Dept 10	Dept 100 Selectman	nan							
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	% Variance from Prev Yr
		\$5.419	\$5,419	\$4,464	\$5,620	1.) SE CT Council of Govt	5,710.00	\$90	1.60%
5-100-201	Member ship Fees					2.) Council of Small Towns COST			
5-100-301	Mileage	\$932	\$857	\$0	\$960	First Selectman Travel	960.00	\$0	0.00%
	Other	\$688	\$641	\$0	\$900	Supplies	900.00	\$0	0.00%
5-100-401	Expenses								
DEPARTA	DEBARTMENT TOTAL	\$7.039	\$6.917	\$4.464	\$7,480		\$7,570	\$90	1.20%

2020-21 Expenditures 2020-21 as of Dec	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	% Variance from Prev Yr
	THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER, THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER.			The second named in column 2 is not the column 2 in co
\$28,682 \$69,323		\$71,402	\$2,079	3.00%
	Prior to at \$10.0	\$8,000	\$2,400	42.86%
•	_	600	200	۵ 000
		\$54.837	\$1.597	3.00%
		\$15,980	\$745	4.89%
		\$54,837	\$1,597	3.00%
		\$28.986	\$844	3.00%
		\$55,006	\$1,602	3.00%
-440-		\$25,326	\$738	3.00%
		\$20,430	\$1,145	5.94%
		\$55,366	\$1,613	3.00%
		\$14,122	\$412	3.01%
		\$48,234	\$1,405	3.00%
			\$0	
\$3,920 \$8,257		\$9,000	\$743	9.00%
49		\$12,872	\$375	3.00%
\$3,462 \$10,681		\$11,100	\$419	3.92%
	Union contract	\$406,000	\$37,855	10.28%
\$6,407 \$16,882		\$17,388	\$506	3.00%
\$8,940 \$8,067		\$8,940	\$873	10.82%
		\$0	\$0	
T	-	\$22,430	\$966	4.50%
T	-	\$190,030	\$40,770	27.31%
		\$66,535	\$1.937	3.00%
		\$64,304	\$1,873	3.00%
\$435,012 \$1,196,049		\$1,299,665	\$103,616	8.66%
0 00 00 00 00 00 00 00 00 00 00 00 00 0	49	\$69,323 Prior to \$5,600 at \$10,0 at \$10,0 \$15,235 \$53,240 \$53,240 \$53,7418 \$24,588 \$19,285 \$53,753 \$13,710 \$46,829 \$16,882 \$16,882 \$8,067 \$8,067 \$8,067 \$8,067 \$8,46,829 \$16,882 \$\$149,260 Union of \$64,598 & Part t \$62,431	\$69,323 Prior to 2009 funded \$5,600 at \$10,000  \$37,418 \$53,240 \$15,235 \$53,240 \$\$28,142 \$\$53,404 \$\$14,285 \$\$13,710 \$\$46,829 \$\$13,710 \$\$46,829 \$\$10,681 \$\$12,497 \$\$16,882 \$\$8,067 \$\$16,882 \$\$8,067 \$\$149,260 Union contract \$\$149,260 Union contract \$\$149,260 Union contract \$\$149,260 Union contract \$\$149,260 \$\$149,260 Union contract \$\$364,598 \$\$149,260 \$\$21,464 \$\$149,260 \$\$149,260 Union contract \$\$364,598 \$\$149,260 \$\$21,464 \$\$149,260 \$\$21,464 \$\$149,260 \$\$364,598 \$\$21,166 \$\$362,431	\$69,323   \$71,402   Prior to 2009 funded   \$8,000   at \$10,000   \$38,540   \$53,240   \$53,240   \$53,240   \$53,240   \$53,240   \$53,240   \$53,240   \$53,240   \$53,240   \$53,240   \$55,366   \$15,980   \$53,442   \$55,306   \$54,837   \$54,837   \$54,837   \$54,837   \$55,366   \$15,980   \$55,366   \$15,980   \$55,366   \$19,285   \$50,430   \$55,366   \$12,457   \$46,829   \$46,829   \$448,234   \$12,872   \$10,681   \$10,681   \$10,881   \$10,882   \$11,100   \$14,825   \$10,881   \$10,882   \$11,100   \$14,826   \$10,300   \$14,9260   Union contract   \$17,388   \$8,940   \$12,1464   \$14,9260   Union contract   \$17,388   \$17,388   \$14,9260   Union contract   \$17,388   \$17,38

