covid)		\$3,028	\$3,099		\$55,906			
	American Rescue Plan \$403,126 Estimated with restrictions Reimbursable Trail Grant/	\$19,619	\$0	\$0	\$0	\$0	\$0	0.00%	
	Department total	\$412,926	\$523,596	\$301,960	\$417,463	\$470,838	\$53,375	12.79%	
				731,300		V 11 01,000	400,010	1277074	
Department	93 State/Federal Grants for Edu	ucation							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
4-093-031	Transportation	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
1-093-035	Education Equalization	\$2,727,638	\$2,621,550	\$631,270	\$2,523,674	\$2,525,078	\$1,404	0.06%	Actual for 20/21 \$2,625,710
1-093-036	Adult Education	\$5,666	\$4,160	\$2,609	\$4,066	\$3,672	-\$394	-9.69%	
1-093-151	Excess Cost Grant	\$0	\$0		\$0	\$0	\$0	0.00%	
11.1	Special Education	\$0	\$0		\$0	\$0	\$0	0.00%	
1-093	Grants - Other	\$0	\$0	· · · · · ·	\$0	\$0	\$0	0.00%	
	Teacher's Retirement Contribution	\$0	\$0		\$0	\$0	\$0	0.00%	
	American Rescue Plan \$161,000 Estimated with few restrictions					V.			
	Department total	\$2,733,304	\$2,625,710	\$633,879	\$2,527,740	\$2,528,750	\$1,010	0.04%	

Department	94 Licenses & Permits								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
042	Electrical	\$7,354	\$11,128	\$5,967	\$7,000	\$7,500	\$500	7.14%	
043	Plumbing	\$2,116	\$2,826	\$1,514	\$2,500	\$2,000	-\$500	-20.00%	
044	Heating	\$6,522	\$9,677	\$4,310	\$6,000	\$5,600	-\$400	-6.67%	
045	Wells	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
046	Zoning compliance	\$1,312	\$1,450	\$375	\$1,400	\$500	-\$900	-64.29%	
047	Building	\$48,259	\$53,693	\$27,583	\$40,000	\$36,000	-\$4,000	-10.00%	
048	Town Engineering Fees	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
049	Conveyance Tax	\$55,310	\$47,083	\$59,724	\$50,000	\$65,000	\$15,000	30.00%	
050	Pistol Permits/Sport Licenses	\$3,010	\$2,940	\$870	\$2,000	\$1,000	-\$1,000	-50.00%	
051	Warrant Fees	\$0		\$0	\$0	\$0	\$0	0.00%	
052	Landfill Fees - BW	\$7,392	\$7,821	\$5,191	\$7,000	\$7,000	\$0	0.00%	
053	Garbage Bag Revenue	\$39,933	\$37,459	\$19,230	\$36,000	\$32,000	-\$4,000	-11.11%	
0533	Tipping Hauling Fees	\$6,421	\$4,085	\$1,767	\$0	\$0	\$0	0,00%	
054	Misc./Other	\$2,680	\$3,606	\$950	\$1,000	\$1,000	\$0	0.00%	
•	Department total	\$180,309	\$181,768	\$127,481	\$152,900	\$157,600	\$4,700	3.07%	
						-,, , ,			

Department	95 Charges for Current Service	S							
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
056	Recording Fees	\$16,720	\$22,862	\$16,096	\$16,000	\$16,000	\$0	0.00%	
056		\$10,720	\$260	\$35	\$10,000	\$10,000 \$50	-\$250	-83.33%	
	Sale of Maps	<del></del>	<u> </u>		•		-\$250 -\$1,600	-64.00%	
058	Sale of Copies	\$3,988	\$3,843		\$2,500				
059	Zoning Board of Appeals	\$1,140			\$100	\$0	-\$100	-100,00%	
060	Sale of Zoning Regulations	\$0	\$0		\$0	7 -	\$0	0.00%	
061	P&Z Commission	\$1,672	\$1,841	\$1,827	\$400		\$600	150.00%	
062	Inland Wetlands Comm. Fees	\$450	\$450		\$300	\$200	-\$100	-33.33%	
063	CFC Evacuation Fees	\$1,065	\$2,115	\$1,925	\$750	\$750	\$0	0.00%	
067	Elec Registra Fees	\$3,336	\$5,195	\$5,217	\$3,500	\$4,000	\$500	14.29%	
152	LOCIP cip Farm Fee	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
	Farmland Preservation	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
	Department Total	\$28,889	\$36,568	\$25,374	\$23,850	\$22,900	-\$950	-3.98%	·
Department	96 Revenue from use of Town								
Account	Description	Actual 2018-2019	Actual 2019- 2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
	Premium on Bonds								
064	General Fund	\$94,198	\$83,176	\$4,173	\$10,000	\$6,000	-\$4,000	-40.00%	
065	Other Funds	\$0	\$0	\$0	\$0		-\$4,000 \$0	0.00%	
000					* -		•		
	Department total	\$94,198	\$83,176	\$4,173	\$10,000	\$6,000	-\$4,000	-40.00%	
						. ,, .,			

