## TOWN OF SALEM 10 YEAR CAPITAL PLAN FY 2013/2014

	ITEM	TOTAL COST	SOURCE OF FUNDS		FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	TOTAL
	Gadbois Property/New Library Interest	2,000,000	2	I	18,000	11,000	3,750								32,750
	East Lyme High School Debt Services Principal		1	Р	47,689	47,689	47,689	47,689	47,689	47,689	47,689				333,823
	East Lyme High School Debt Services Interest		1	I	39,017	39,017	39,017	39,017	39,017	39,017	39,017				273,119
	Gadbois Property/New Library Principal		2	Р	200,000	200,000	200,000								600,000
	School Building Renovation	4.2 M	2,3		0	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	3,780,000
	Total Principal and Interest		, -	т	304,706	717,706	710,456	506,706	506,706	506,706	506,706	420,000	420,000	420,000	5,019,692
	Town of Salem Capital - Revised 3/22/2012				,	,	-,	,	,	,	,	-,	-,	-,	
1	BOE Floor Scrubber				6,000										6,000
2	BOE Garden/Snow Tractor		1		11,000										11,000
3	BOE Technology Upgrade		1		437,560										437,560
4	BOE 1994 Addition Improvements		1			180,000	148,000	610,000	260,000	150,000	154,000	185,000	600,000		2,287,000
5	BOE Site Plan		1			340,000								243,000	340,000
6	GLVFC Emergency Comm Lighting Upgrades ET &R127		1					25,000							25,000
7	GLVFCO Meeting Hall Floor		1				4,800			4,800	5,400				15,000
8	GLVFCO Boat M-127		1								68,000				68,000
9	GLVFCO Brush Truck 1989 Ford		1								78,000				78,000
10	GLVFCO Engine Bay Floor Maintenance		1			18,750			21,250						40,000
11	GLVFCO Parking Lot Seal/Repair		1			10,500			12,500						23,000
12	GLVFCO Tanker/Pumper 1989		1				140,000	140,000	140,000						420,000
13	Laser Fiche Document Storage		1			19,500									19,500
14	PW BACKHOE		1				65,000								65,000
15	PW Dump Trucks		1			160,000		140,000			150,000				450,000
16	PW F450 Small Snow Plow Truck		1					75,000							75,000
17	PW Front End Loader		1								150,000				150,000
18	PW Large Internationall Snow Plow Truck		1		29,802										29,802
19	PW Over Rail Mower		1						90,000						90,000
20	PW ROAD IMPROVEMENTS		1,8		356,000	370,000	385,000	400,000	415,000	430,000	445,000	460,000	475,000		3,736,000
21	Recreation Playscape		1			40,000									40,000
22	Recreation Round Hill Rd Parking Lot		1			24,000									24,000
23	Salem Town Houe/Center School Foundation Repairs/Drainage		1			60,000									60,000
24	SVFCO Replace Engine Tank		1					575,000							575,000
25	SVFCO Hall Floor Refinishing		1			2,500									2,500
26	SVFCO Replace Engine Tanker 2000		1									775,000			775,000
27	SVFCO/GLVFC GEAR hose		1		17,730	25,550	27,500	10,000							80,780
	Sub Total, All Other				858,092	1,250,800	770,300	1,975,000	938,750	584,800	1,050,400	1,420,000	1,075,000	243,000	9,923,142
	TOTAL Capital & New Library Principal and Interest				1,162,798	1,968,506	1,480,756	2,481,706	1,445,456	1,091,506	1,557,106	1,840,000	1,495,000	663,000	14,942,834

(1) General Revenues

(4) Interest (7) Special Assessments

(2) Long Term Bonds (3) BANS (5) State Aid (8) LOCIP(Infra-Structure)

(6) Federal Aid (9) Capital Reserve

(10) 93 School Bond excess proceeds

	FY 10/11	11/12 Acual	Budget	Expended	Budget	Increase,	Increase %
	Actual		2012-2013	2012-2013	Proposed	Amount \$\$	
Department				as of	2013-2014		
							-
Department 100 Selectman	\$6,829	\$6,829	\$7,039	\$6,220	\$32,207		
Department 105 Salaries	\$1,008,401	\$1,067,641	\$1,087,994	\$723,125	\$1,103,662		
Department 110 ZEO/Bld. Official/Sanitarian	\$2,329	\$2,260	\$2,465	\$957	\$3,519		42.8%
Department 112 Town Clerk	\$13,501	\$13,842	\$14,999	\$11,155	\$15,100		0.7%
Department 114 Treasurer/Auditor/BOF	\$21,073		\$36,765	\$19,013	\$37,399		
Department 116 Assessor	\$8,592	\$7,464	\$7,850	\$6,487	\$12,515		59.4%
Department 118 Tax Collector	\$5,580		\$5,780	\$1,566	\$5,780		0.0%
Department 122 Registrar	\$10,384	\$7,360	\$11,200	\$7,394	\$11,750		4.9%
Department 126 Town Counsel	\$18,100	\$17,000	\$17,000	\$11,490	\$17,000		
Department 134 Town Office Operation	\$91,501	\$92,450	\$99,420	\$63,668	\$99,910	\$490	0.5%
Department 135 Municipal Bldg Main.	\$40,000	\$40,000	\$46,400	\$27,583	\$46,550	\$150	0.3%
Department 138 Employee Benefits	\$328,918	\$416,018	\$385,313	\$206,744	\$417,430	\$32,117	8.3%
Department 140 Utilities	\$170,881	\$174,054	\$180,058	\$101,946	\$183,760	\$3,702	2.1%
Department 152 Town Services	\$19,292	\$26,575	\$28,075	\$5,415	\$28,375	\$300	1.1%
Department 157 Regional Services	\$11,450	\$14,800	\$14,092	\$3,050	\$29,092	\$15,000	106.4%
Department 158 Library	\$21,284	\$24,003	\$27,200	\$22,091	\$29,283	\$2,083	7.7%
Department 210 Security	\$183,972	\$198,529	\$202,400	\$7,824	\$209,900	\$7,500	3.7%
Department 220 Gardner Lake Fire Dept.	\$57,224	\$61,746	\$65,120	\$46,685	\$69,520	\$4,400	6.8%
Department 222 Salem Fire Department	\$75,489	\$66,784	\$74,600	\$71,622	\$77,423	\$2,823	3.8%
Department 230 Ambulance	\$31,708	\$38,370	\$40,174	\$30,698	\$39,690	-\$484	-1.2%
Department 240 Public Safety	\$59,466	\$59,754	\$71,800	\$37,255	\$71,800	\$0	0.0%
Department 310 Public Works	\$259,232	\$242,000	\$245,830	\$123,416	\$245,830	\$0	0.0%
Department 410 Transfer Station	\$179,688	\$178,605	\$176,120	\$93,270	\$176,820	\$700	0.4%
Department 600 Economic Development	\$100	\$40	\$2,250	\$50	\$1,500	-\$750	-33.3%
Department 610 Inland Wetlands/ CC	\$3,008	\$4,223	\$4,300	\$297	\$3,500	-\$800	-18.6%
Department 630 Planning and Zoning	\$29,492	\$32,761	\$43,000	\$9,518	\$37,500	-\$5,500	-12.8%
Department 640 Zoning Board of Appeals	\$0	\$180	\$300	\$75	\$300	\$0	0.0%
Department 645 Recreation Commission	\$53,108	\$46,502	\$53,900	\$15,281	\$52,900	-\$1,000	-1.9%
Department 710 Municipal Insurance	\$89,847	\$90,500	\$99,000	\$78,662	\$98,000	-\$1,000	-1.0%
Department 810 Unanticipated Expenses	\$960	\$864	\$1,000	\$398	\$1,000	\$0	0.0%
Department 910 Interest Payments	\$38,250	\$31,750	\$125,000	\$26,000	\$57,017	-\$67,983	-54.4%
Department 920 Principal Payable	\$200,000	\$200,000	\$292,353	\$292,353	\$247,689		-15.3%
Department 925 Capital Reserve Account	\$0		\$0	\$0	\$50,000		
Department 926 Open Space Land Acquisition	\$0	\$0	\$0	\$0	\$2	\$2	0.0%
Department 935 Revaluation	\$49,733	\$59,066	\$0	\$47,769	\$0		