Dept 1:	Dept 126 - Town Counsel	Counsel							
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	% Variance from Prev Yr
5-126-202	Labor Relations	\$1,808	\$25,221	\$5,610	\$3,600	Contract Negotiation	\$4,000	\$400	11.11%
						Labor Issues			
5-126-208	5-126-208 Town Issues	\$21,916	\$28,879	\$ 8,050	\$46,000	Town Issues	\$45,000	-\$1,000	-2.17%
DEPART	DEPARTMENT TOTAL \$23,724	\$23,724	\$54,100	\$13,660	\$49,600		\$49.000	-\$600	-1.21%

DEP.		5-134-499	5-134-479	5-134-409				5-134-299			5-134-269		5-134-259			i	5-134-249	5-134-212	5-134-211	5-134-209	Account	pope io:
DEPARTMENT TOTAL		Postage	Payroll Services	Office Supplies				Computer			Water Treatment		Cleaning Service and Supplies				Copier Cost	Town /Commission Advertising	Town Printing	Misc. Services	Description	
607 000		\$10,151	\$9,550	\$8,714				\$45,359			\$4,514		\$999				\$8.815	\$6,606	\$2,793	\$468	Actual 2018-19	o poi dei oii
607 430		\$11,512	\$9,279	\$9,849				\$37,798			\$4,918		\$546				\$8,381	\$3,701	\$1,143	\$312	Actual 2019-20	
£20 204		\$821	\$1,623	\$1,283				\$27,019			\$1,950		\$1,415				\$3,794	\$0	\$472	\$14	2020-21 Expenditures as of Dec	
200000		\$11,800	\$8,000	\$8,800				\$49,550			\$4,500		\$5,250				\$8.200	\$5,600	\$1,700	\$400	Budget 2020-21	
	Town Office, Tax Collector, Delinquent Taxes, Assessor,	1.) Mailing- Postage for Library,	Payroll Services	1.) Office Supplies	6.)Walsh Gems Financial	4) Gov Website	3.) Virtual Town Hall	1.) Yucatech Comp Services	3.) Allston Cleaning Supplies	2.) Crystal Rock Water	1.) Culligan-Library, TOB, PW	*BOE removed funding	Town Hall/Library	4.) A&A Maintenance	3.) Delage-Lease	2.) CBS Map/ printer	1.) CBS Printers -Supplies/Mair	1.) Legal Notices-Required		1.) Town Stationery/envelopes	Explanation of Services/Expenses	
\$406 240		\$11,800	\$8,000	\$8,000				\$52,860			\$4,800		\$5,250				\$8.500	\$5,000	\$1,700	\$400	Fiscal Year 21-22 Proposed Budget	
63 640		\$0	\$0	-\$800				\$3,310			\$300		\$0				\$300	-\$600	\$0	\$0	Variance from Prev Yr	
2 420/		0.00%	0.00%	-9.09%				6.68%			6.67%		0.00%				3.66%	-10.71%	0.00%	0.00%	Variance from Prev Yr %	