Department 9	7 Miscellaneous Revenue								
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
					7.000	F 888	<b>*</b> 0.000	-28.57%	
070	Insurance Claims/Refunds	8,684	9,656	0	7,000	5,000	-\$2,000		
071	Leases	0	0	0	0		\$0	0.00%	
072	Library Fees/Fines/Bozrah	12,896	11,552	9,012	10,000	9,500	-\$500	-5.00%	
073	Pavilion/Field Rental/Farmers Market	720	-120	0	0	0	\$0	0.00%	
074	Recreation Fee Base Activities	14,427	7,914	3,674	5,500	3,000	-\$2,500	-45.45%	
075	Field Rental	1,950	0	0	0	0	\$0	0.00%	
076	Miscellaneous/Other	15,281	26,072	6,828	11,500	10,000	-\$1,500	-13.04%	
	Department total	\$53,958	\$55,074	\$19,514	\$34,000	\$27,500	-\$6,500	-19.12%	
SUB-total	Total Tax Revenue	\$12,071,358	\$12,106,515	\$8,503,094	\$12,168,230	\$12,466,718	\$298,488	2,45%	
SUB-total	Total Misc Revenue	\$770.280	\$880,182		\$638,213	\$684,838	\$46,625	7.31%	
SUB-total	Total Municipal Revenue	\$12,841,638	\$12,986,697	\$8,981,596	\$12,806,443	\$13,151,556		2.69%	
Closed CIP Projects Bal per BOF/Aud	Funds Transfer from Oth	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
SUB-total	Education Revenue	\$2,733,304	\$2,625,710	\$633,879	\$2,527,740	\$2,528,750	\$1,010	0.04%	
TOTAL REVENUE		\$15,574,942	\$15,612,407	\$9,615,475	\$15,334,183	\$15,680,306	\$346,123	2,26%	
Account	Description	Actual 2018-2019	Actual 2019-2020	Expenditures 2020-21 Budget As of Dec 2020	Budget 2020-2021	Budget 2021-2022	\$ Variance*	% Variance*	Comments and Clarifications
Combined Expendit	ures	\$14,999,899	\$15,093,330	\$3,851,821	\$16,119,888	\$16,373,682	\$253,794	1.57%	
Combined Revenue		\$15,574,942	\$15,612,407	\$9,615,475	\$15,334,183	\$15,680,306	\$346,123	2.26%	
Balance									
Department 9	8 Surplus/Shortfall	\$575,043	\$519,077	30-19-05-05-05	-\$785,705	-\$693,376	\$92,329		