TOTALS

Check totals	\$3,089,394	\$3,255,849	\$3,468,797	\$2,099,079	\$3,513,723	\$44,926	1.45%

Departm	ent 100 Selectman								
Account	Description	2010-2011	2011-2012	Budget	Expended	Budget	\$ Variance*	% Variance*	Comments and Clarifications
		Actual	Actual	2012-2013	2012-2013	Proposed			
					as of	2013-2014			
					03/11/2013				
5-100-201	Membership Fees	\$5,041	\$5,041	\$5,251	\$5,419	\$5,419	\$168	3.20%	Membership fees- COST , CCM , SCCOG
5-100-301	Mileage	\$1,004	\$894	\$894	\$607	\$894	\$0	0.00%	Mileage - First Selectman's travel
5-100-402	Public Safety Study	\$0	\$0	\$0	\$0	\$25,000	\$25,000	New	Emergency Services Study-Request by BOF
5-100-401	Other Expenses	\$783	\$894	\$894	\$195	\$894	\$0	0.00%	Supplies
	Department total	\$6,829	\$6,829	\$7,039	\$6,220	\$32,207	\$25,168	357.55%	

Departm	ent 105 Salaries								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-105-000	Selectmen (2 to 4)	\$0	\$1			\$0		0.00%	
5-105-100	First Selectman	\$56,572	\$57,845	\$59,002	\$39,713	\$62,500	\$3,498	5.93%	* Elective Position
5-105-101	Admin. Asst, 1st Selectman	\$39,560	\$37,379	\$38,127	\$24,651	\$39,120	\$993	2.60%	
5-105-102	Town Clerk	\$42,635	\$43,594	\$44,466	\$29,930	\$46,000	\$1,534	3.45%	* Elective Position
5-105-103	Town Clerk Assts	\$10,188	\$8,987	\$10,965	\$9,095	\$12,073	\$1,108	10.10%	
5-105-104	Tax Collector	\$43,286	\$44,260	\$45,145	\$30,386	\$47,000	\$1,855	4.11%	* Elective Position
5-105-105	Asst Tax Collector	\$19,278	\$20,795	\$21,211	\$13,037	\$21,635	\$424	2.00%	
5-105-106	Assessor	\$23,534	\$24,064	\$24,545	\$13,756	\$39,688	\$15,143	61.69%	** See Below
5-105-107	Assessor Assts	\$34,301	\$38,647	\$39,420	\$21,258	\$25,566	-\$13,854	-35.14%	** See Below
5-105-108	Treasurer	\$12,725	\$13,011	\$13,271	\$8,933	\$14,000	\$729	5.49%	* Elective Position
5-105-109	Admin Asst, Finance	\$41,987	\$43,594	\$44,466	\$30,124	\$45,355	\$889	2.00%	
5-105-110	Reg. Of Voters	\$10,701	\$11,121	\$11,343	\$7,635	\$11,570	\$227	2.00%	
5-105-111	Sanit. / Bld. Off.	\$34,396	\$47,915	\$45,067	\$24,874	\$47,320	\$2,253	5.00%	
5-105-112	Town Planne/WEO/ZEO	\$52,914	\$57,669	\$58,500	\$39,092	\$44,670	-\$13,830	-23.64%	** See Below
5-105-113	Recording Secretaries	\$10,302	\$6,340	\$6,467	\$3,650	\$6,596	\$129	1.99%	
5-105-114	Finance Admin	\$16,021	\$25,904	\$26,422	\$4,841	\$15,000	-\$11,422	-43.23%	
5-105-115	Recreation Coordinator	\$6,540	\$8,338	\$8,505	\$4,937	\$8,675	\$170	2.00%	
5-105-116	Public Works	\$288,999	\$298,566	\$304,537	\$214,554	\$310,628	\$6,091	2.00%	
5-105-117	Public Works Dir	\$13,372	\$13,672	\$13,945	\$9,387	\$14,224	\$279	2.00%	
5-105-118	Public Works Summer Help	\$0	\$6,000	\$6,600	\$6,233	\$6,800	\$200	3.03%	
5-105-119	On Call Program	\$41,760	\$39,878	\$40,676	\$28,803	\$44,744	\$4,068	10.00%	Represents increase hours for the ambulance the reflect current experience.
5-105-120	Fire Marshall/CP	\$13,849	\$17,545	\$17,896	\$10,522	\$18,254	\$358	2.00%	
5-105-121	EMT/Maintenance	\$101,516	\$100,986	\$103,258	\$79,080	\$116,000		12.34%	Represents increase hours for the ambulance the reflect current experience.
5-105-122	Animal Control Off	\$8,614	\$8,808	\$8,984	\$5,708	\$9,164			
5-105-123	Library Salaries	\$43,598	\$44,795	\$46,290	\$29,994	\$47,216		2.00%	
5-105-124	Head Librarian	\$41,753	\$47,927	\$48,886	\$32,932	\$49,864	\$978	2.00%	
	Department Total	\$1,008,401	\$1,067,641	\$1,087,994	\$723,125	\$1,103,662	\$15,668	1.44%	

Elected positions: Salaries for these positions are intended to be set for two years.