Dept 13	5- Municip	oal Buil	ding Ma	Dept 135- Municipal Building Maintenance					
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	Variance from Prev Yr %
5-135-210	Bldng Grounds Contracts	\$10,296	\$8,340	\$3,086	\$9,500	\$9,500 Contract Library HVAC	\$9,900	\$400	4.21%
					\$0	\$0 Town Hall Small Boiler		276	
5-135-608	Exterminator	\$2,101	\$2,876	\$788	\$2,400	\$2,400 -TOB/ Library/SVFC	\$2,700	\$300	12.50%
					\$0	\$0 GLVCO			
5-135-609	Grounds/ Bldg Maint.	\$35,326	\$44,642	\$4,168	Maint \$35,000 Bldgs	Maintenance of All Town Bldgs	\$36,600	\$1,600	4.57%
5-135-6135	Quality Water	\$973	\$5,878	\$0	\$3,000	\$3,000 Qtrly Water Testing Town	\$3,500	\$500	16.67%
					\$0	\$0 Bldg			
DEPART	DEPARTMENT TOTAL	\$48,696	\$61,736	\$8,642	\$49,900		\$52,700	\$2,800	5.61%

DEP/	5-138-805	5-138-804	5-138-803	5-138-802	5-138-801	5-138-800	Account	<b>Dept 138</b>
DEPARTMENT TOTAL	Firemen Awards	Unemployment	Pension	Insurance (PHS & BC Dent)	Medicare (ER Portion)	FICA (ER Portion)	Description	8 - Employee
\$318,313	\$8,250	\$4,920	\$44,016	\$170,186	\$17,237	\$73,704	Actual 2018-19	e Benefits
\$280,126	\$8,800	\$2,881	\$42,717	\$138,607	\$16,512	\$70,609	Actual 2019-20	ts
\$115,464	\$0	\$0	\$17,854	\$64,628	\$6,252	\$26,730	2020-21 Expenditures as of Dec	
\$396,517	\$8,250	\$4,000	\$59,920	\$232,689	\$17,373	\$74,285	Budget 2020-21	
	Emer Serv Stipends	Unemployment	Pension	Health Insurance increase  1 Retiree	Medicare (ER Portion)	FICA (ER Portion)	Explanation of Services/Expenses	
\$434,410	\$8,250	\$1,000	\$64,731	\$261,440	\$18,762	\$80,227	Fiscal Year 21-22 Proposed Budget	
\$37,893	\$0	-\$3,000	\$4,811	\$28,751	\$1,389	\$5,942	Variance from Prev Yr	
9.56%	0.00%	-75.00%	8.03%	12.36%	8.00%	8.00%	Variance from Prev Yr %	