## TOWN OF SALEM 10 YEAR PRINCIPAL and INTEREST

TOWN OF SALEM 10 YEAR PRINCIPAL and INTEREST														
	ITEM TOTAL	Fìeld		FV 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	TOTAL
	School Building Renovation 4,5m	P	1	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	0	2,925,000
	School Building Renovation Interest	ŧ		82,063	71,906	64,188	55,250	45,500	35,750	26,000	15,844	5,281	0	401,781
	Total Principal and Interest	T	-	407,063	396,906	389,188	380,250	370,500	360,750	351,000	340,844	330,281	. 0	3,326,781
		4	<del></del>	TOWN	) E CALE	88 40 VC	D CADI	TAL DIAL	<u> </u>	1			<u> </u>	L
	TOWN OF SALEM 10 YEAR CAPITAL PLAN													
<u>, ,</u>	BOE Replace 1994 Roof Top/AC Units	<u> </u>	<u> </u>	0	100,000	100,000	100,000	100,000	100,000					500,000
2	BOE Replace 1994 Bollers	╙	Ļ			75,000								75,000
3	BOE Front & Back Lot - Pave, Mill, Stripe, Curbing	ļ	ļ		175,000									175,000
4	DOE Generator Replacement		<u> </u>		82,500	82,500								165,000
5	BOE Network Upgrades		<u> </u>	0	110,000	105,000								215,000
	BOE Fire Alarm Upgrade	ļ	<u> </u>		72,492									72,492
7	BOE Replace Milestono Video Recording Server		L_	52,860				<u> </u>						52,860
8	BOE Bathroom Renovations		<u> </u>				95,000							95,000
9	BOE Library carpet	L		23,001										23,001
10	BOE Sound Sys Gymnasium			17,933										17,933
11	BOE Corridor Lockers				41,190			ļ						41,190
12	Gymnasium Wall Padding				26,700									26,700
13	Independent Technology Analysis			20,000										20,000
	SUB TOTAL BOE	3/3/	W.S	113,794	607,8B2	362,500	195,000	100,000	100,000	NAME OF THE OWNER.	77250 (400 (400 ) (400 50 ) — (400 )	v 1953 (1555)	jeksenici	1,479,176
14	Rec Disc Golf	-	-	20, 100		1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1								
15	Rec Volunteer Park - Concession Stand	-	├	23,499	<del> </del>	45 454		<del> </del>	<b></b>					23,499
		257	for the		VEW STREET	45,000	41.00	verse server	TOTAL STREET, TOTAL STREET, THE	19.000000000000000000000000000000000000	***********	Telephone conse	.,,	45,000
	SUB TOTAL REC	íš.	· · · ·	23,499	THE STATE	45,000				agesames.	A STORAGE STATE	1000000 E 14 52 02 11000000 E 14 52 02		60,499
16	BucketTruck			155,000									*****	155,000
17	PW Large Snow Plow Truck #2			66,000	66,000									132,000
18	PW Field Groomer			19,107										19,107
19	PW Front End Loader			0	97,500	97,500		1						195,000
20	PW Large Snow Plow Truck #3					65,000	65,000	65,000						195,000
21	PW Over Rall Mower				90,000			<b> </b>		l			-	90,000
22	PW Small Snow Plow Truck	Г			85,000			l	<u> </u>					85,000
23	PW Backhoe (Previously 21-22)			0		l	85,000							85,000
24	PW Excavator		<del>                                     </del>						125,000	125,000	<b></b>			250,000
25	PW Large Snow Plow Truck #4 (3 year payoff)								65,000	65,000	65,000			195,000
26	PW Large Snow Plow Truck #5									20,000	20,000			130,000
27	P\Y Road Improvement			433,572	442,244	451,089	460,111	469,313	478,699	408,273	498,038	507,999	518,159	4,747,497
28	PW Dingham Field Restoration (moved from BOE to reduce cost)		$\vdash$	11,000	11,000		100,111	100/020	470,022	100,270	470,036	001,533	316,137	22,000
29	PW Fuel Tanks (Includes generator+STEAP)	-		80,000	11,000				<u> </u>					
	SUB TOTAL PW	133	100	764,679	791,744	613,589	- 610,111	534,313	668,699		ren nan	- For 000 - 1	. Meo 4 fo	80,000
30	GLVCO/SVFCO SCBA Replacement (20/21 for SVFCO FEMA Grant)	<u> </u>		2003 A 465 5 20-5	44579744	Serozalora area	diMiii	944,919	195, 000'653''-"	670,273	563,038	<b>507,999</b>	£18,159	6,250,604
31	GLVFCO Slip Resistant Flooring Install/Maint (25/26)							F.000	<u> </u>	<del> </del>			<del></del>	
32	GLVFCO Fire Fighting Turnout Gear and Hose		<del>                                     </del>	10,000	14,000	44,000	44.000	5,800	41.000					5,800
33	GLVFCO File Fighting Lot		<del> </del>	10,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	136,000
34		-	<b></b>			5,000								5,000
35	GLVFCO Building Roof Roplacoment	├	<del> </del>		51,770		W1 6 4 5	<b> </b>	<b></b>					51,770
36	GLYFCO Replacement of F350 Forestry Truck		<b>-</b>		<b></b>		78,000	<u> </u>	<u></u>					78,000
	GLVFCO Fire Engine (3 year payoff)	150	-\$100c	eres de la companya d	*440223222	SPANEL CONTRACT	4000000000 TV	150,000	200,000	200,000	200,000		,	750,000
27	SUB TOTAL GLYFC		5015	10,000	65,770	19,000	92,000	169,800	214,000	214,000	214,000	14,000	14,000	
	SVFCO Engine Tanker	<u> </u>		120,000	120,000	120,000	120,000	<b></b>						480,000
38	SVFCO Replacement Gear and Hose	ļ	<b></b>	14,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	149,000
39	Scott 4500 psi SCBA Air Packs (includes GLVFCO)					61,200	61,200	61,200	61,200	61,200				306,000
40	SVFCO Replacement 2500 Gallon Tanker		200-00		WARTS	135,000	135,000	135,000						405,000
	SUBTOTALSVEC	25.	1988	184,000	135,000	331,200	331,200	211,200	76,200	76,200	15,000	15,000	15,000	1,340,000
41 42	Gen Govt Library HVAC System Replacement			85,060		ļ		·	<b></b>					85,000
-12	Gen Govt Library Fuel Tanks SUB-TOTAL GENERAL GOVT	19000	Sayery	0	alitaangennisterski	eggest mensor	gavening to be seen	NAMES OF THE PARTY	MANAGEM CONTRACTOR	ganga (akinese)	The second of the second of	AND THE COLUMN TO THE PERSON	Powerm. Acces	0
	Sub Total, All Other	2475	4.485.	85,000	1400.004	4 974 900	4 720 044	A ALPAGA	4.040.000			Salatental	Register of the Association of t	95,000
	TOTAL Capital and Principal and Interest	$\vdash$	<u> </u>	1,130,972	1,660,396	1,371,289	1,228,311	1,015,313	1,058,899	968,473	792,038	536,999	547,159	10,249,849
	to two cabina and councibarand interest	L	L	1,539,035	1,997,302	1,760,476	1,608,561	1,395,813	1,419,649	1,319,473	1,132,882	867,280	547,159	13,576,630