Assessor/Assessor Assistant: Hours have been reallocated between these two positions for better service. Assessor's department salaries total go from \$63,965 in 2012/2013 FY to \$65,254 in 2013/2014 FY, a 2% increase.

Town Planner: Due to resignation of the Town Planner, some responsiblies are currently being covered by Regional Planning Services. \$15,000 was moved to Department #157- Regional Services to cover these expenses.

Departm Account	Description	2010-2011	2011-2012	Budget	Expended	Budget	\$ Variance*	% Variance*	Comments and Clarifications
Account	Description	Actual	Actual	2012-2013	2012-2013 as of 03/11/2013	Proposed 2013-2014	\$ vanance	% vanance	Comments and Clanincations
10-402	Bldg. Official Expenses	\$2,329	\$2,260	\$2,465	\$957	\$3,519	\$1,054	42.76%	see below
		+ )	· · · · ·	· · ·	<b>,</b>		\$0	0.00%	
	Department Total	\$2,329	\$2,260	\$2,465	\$957	\$3,519	\$1,054	42.76%	
	S and CLARIFICATIONS:								
	9 - Building Official Mileage ) - Code Books - The State			s will be published.	. We will need to	o purchase at lea	ast some of ther	n but are certai	n as to how many and exactly
\$ 275	an Expenses include \$ 100 5 - Sanitarian Memberships								
\$ 275									
\$275 \$1,469	5 - Sanitarian Memberships								
\$ 275 \$1,469 epartm	5 - Sanitarian Memberships 9 - Sanitarian Mileage		2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
\$ 275 \$1,469 epartm Account	5 - Sanitarian Memberships 9 - Sanitarian Mileage nent 112 Town Cle Description	rk 2010-2011			2012-2013 as of	Proposed 2013-2014 \$300	\$ Variance*	% Variance*	Payments to Other Towns
\$ 275 \$1,469 epartm Account <u>12-143</u> 12-303	5 - Sanitarian Memberships 9 - Sanitarian Mileage nent 112 Town Cle Description Vital Statistics Conf/Mileage/Dues	<b>rk</b> 2010-2011 Actual \$102 \$384	Actual \$94 \$12,693	2012-2013 \$199 \$800	2012-2013 as of 03/11/2013 \$94 \$960	Proposed 2013-2014 \$300 \$800	\$101 \$0	50.75% 0.00%	CTCA Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, plus expenses
\$ 275 \$1,469	5 - Sanitarian Memberships 9 - Sanitarian Mileage nent 112 Town Cle Description	<b>rk</b> 2010-2011 Actual \$102	Actual \$94	2012-2013 \$199	2012-2013 as of 03/11/2013 \$94	Proposed 2013-2014 \$300	\$101	50.75% 0.00%	Payments to Other Towns CTCA Dues , NE Assn. of Clerks , Clerk
\$ 275 \$1,469 epartm Account 12-143 12-303	5 - Sanitarian Memberships 9 - Sanitarian Mileage nent 112 Town Cle Description Vital Statistics Conf/Mileage/Dues	<b>rk</b> 2010-2011 Actual \$102 \$384	Actual \$94 \$12,693	2012-2013 \$199 \$800	2012-2013 as of 03/11/2013 \$94 \$960	Proposed 2013-2014 \$300 \$800	\$101 \$0	50.75% 0.00% 0.00%	Payments to Other Towns CTCA Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, plus expenses ACO Business Cards Scanning and maps Software Leases Archival paper Storage boxes
\$ 275 \$1,469 <b>Partm</b> Account 12-143 12-303 12-433	5 - Sanitarian Memberships 9 - Sanitarian Mileage nent 112 Town Cle Description Vital Statistics Conf/Mileage/Dues Ledgers (Books)	rk 2010-2011 Actual \$102 \$384 \$13,015	Actual \$94 \$12,693 \$1,054	2012-2013 \$199 \$800 \$14,000	2012-2013 as of 03/11/2013 \$94 \$960 \$10,101	Proposed 2013-2014 \$300 \$800 \$14,000	\$101 \$0 \$0	50.75% 0.00% 0.00%	Payments to Other Towns CTCA Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, plus expenses ACO Business Cards Scanning and maps Software Leases Archival paper Storage boxes Dog Pound Rental, Tags and envelopes, Ve
\$ 275 \$1,469 epartm Account <u>12-143</u> 12-303 12-433	5 - Sanitarian Memberships 9 - Sanitarian Mileage <b>nent 112 Town Cle</b> Description Vital Statistics Conf/Mileage/Dues Ledgers (Books) Dog Account	rk 2010-2011 Actual \$102 \$384 \$13,015 \$0	Actual \$94 \$12,693 \$1,054 \$1	2012-2013 \$199 \$800 \$14,000 \$0	2012-2013 as of 03/11/2013 \$94 \$960 \$10,101 \$0	Proposed 2013-2014 \$300 \$800 \$14,000 \$0 \$0	\$10 <u>1</u> \$0 \$0 \$0	50.75% 0.00% 0.00%	Payments to Other Towns CTCA Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, plus expenses ACO Business Cards Scanning and maps Software Leases Archival paper Storage boxes Dog Pound Rental, Tags and envelopes, Ve

Departm	ent 114 Treasurer/	Auditor/BOF							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-114-204	Contract (Auditor)	\$20,634	\$29,100	\$36,115	\$19,013	\$36,749	\$634	1.76%	Auditor (3% increase), CL Services
5-114-304	Mileage	\$0	\$128	\$150	\$0	\$150	\$0	0.00%	Mileage
5-114-454	Expenses/Town Report	\$439	\$439	\$500	\$1	\$500	\$0	0.00%	Producing Town Report (limited printed copies due to availability online)
	Department Total	\$21,073	\$29,667	\$36,765	\$19,013	\$37,399	\$634	1.72%	
Donartm	ent 116 Assessor								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-116-205	Bd. of Assessment Appeals	\$977	\$781	\$1,500	\$48	\$1,000	-\$500	-33.33%	Advertising / salaries & mailings
5-116-405	Binding/DMV Expenses	\$0	\$300	\$600	\$250	\$1,065	\$465	77.50%	This covers Grand List Binding and the DMV Program. Budget request is base on actual costs.
5-116-435	Ledgers /Mapping	\$6,088	\$5,150	\$5,150	\$5,938	\$8,900	\$3,750	72.82%	For software licensing (Vision) and Professional Services used for revising maps and ledgers. Vision fees were part of Reval Expenses last year
5-116-305	Conf/Mileage/Dues	\$1,527	\$1,233	\$600	\$252	\$1,550	\$950	158.33%	For education and training. Mandatory training fo Assessor to maintain certification.
	Department Total	\$8,592	\$7,464	\$7,850	\$6,487	\$12,515	\$4,665	59.43%	