	5-140-735	5-140-734	5-140-733	5-140-730	5-140-727	5-140-726	5-140-725	5-140-724	5-140-723	5-140-722	5-140-721	5-140-720	5-140-715	5-140-714	5-140-713	5-140-712	5-140-711	5-140-710	5-140-709	5-140-708	5-140-707	5-140-706	5-140-704	5-140-703	5-140-702	5-140-700	Account	
DEPARTMENT TOTAL	Gas Public Works	Gas SVFDEPT	Gas GLVFCO/Ambulance	Gas Security/Fire Marshal	Electricity Rec Fields	Electricity Transfer Station	Electricity Public Works	Electricity SVFDEPT	Electricity GLVFCO	Electricity New Library	Electricity Old Library	Electricity TOB	Heat Public Works	Heat SVFDEPT	Heat GLFCO	Heat New Library	Heat Old Library	Heat TOB	Heat TOB Center School	Mobile Phone SVFCO	Mobile Phone PW/TOB	Telephone Transfer Station	Telephone SVFCO	Telephone GLFCO	Telephone Library	Telephone TOB	Description	Dept 140 - Utilities
\$151,032	\$18,502	\$3,398	\$7,020	\$483	\$1,787	\$2,929	\$10,334	\$7,893	\$8,342	\$18,213	\$546	\$15,703	\$5,680	\$6,614	\$5,550	\$11,638	\$0	\$5,247	\$762	\$3,180	\$3,717	\$478	\$1,290	\$2,745	\$2,125	\$6,856	Actual 2018-19	
\$133,344	\$18,157	\$4,235	\$5,920	\$668	\$1,753	\$2,951	\$11,227	\$6,756	\$7,221	\$9,246	\$561	\$12,441	\$4,193	\$5,078	\$4,244	\$11,703	\$0	\$4,780	\$566	\$3,195	\$2,699	\$539	\$1,760	\$2,710	\$2,535	\$8,206	Actual 2019-20	
\$49,656	\$982	\$235	\$469	\$0	\$895	\$1,178	\$4,026	\$4,326	\$3,796	\$4,998	\$272	\$5,858	\$1,338	\$1,143	\$1,487	\$3,852	\$0	\$4,194	\$241	\$1,124	\$1,231	\$277	\$1,241	\$1,641	\$1,161	\$3,691	2020-21 Expenditures as of Dec	
\$153,538	\$19,892	\$4,100	\$7,000	\$600	\$1,900	\$3,000	\$10,710	\$9,200	\$8,000	\$14,900	\$600	\$13,980	\$6,248	\$7,270	\$6,400	\$12,700	\$0	\$6,000	\$838	\$2,300	\$4,200	\$500	\$1,800	\$2,300	\$2,200	\$6,900	Budget 2020-21	
																											Explanation of Services/Expenses	
\$155,592	\$19,982	\$4,100	\$7,000	\$600	\$1,980	\$3,200	\$11,000	\$9,200	\$7,800	\$14,900	\$600	\$13,980	\$6,200	\$7,100	\$6,100	\$11,000	\$0	\$7,900	\$900	\$2,300	\$4,000	\$650	\$2,800	\$2,900	\$2,400	\$7,000	Fiscal Year 21-22 Proposed Budget	
\$2,054	\$90	\$0	\$0	\$0	\$80	\$200	\$290	\$0	-\$200	\$0	\$0	\$0	-\$48	-\$170	-\$300	-\$1,700	\$0	\$1,900	\$62	\$0	-\$200	\$150	\$1,000	\$600	\$200	\$100	Variance from Prev Yr	
1.34%	0.45%	0.00%	0.00%	0.00%	4.21%	6.67%	2.71%	0.00%	-2.50%	0.00%	0.00%	0.00%	-0.77%	-2.34%	-4.69%	-13.39%	1	31.67%	7.40%	0.00%	-4.76%	30.00%	55.56%	26.09%	9.09%	1.45%	Variance from Prev Yr %	

Dept 152	- Town	Services						-
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	yar Iget
5-152-810	Historical Society	600	600	\$300	\$300	\$300 Historical Society	\$300	
5-152-811	Cemeteries	1300	31	\$0	\$1,000	\$1,000 Cemeteries	\$1,000	
5-152-812	Senior Services	4755	6720	\$1,794	\$9,910	\$9,910 1.) Senior Transport 2.)Senior Donation 3.) Expanded Activites	\$11,840	
5-152-813	Gardner Lake Authority	14102	8000	\$0	\$8,000	\$8,000 Water Quality /Police Patrol	\$10,000	
5-152-814	Health Services	28144	42902	\$22,794	\$29,077	\$29,077 Health Services	\$34,520	
5-152-815	Memorial Day	8600	122	\$0	\$600	Memorial Day Activities	\$600	
5-152-816	Community Events	3940	5291	\$947	\$3,500	"Our Town Salem" \$3,500 Quarterly	\$3,500	
5-152-817	ACO Agreement	10206	10431	\$2,673	\$12,306	Regional/Montville	\$13,290	
5-152-826	Planning Services	30128	21578	\$8,115	\$42,000	sccog	\$40,000	
DEPAR	DEPARTMENT TOTAL	\$101,775	\$95,675	\$36 623	\$406 603		944	-