Departm	ent 118 Tax Collec	tor							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-118-306	Conf/Mileage/Dues	\$549	\$540	\$1,380	\$0	\$1,380	\$0	0.00%	Ne Regional Conf., CTX Annual Conf., Dues, Spring & Fall Meetings, Mileage
5-118-406	Supplies	\$1,482	\$2,142	\$500	\$1,211	\$500	\$0	0.00%	Binders & Release Pads, Deposit Ticket books, Office Supplies
5-118-456	Tax Bills	\$2,516	\$317	\$2,600	\$355	\$2,600	\$0	0.00%	Tax Bill & Rate Book Paper, Rate Book Binding
5-118-466	DMV Expenses	\$1,033	\$1,213	\$1,300	\$0	\$1,300	\$0	0.00%	CT DMV Online Fee, CT Delinquent Use Fee
	Department Total	\$5,580	\$4,212	\$5,780	\$1,566	\$5,780	\$0	0.00%	
Departm	ent 122 Registrar								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-122-207	Election Workers	\$5,868	\$3,725	\$6,000	\$4,556	\$6,000	\$0	0.00%	Planned elections include a state and local electior and a budget referendum(s). Same day voter registration will be implemented this year.
5-122-307	Conf/Mileage/Dues	\$1,262	\$1,252	\$700	\$871	\$1,300	\$600	85.71%	Conference prices and mileage have increased
5-122-407	Other Expenses	\$389	\$465	\$200	\$139	\$300	\$100	50.00%	Election related Expenses
5-122-457	Election Expenses	\$2,760	\$1,813	\$4,100	\$1,763	\$4,000	-\$100	-2.44%	Pays machine maintenance, ballots and card costs.
5-122-467	Canvass Expenses	\$105	\$105	\$200	\$65	\$150	-\$50	-25.00%	
	Department Total	\$10,384	\$7,360	\$11,200	\$7,394	\$11,750	\$550	4.91%	

Departm	ent 126 Town Cou	nsel							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-126-202	Labor Relations	\$1,407	\$4,000	\$2,000	\$0	\$4,000	\$2,000	100.00%	Re-allocation of dollars between the two expense lines due to contract negotiations in 2013/2014. Department is at zero increase.
5-126-208	Town Issues	\$16,693	\$13,000	\$15,000	\$11,490	\$13,000	-\$2,000	-13.33%	
	Department Total	\$18,100	\$17,000	\$17,000	\$11,490	\$17,000	\$0	0.00%	
Departm	ent 134 Town Of	fice Operation	on						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-134-209	Misc. Services	\$3,022	\$3,450	\$200	\$58	\$200	\$0	0.00%	Shred-it
5-134-211	Town/Commission Printing	\$702	\$3,000	\$2,360	\$1,137	\$2,360	\$0	0.00%	Printing of official town stationary and plaques
5-134-212	Town/Commission Advertising	\$6,815	\$10,000	\$10,000	\$4,847	\$10,000	\$0	0.00%	Legal Notices-Required
5-134-249	Copier Cost	\$6,472	\$5,500	\$5,600	\$3,932	\$5,990	\$390	6.96%	CBS Printers (5 printers), CBS map printer , Delage-lease , A&A Maintenance
5-134-259	Cleaning Services and supplies	\$12,107	\$11,500	\$11,880	\$7,177	\$11,980	\$100	0.84%	The Cleaner , NU Cleaner, Allston Cleaning Supplies
5-134-269	Water Treatment	\$2,764	\$4,000	\$4,055	\$2,038	\$4,055	\$0	0.00%	Culligan, Poland Spring
5-134-299	Computer Expense	\$39,057	\$31,000	\$31,325	\$30,100	\$31,325	\$0	0.00%	Covers software licensing and computer maintenance including expenses for Computer Works, Comcast ,Virtual Town Hall, Firehouse Software ,R Walsh, Formax Tax Machine, Gov. Website.
5-134-409	Office Supplies	\$8,641	\$9,000	\$9,000	\$3,238	\$9,000	\$0	0.00%	Office supplies
5-134-479	Payroll Service	\$0	\$0	\$10,000	\$4,941	\$10,000	\$0	0.00%	Town, Library, Public Works, EMT/Firefighter Employees. New line number. Expense was recorded in Misc. Service Line
5-134-499	Postage	\$11,922	\$15,000	\$15,000	\$6,199	\$15,000	\$0		Mailing-Postage for Library,TOB, Tax Collector, Delinquent Taxes, Assessor
	Department Total	\$91,501	\$92,450	\$99,420	\$63,668	\$99,910	\$490	0.49%	

Departm	ent 135 Municipal	Building Ma	intenance						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of <b>03/11/2013</b>	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-135-6135	Grounds/Bldg. Mnt	\$32,345	\$31,600	\$31,600	\$19,708	\$31,600	\$0	0.00%	Maintaining of all Town buildings
5-135-608	Exterminator Services	\$0	\$0	\$2,400	\$0	\$2,400	\$0	0.00%	Moved from Miscell line item in Dept. #134 in the 2012/2013 FY
5-135-6135	Quarterly Water Testing	\$0	\$0	\$4,000	\$0	\$3,650	-\$350	-8.75%	DEEP Required testing on all town owned water systems
5-135-609	Maintenance Contracts	\$7,655	\$8,400	\$8,400	\$7,875	\$8,900	\$500	5.95%	Contract - Library's HVAC Town Hall Small Boiler
	Department Total	\$40,000	\$40,000	\$46,400	\$27,583	\$46,550	\$150	0.32%	
Departm	ent 138 Employee	Benefits							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
					03/11/2013				
5-138-800	FICA (ER Portion)	\$63,685	\$66,724	\$67,522	\$45,618	\$68,427	\$905	1.34%	
5-138-801	Medicare (ER Portion)	\$15,740	\$15,534	\$15,791	\$10,668	\$16,003	\$212	1.34%	
5-138-802	Insurance (PHS & BC Dent)	\$189,278	\$269,000	\$236,000	\$120,788	\$262,000	\$26,000	11.02%	
5-138-803	Pension	\$38,132	\$45,000	\$48,000	\$29,669	\$52,000	\$4,000	8.33%	
5-138-804	Unemployment	\$16,883	\$11,760	\$10,000	\$0	\$10,000	\$0	0.00%	
5-138-805	Firemen Awards	\$5,200	\$8,000	\$8,000	\$0	\$9,000	\$1,000	12.50%	
	Department Total	\$328,918	\$416,018	\$385,313	\$206,744	\$417,430	\$32,117	8.34%	