Dept 15	Dept 157- Regional Services	Services	S						
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	Variance from Prev Yr %
5-157-820	Womens Center	\$700	\$700	\$700	\$700	\$700 Donation	\$700	\$0	0.00%
5-157-821	T.V.C.C.A.	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000 Donation	\$1,000	\$0	0.00%
5-157-822	Adult Ed	\$4,000	\$4,160	\$0	\$4,066	\$4,066 Reimburse from State/pass through to BOE	\$4,400	\$334	8.21%
5-157-824	Regional Probate	\$3,209	\$3,219	\$0	\$3,650	\$3,650 Salem Percentage	\$3,650	\$0	0.00%
5-157-825	SECTER	\$1,453	\$1,453	\$1,453	\$1,453 Dues	Dues	\$1,453	\$0	0.00%
5-157-828	Homeless Shelter	\$0	\$0	\$0	\$1,000	\$1,000 Regional Allocation	\$1,000	\$0	0.00%
DE	DEPARTMENT TOTAL	\$10,362	\$10,532	\$3,153	\$11,869		\$12,203	\$334	2.81%

<b>Dept 240</b>	Dept 240 - Public Safety								
Account	Description	Actual 2018/19	Actual 2019/20	Expenditures as of Dec	2020-21 Budget	Explanation of Services/Expenses	2021-22 Proposed Budget	Variance from Prev Yr	Variance from Prev Yr %
5-240-020	Communication Equipment	\$5,223	\$8,476	\$8,516	\$7,200	Emergency Comm. Equip. tower Maint.	\$8,000	\$800	11%
5-240-220	911 Emergency	\$27,296	\$27,721	\$14,507	\$21,900	911 Contract /Required expenses	\$21,200	-\$700	-3%
5-240-420	Fire Marshall Expense	\$3,986	\$4,214	\$0	\$3,300	Books, Investigation &inspection supplies,training,uniforms	\$3,600	\$300	9%
						Fire prevention materials for new PSAP			
5-240-421	Civil Preparedness	\$15,800	\$7,854	\$1,608	\$12,400	Emergency Equipment/ Supplies	\$12,400	\$0	0%
5-240-625	Alarm Maintenance	\$3,265	\$11,110	\$1,620	\$6,400	Covers alarm maintenance for all buildings	\$7,000	\$600	9%
5-240-920	Fire Police	\$4,608	\$1,273	\$502	\$5,000	Radio/Repair/ Materials	\$5,000	\$0	0%
5-240-951	Fire Training Bldng	\$3,771	\$1,030	\$0	\$1,600		\$1,600	\$0	0%
5-240-960	Gear- FF/EMT	\$0	\$0	\$0	\$6,000	Required Gear for Paid FF/EMT Inclu. Clothing/Uniforms/Radios	\$19,850	\$13,850	231%
5-240-970	On-Call Nominal Fees	\$0	\$0	\$0	\$60,000	Restructure from Dept 105 Volunteer Nominal Fee	\$50,000	-\$10,000	-17%
	DEPARTMENT TOTAL	\$63,949	\$61,678	\$26,753	\$123,800		\$128,650	\$4,850	3.92%

DEF	5-310-923	5-310-921	5-310-634	5-310-443	5-310-441	5-310-439	5-310-026	5-310-023	5-310-021	Account	Dept 310
DEPARTMENT TOTAL \$256,383	Uniforms /Meals /Supplies	Engineering	Oil /Road Repairs	Field Maintenance	Snow Removal Expense	Materials	Mech /Equip /Tools	Vehicles	Small & Gas Powered Equipment	Description	0 - Public Works
\$256,383	\$4,578	\$6,332	\$67,427	\$17,933	\$42,823	\$22,743	\$7,525	\$82,538	\$4,484	Actual 2018-19	rks
\$245,337	\$4,699	\$12,676	\$55,064	\$22,409	\$23,471	\$21,948	\$15,563	\$79,043	\$10,464	Actual 2019-20	
\$30,086	\$825	\$1,211	\$7,503	\$6,232	\$0	\$3,201	\$968	\$7,395	\$2,751	2020-21 Expenditures as of Dec	
\$256,950	\$6,850	\$4,800	\$67,000	\$14,600	\$53,000	\$23,000	\$9,500	\$69,000	\$9,200	Budget 2020-21	
	Clothing allowance, overtime meal allowance, DOT testing, school, seminars	Engineering primarily for road work	Maintenance/spot repairs of town roads, drainage and tree removal	Park and Rec. Fields \$11000 for Bingham Field/ School*	Treated salt/sand	All other supplies, consumables, traffic signs, safety equipment, etc.	Mech.tools,equipment & fuel pump maintenance	Maintenance of all PW vehicles	All small electric and gas powered equipment	Explanation of Services/Expenses	
\$266,160	\$6,850	\$4,800	\$67,000	\$14,600	\$66,210	\$23,000	\$10,000	\$64,500	\$9,200	Fiscal Year 21-22 Proposed Budget	
\$9,210	\$0	\$0	\$0	\$0	\$13,210	\$0	\$500	-\$4,500	\$0	Variance from Prev Yr	
3.58%	0.00%	0.00%	0.00%	0.00%	24.92%	0.00%	5.26%	-6.52%	0.00%	Variance from Prev Yr %	

<b>Dept 410</b>	) - Transfer Station	3							
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	Variance from Prev Yr
5-410-241	Management Contract	\$61,675	\$62,868	\$32,063	\$69,000		\$69,000	\$0	0.00%
5-410-442	Operating Costs	\$3,579	\$390	\$1,475	\$3,900	Cost for DEEP permits, Two amnesty ,misc supplies,I.E. passes,flyers,etc.	\$3,900	<b>\$</b>	0.00%
5-410-541	Trach Rags	\$9,385	\$12,602	\$0	\$8,600	Revenue offsets expense	\$10,000	\$1,400	16.28%
	Maintenance	\$3 215	\$5 600	\$20.7	\$4 000		\$4,000	<b>#</b>	0 00%
5-410-627	/Improvements				•				
5-410-628	Water Testing	\$3,806	\$4,199	\$903	\$4,300	DEEP requirements	\$4,300	\$0	0.00%
5-410-922	Engineering	\$823	\$1,619	\$0	\$2,600		\$2,000	-\$600	-23.08%
5-410-930	Recyclable Tipping	\$0	\$0	\$0	\$0			\$0	0.00%
5-410-931	Bulky Waste Tipping	\$6,101	\$5,553	\$759	\$6,500		\$6,500	\$0	0.00%
5-410-932	Trash Tipping (CRRA)	\$26,868	\$30,484	\$8,225	\$30,000		\$32,000	\$2,000	6.67%
5-410-933	Trash Hauling	\$7,194	\$8,208	\$1,687	\$8,000		\$8,000	\$0	0.00%
5-410-934	Bulky Waste Hauling	\$4,782	\$3,843	\$946	\$5,500		\$5,500	\$0	0.00%

Dept 41	Dept 410 - Transfer Station	Ď							
Account	Description	Actual 2018-19	Actual 2019-20	2020-21 Expenditures as of Dec	Budget 2020-21	Explanation of Services/Expenses	Fiscal Year 21-22 Proposed Budget	Variance from Prev Yr	Variance from Prev Yr %
5-410-935	Recyclable Hauling	\$17,647	\$24,518	\$6,418	\$13,842	Hauling and Fee per ton	\$28,000	\$14,158	102.28%
5-410-936	Toxic Waste	\$4,115	\$3,963	\$75	\$4,900		\$4,900	\$0	0.00%
5-410-937	CFC Evacuation Expense	\$0		\$0	\$0		\$0	\$0	0.00%
	DEPARTMENT TOTAL \$149,190	\$149,190	\$163,847	\$53,412	\$161,142		\$178,100	\$16,958	10.52%
	Dept 410-Transfer Station in FY 2009/10 was \$190,686	in FY 2009/	10 was \$190	,686					