Departm	ent 140 Utilities								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-140-700	Telephone TOB	\$4,896	\$6,650	\$6,000	\$3,647	\$6,000	\$0	0.00%	
5-140-702	Telephone Library	\$1,945	\$2,890	\$2,200	\$1,415	\$2,200	\$0	0.00%	
5-140-703	Telephone GLFCO	\$2,386	\$1,700	\$2,600	\$1,697	\$2,600	\$0	0.00%	
5-140-704	Telephone SVFCO	\$1,231	\$1,360	\$1,500	\$1,200	\$1,900	\$400	26.67%	
5-140-706	Telephone Transfer Station	\$384	\$391	\$400	\$284	\$480	\$80	20.00%	
5-140-707	Mobile Phone PW/TOB	\$2,993	\$3,900	\$3,200	\$2,858	\$3,960	\$760	23.75%	
5-140-708	Mobile Phone SVFC	\$2,227	\$2,200	\$2,300	\$1,276	\$2,480	\$180	7.83%	
5-140-709	Heat, Center School	\$940	\$758	\$758	\$621	\$990	\$232	30.61%	
5-140-710	Heat TOB	\$9,220	\$11,107	\$11,400	\$7,490	\$11,600	\$200	1.75%	
5-140-711	Heat Old Library	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	Friends pay for heat
5-140-712	Heat New Library	\$14,481	\$12,162	\$14,000	\$11,121	\$15,800	\$1,800	12.86%	
5-140-713	Heat GLVFCO	\$11,539	\$10,205	\$10,500	\$5,083	\$9,450	-\$1,050	-10.00%	
5-140-714	Heat SVFCO	\$7,639	\$6,460	\$7,000	\$4,241	\$7,000	\$0	0.00%	
5-140-715	Heat Public Works	\$7,770	\$5,595	\$6,100	\$3,938	\$6,200	\$100	1.64%	
5-140-720	Electricity TOB	\$14,387	\$15,500	\$15,500	\$7,731	\$14,500	-\$1,000	-6.45%	
5-140-721	Electricity Old Library	\$489	\$900	\$700	\$813	\$700	\$0	0.00%	
5-140-722	Electricity New Library	\$16,049	\$13,000	\$13,000	\$7,673	\$13,000	\$0	0.00%	
5-140-723	Electricity GLVFCO	\$9,670	\$7,500	\$7,800	\$5,113	\$8,000	\$200	2.56%	
5-140-724	ElectriciSVFCO	\$12,686	\$10,776	\$12,000	\$6,591	\$12,000	\$0	0.00%	
5-140-725	Electricity PW	\$8,352	\$9,000	\$9,000	\$6,591	\$9,000	\$0	0.00%	
5-140-726	Electricity Transfer Station	\$2,521	\$2,800	\$2,800	\$4,425	\$2,800	\$0	0.00%	
5-140-727	Electricity Rec Fields	\$1,032	\$1,300	\$1,300	\$1,532	\$1,300	\$0	0.00%	
5-140-730	Gas/Fuel Security/Fire Marshal	\$777	\$1,900	\$2,200	\$679	\$2,200	\$0	0.00%	
5-140-733	Gas/Fuel GLVFCO/Ambulance	\$6,958	\$8,000	\$8,800	\$3,536	\$8,800	\$0	0.00%	
5-140-733	GAS/Fuel SVFCO	\$4,969	\$6,000	\$7,000	\$2,549	\$7,000	\$0	0.00%	
5-140-734	Gas/Fuel PW	\$25,340	\$32,000	\$32,000	\$9,842	\$33,800	\$1,800	5.63%	
	Department totals	\$170,881	\$174,054	\$180,058	\$101,946	\$183,760	\$3,702	2.06%	

Departm	ent 152 Town Serv	ices							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-152-095	Farmer's Market			\$ 2,500	\$205	\$ 2,800	\$300	12.00%	
5-152-810	Historical Society	\$600	\$600	\$600	\$600	\$600	\$0	0.00%	
5-152-811	Cemeteries	\$1,371	\$1,375	\$1,375	\$471	\$1,375	\$0	0.00%	
5-152-812	Senior Services	\$3,710	\$10,000	\$9,000	\$2,496	\$9,000	\$0	0.00%	Senior Services - Transport and donation
5-152-813	Gardner Lake Authority	\$10,000	\$10,000	\$10,000	\$0	\$10,000	\$0	0.00%	
5-152-814	Health Services	\$3,011	\$4,000	\$4,000	\$1,643	\$4,000	\$0	0.00%	
5-152-815	Memorial Day	\$600	\$600	\$600	\$0	\$600	\$0	0.00%	
	Department Total	\$19,292	\$26,575	\$28,075	\$5,415	\$28,375	\$300	1.07%	

Departm	ent 157 Regional S	Services							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-157-820	Women's Center	\$700	\$700	\$700	\$700	\$700	\$0	0.00%	Donation
5-157-821	T.V.C.C.A.	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	Donation
5-157-822	Adult Ed	\$3,400	\$3,942	\$3,942	\$0	\$3,942	\$0	0.00%	Reimbursement from the State - see Revenue 93- 300-0006
5-157-823	E. Lyme Youth Service	\$5,000	\$5,000	\$4,000	\$0	\$4,000	\$0	0.00%	E. Lyme Youth Service
5-157-824	Regional Probate		\$2,808	\$3,100	\$0	\$3,100	\$0	0.00%	
5-157-825	SECTER	\$1,350	\$1,350	\$1,350	\$1,350	\$1,350	\$0	0.00%	Dues
5-157-826	Planning Services	\$0	\$0	\$0	\$0	\$15,000	\$15,000	100.00%	Moved From Salary Department
	Department Total	\$11,450	\$14,800	\$14,092	\$3,050	\$29,092	\$15,000	106.44%	

Departm	ent 158 Library								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-158-015	Equipment	\$2,167	\$3,323	\$4,235	\$3,687	\$5,355	\$1,120	26.45%	Includes maintenance and tech support on copiers and computers. In 13/14 includes replacing 4 computers (see tech plan)barcode scanner, camera, disk cleaner supplies, and the clock. Adds new equipment
5-158-315	Conf/Mileage/Dues	\$630	\$1,427	\$1,590	\$906	\$1,820	\$230	14.47%	Pays mileage for swaps, ALA membership dues, and the CLC conference
5-158-415	Other Expenses	\$2,331	\$2,009	\$2,035	\$1,819	\$2,250	\$215	10.57%	Includes databases (job Now, Learning Express), email-alert software, and water
5-158-458	Supplies	\$2,703	\$2,725	\$2,450	\$1,830	\$2,499	\$49	2.00%	Covers barcodes and other office supplies
5-158-515	Circulation Materials	\$11,787	\$11,157	\$12,100	\$9,203		\$254	2.10%	
5-158-615	Biblomation Service Fees	\$1,466	\$2,884	\$4,290	\$4,286	\$4,505	\$215	5.01%	Bibliomation scheduled 5% increase
5-158-630	Alarm fee	\$200	\$478	\$500	\$360	\$500	\$0	0.00%	No change
	Department Total	\$21,284	\$24,003	\$27,200	\$22,091	\$29,283	\$2,083	7.66%	
Rovonuos C	I enerated by Salem Library ir								
Revenues G	, ,	State Grant		\$ 2,340		\$ 2,407			
		C-Car		\$ 1,850		\$			
		Fines, Fees, etc.		\$ 6,000		\$ 5,800			
		Bozrah payment		\$ 0,000 \$ 7,400		\$			1
			TOTAL	\$ 17,590		\$ 16,968			
l									

Departm	ent 210 Security								
Account	Description	2010-2011	2011-2012	Budget	Expended	Budget	\$ Variance*	% Variance*	Comments and Clarifications
		Actual	Actual	2012-2013	2012-2013	Proposed			
					as of	2013-2014			
					03/11/2013				
5-210-016	Equipment	\$1,725	\$3,096	\$1,000	\$673	\$1,000	\$0	0.00%	Operational Equipment, Forensic
	Resident Troopers	\$180,261	\$193,968	\$200,000	\$6,377	\$207,500	\$7,500	3.75%	Salary and Benefits 2 State Troopers
5-210-416	Other Expenses	\$1,987	\$1,371	\$1,000	\$774	\$1,000	\$0	0.00%	Dare Supplies, Drug test kits/Fingerprint supplies ,
	(Supplies)								Print supplies, bicycle safety books
5-210-618	Maintenance	\$0	\$94	\$400	\$0	\$400	\$0	0.00%	Radar/Laser/Tint Meter Calibration, Speed Trailer
									Upkeep, town Radio Repair/Upkeep
	Department Total	\$183,972	\$198,529	\$202,400	\$7,824	\$209,900	\$7,500	3.71%	Some revenue is generated from Pistol Permit Licenses- Department #94

Departm	nent 220 Gardner L	ake Fire Con	npany						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
new	Building Maintenance	\$0	\$0	\$0	\$0	\$1,800	\$1,800	100.00%	Meeting House floor and building maintenance
5-220-017	Equipment	\$4,417	\$4,075	\$5,075	\$3,364	\$4,800	\$0 -\$275	0.00% -5.42%	Upgrade maintenance, Portable pumps / generators, DEEP Grant
5-220-214	Physicals	\$3,601	\$741	\$3,175	\$2,514	\$2,800	-\$375	-11.81%	Annual NFPA/DOT CDL, members physicals, shots and co pay reimbursement
5-220-215	Professional fees	\$1,494	\$3,100	\$2,800	\$3,955	\$2,900	\$100	3.57%	Computer Repair Maintenance, Anti Virus, Legal Consultation
5-220-434	Fire Wells	\$1,214	\$431	\$1,500	\$0	\$1,700	\$200	13.33%	Install and maintain Repair and upgrade
5-220-436	Chief's Account	\$696	\$758	\$1,690	\$40	\$1,800	\$110	6.51%	Mileage, meetings, and training Subscriptions
5-220-464	Expendables	\$2,084	\$2,081	\$2,575	\$1,400	\$2,795	\$220	8.54%	Oil Dry, Haz-mat Pads, Toilet tissue / Paper towels, Cleaning supplies, Water Treatment
5-220-504	Training	\$895	\$8,979	\$7,825	\$2,911	\$6,200	-\$1,625	-20.77%	Fire fighting / APP Pump, Driving / Media training AID, Instructional AIDS
5-220-528	Insurance	\$15,275	\$14,703	\$15,580	\$3,646	\$17,850	\$2,270	14.57%	Fire , Rescue & General Liability
5-220-617	Vehicle Maintenance	\$15,651	\$15,676	\$10,900	\$15,733	\$13,675	\$2,775	25.46%	Preventative Maintenance - Exhaust system, Under Carriage Service, Line Brake repair &
5-220-620	Hydro Testing	\$7,805	\$6,699	\$10,775	\$5,075	\$10,575	-\$200	-1.86%	Annual NFPA / DOT Testing, SCBA/Pumps/Hose
5-220-621	Radio Repair	\$2,130	\$2,312	\$2,675	\$7,688	\$2,625	-\$50	-1.87%	Emergency lights/radios, Installation, Repair/replace portable radio batteries
	Office Supplies (old sheet)	\$1,961	\$2,191	\$550	\$359	\$0	-\$550	-100.00%	Merged into Expendables expensed line.
	Department Total	\$57,224	\$61,746	\$65,120	\$46,685	\$69,520	\$4,400	6.76%	
									+
		+ +							1

Departm	ent 222 Salem Fire	Department							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-222-018	Fire Fighting Equipment	\$5,844	\$7,282	\$6,725	\$4,747	\$6,725	\$0	0.00%	FAST Team Supplies, Drop Tank Syphon, Misc. Firefighter Equipment, Replace Headlights
5-222-218	Contractual Services	\$1,571	\$3,804	\$2,165	\$1,980	\$2,165	\$0	0.00%	Copier/Poland Spring
5-222-222	Physicals	\$4,705	\$1,635	\$6,400	\$5,943	\$6,400	\$0	0.00%	Member Physicals
5-222-437	Supplies (Medical)	\$1,086	\$628	\$500	\$442	\$500	\$0	0.00%	Medical Bags, Supplies
5-222-438	Chief's Account	\$1,548	\$2,566	\$2,500	\$2,034	\$2,500	\$0	0.00%	Fuel and Equipment
5-222-477	Expendables	\$3,812	\$5,294	\$5,000	\$3,492	\$5,000	\$0	0.00%	Cleaning Supplies, Toilet Supplies, paper Goods, Batteries, ETC
5-222-518	Training	\$6,460	\$6,093	\$6,000	\$7,269	\$6,000	\$0	0.00%	Firefighting Training, FAST Team Training, State Rescue Core Training and EMS Training
5-222-529	Insurance	\$15,540	\$16,899	\$20,560	\$20,681	\$21,000	\$440	2.14%	Added additional Coverage for Liability, Vehicle, Accident & Health Premium
5-222-618	Repair/ Maintenance of Equipment	\$22,073	\$14,952	\$15,000	\$0	\$15,000	\$0	0.00%	Equipment Maintenance of Small Engines, computers and, Motor Repairs, Tires and Batteries
5-222-619	Testing	\$5,791	\$4,342	\$4,750	\$20,246	\$5,894	\$1,144	24.08%	Ladder Testing SLM/GL , Air Testing, Fire Extinguisher, SCBA Flow Testing
5-222-622	Radio Repair	\$7,059	\$3,289	\$5,000	\$4,789	\$6,239	\$1,239	24.78%	Antenna, Portables, Radio Batteries, Radio Repairs
	Department Total	\$75,489	\$66,784	\$74,600	\$71,622	\$77,423	\$2,823	3.78%	
Departm	ent 230 Ambulance	•							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-230-019	Equipment	\$7,160	\$4,429	\$5,600	\$8,027	\$5,185	-\$415	-7.41%	Rescue Batteries/ EMS Safety Apparel
5-230-230	Physicals	\$462	\$242	\$640	\$0	\$0	-\$640	0.00%	Career firefighters/EMT Physicals (moved to town budget in 2013) -copay,reimbursements, medical shots
5-230-419	Office Supplies	\$1,039	\$1,359	\$50	\$21	\$0	-\$50	0.00%	Binders, File Storage
5-230-519	Training	\$5,027	\$3,946	\$7,100	\$5,329	\$7,300	\$200	2.82%	In-service EMS, Initial, Refresher Supplies, A/V Equipment
5-230-531	Insurance	\$5,803	\$7,300	\$7,500	\$7,500	\$7,995	\$495	6.60%	General Liability, Errors and Omissions \$7,200
5-230-605	Medical Testing	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	Haz Mat Transportation Blood Bourn pathogens/Contaminated Material for Salem School,SVFCO, GLVFCO
5-230-623	Radio Repair	\$1,332	\$2,299	\$2,579	\$0	\$2,579	\$0	0.00%	Installation/Repair/Battery Replacement
5-230-624	Repair/Maintenance of Equipment	\$8,938	\$15,667	\$12,920	\$7,491	\$12,920	\$0	0.00%	Preventative maintenance, replacement tires, Apparatus Repairs

5-230-637	Bioharxard Transportation	\$719	\$772	\$985	\$409	\$911	-\$74	-7.51%	
5-230-919	Uniforms	\$1,227	\$2,356	\$2,800	\$1,922	\$2,800	\$0	0.00%	Career Staff Uniform Apparel, and Safety foot Wear-On call Ambulance Staff Protective Clothing Uniform Apparel(Career Staff Firefighter/EMT Contractual Obligation for Safety Uniforms and Foot Wear)
	Department Total	\$31,708	\$38,370	\$40,174	\$30,698	\$39,690	-\$484	-1.20%	
Departm	ent 240 Public Safe	ety							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-240-020	Communication Equipment	\$5,000	\$6,434	\$5,000	\$0	\$5,000	\$0	0.00%	Covers emergency communications equipment and tower maint.
5-240-022	Hurricane Expense	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
5-240-220	911 Emergency Contract	\$33,899	\$34,626	\$45,000	\$25,970	\$45,000	\$0	0.00%	
5-240-420	Fire Marshall Expense	\$4,297	\$4,319	\$4,500	\$2,080	\$4,500	\$0	0.00%	Covers new books, investigation, inspection supplies, training, uniforms, computer supplies and fire prevention materials.
5-240-421	Civil Preparedness Expense	\$5,590	\$4,577	\$6,119	\$2,946	\$6,119	\$0	0.00%	Covers all emergency equipment and supplies
5-240-625	Alarm Maintenance	\$5,689	\$4,861	\$6,181	\$1,260	\$6,181	\$0	0.00%	Alarm Maintenance for all buildings
5-240-920	Fire Police	\$4,991	\$4,937	\$5,000	\$5,000	\$5,000	\$0	0.00%	Fire Police
	Department Total	\$59,466	\$59,754	\$71,800	\$37,255	\$71,800	\$0	0.00%	

Departm	ent 310 Public Wor	ks							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-310-???	Other Misc. Equipment	\$7,767	\$7,000	\$7,000	\$3,794	\$7,000	\$0	0.00%	All small electric and gas power equipment
5-310-023	Vehicles	\$49,193	\$36,000	\$39,830	\$24,947	\$39,830	\$0	0.00%	Maint. Of all PW vehicles, increase in the cost of part, tires, etc
5-310-439	Materials	\$9,198	\$17,500	\$17,500	\$1,915	\$17,500	\$0	0.00%	Consumables, traffic signs, safety equip, etc.
5-310-441	Snow Removal Supplies	\$65,825	\$44,000	\$44,000	\$7,201	\$44,000	\$0	0.00%	cost of treated salt/sand
5-310-633	Field Maintenance	\$13,813	\$15,000	\$15,000	\$47,459	\$15,000	\$0	0.00%	Maint. All town own parks and rec fields
5-310-634	Oil/Road Repairs	\$82,158	\$100,000	\$100,000	\$930	\$100,000	\$0	0.00%	Maint/spot repairs, drainage & tree remove on all town rds.
5-310-821	Mech/Equip/tools	\$5,934	\$7,000	\$7,000	\$32,414	\$7,000	\$0	0.00%	Mechanic tools, equipment and fuel pump maint.
5-310-921	Engineering	\$20,873	\$8,500	\$8,500	\$1,443	\$8,500	\$0	0.00%	Engineering mostly for road work/issues
5-310-923	Uniforms/Meals/Supplies	\$4,473	\$7,000	\$7,000		\$7,000	\$0	0.00%	Clothing and OT meal allowance,DOT test, school and seminars
	Department Total	\$259,232	\$242,000	\$245,830	\$123,416	\$245,830	\$0	0.00%	

Departm	ent 410 Transfer St	ation							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013	Budget Proposed	\$ Variance*	% Variance*	Comments and Clarifications
					as of 03/11/2013	2013-2014			
5-410-000	Cover Material	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
5-410-241	Management Contract	\$67,092	\$69,105	\$60,000	\$41,993	\$61,200	\$1,200	2.00%	Cost to operate transfer station
5-410-442	Operating Costs	\$6,006	\$4,500	\$4,500	\$252	\$4,500	\$0	0.00%	Cost of DEP permits, additional employees for Amnesty day,misc supplies,I.E. passes,flyers,OC recyclable programs
5-410-541	Trash Bags	\$12,586	\$11,000	\$11,700	\$3,280	\$11,700	\$0	0.00%	Revenue off sets expense
5-410-627	Maintenance/Improvemen ts	\$13,990	\$1,000	\$2,000	\$793	\$2,000	\$0	0.00%	General Maintenance of site
5-410-628	Water Testing	\$4,441	\$4,500	\$5,000	\$2,589	\$5,000	\$0	0.00%	DEP requirements
5-410-922	Engineering	\$10,036	\$6,000	\$6,420	\$4,405	\$6,420	\$0	0.00%	Permit changes
5-410-930	Recyclable Tipping	\$0	\$2,500	\$500	\$0	\$0	-\$500	0.00%	Contract
5-410-931	Bulky Waste Tipping	\$4,163	\$6,500	\$6,500	\$2,258	\$6,500	\$0	0.00%	Contract
5-410-932	Trash Tipping (CRRA)	\$30,862	\$40,000	\$40,000	\$19,209	\$40,000	\$0	0.00%	Contract
5-410-933	Trash Hauling	\$9,629	\$9,000	\$11,000	\$6,097	\$11,000		0.00%	Contract
5-410-935	Bulky Waste Hauling	\$3,116	\$4,000	\$5,000	\$2,141	\$5,000	\$0	0.00%	Contract
5-410-935	Recyclable Hauling	\$13,743	\$15,000	\$18,000	\$9,279	\$18,000	\$0	0.00%	Contract
5-410-936	Toxic Waste	\$4,025	\$4,000	\$4,000	\$974	\$4,000	\$0	0.00%	
5-410-937	CFC evacuation expense	\$0	\$1,500	\$1,500	\$0	\$1,500	\$0	0.00%	
	Department Total	\$179,688	\$178,605	\$176,120	\$93,270	\$176,820	\$700	0.40%	

Departm	nent 600 Economic	Developmer	nt						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-600-223	Consulting	\$0	\$0	\$200	\$50	\$200	\$0	0.00%	Consultant
5-600-323	Dues & Education	\$100	\$40	\$1,500	\$0	\$550	-\$950	-63.33%	EDC-related Classes
5-600-498	Mailings & Materials	\$0	\$0	\$550	\$0	\$750	\$200	36.36%	Promotional Materials
	Department Total	\$100	\$40	\$2,250	\$50	\$1,500	-\$750	-33.33%	
Departm	nent 610 Inland We	tlands Conse	ervation Cor	nmission					
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-610-261	Legal Service	\$555	\$1,834	\$1,500	\$0	\$1,000	-\$500	-33.33%	Pays for written opinions, research, appearance in court or at meetings as necessary
5-610-324	Conferences	\$725	\$343	\$800	\$297	\$500	-\$300	-37.50%	Seminars/workshops, memberships, and subscriptions
New	WEO mileage					\$500	\$500		Reduced dept 620 mileage from \$1500 to \$1000
5-610-523	GIS Expenses	\$1,212	\$346	\$500	\$0	\$500	\$0	0.00%	Software and hardware as necessary
5-610-941	Engineering	\$516	\$1,700	\$1,500	\$0	\$1,000	-\$500	-33.33%	Pays for professional engineers to review plans, prepare plans, visit/inspect sites, and attend meetings as needed
	Department Total	\$3,008	\$4,223	\$4,300	\$297	\$3,500	-\$800	-18.60%	
		1 1							

Departm	nent 630 Planning a	nd Zoning (	Commission						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
-630-224	Legal Services	\$23,865	\$29,190	\$30,000	\$6,035	\$25,000	-\$5,000	-16.67%	For legal consultations, court documents, review written/telephonic correspondence, and in court time as necessary
-630-325	ZEO Mileage/exp.	\$1,111	\$1,110	\$1,500	\$871	\$1,000	-\$500	-33.33%	ZEO Mileage (\$500 put into Dept 610; Wetlands mileage)
5-630-425	Other	\$3,319	\$1,934	\$2,500	\$2,061	\$2,500	\$0	0.00%	Seminars, Training, and Membership dues
5-630-924	Engineering	\$1,198	\$527	\$9,000	\$551	\$9,000	\$0	0.00%	Plan reviews, plan prep.,field visits/inspections, meeting attendance Pays professional services for consultations, site verifications, reviews of drawings, plans, and documents. Reviews telephonic/written correspondence, and handles court appearance as necessary
	Department Total	\$29,492	\$32,761	\$43,000	\$9,518	\$37,500	-\$5,500	-12.79%	See note on revenue
IOTE: Rev	enue:FY 07/08 -Fees \$5547,	Zoning Permit \$1	875,FY 08/09 Fee	s-\$2966, Zoning P	ermit -\$2550,FY	′ 09/10- Fees \$	8674,Zoning Pe	rmit \$2300, Kol	byluck Fine \$33,044, FY 10/11-Fees
Departm	l nent 640 Zoning Boa	ard of Appe	als						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
		<b>\$</b> 0	\$180	\$300	\$75	\$300	\$0	0.00%	As needed for books, classes, and mileage
5-640-226	Zoning Board of Appeals	\$0	\$16U	φυυυ					
-640-226	Zoning Board of Appeals Department Total	\$0 <b>\$0</b>	\$180 \$180	\$300	\$75	\$300	\$0	0.00%	
-640-226					\$75	\$300	\$0	0.00%	

Departm	ent 645 Recreation	Commissio	n						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-645-645	Maintenance	\$8,568	\$11,128	\$10,000	\$4,749	\$10,000	\$0	0.00%	Field and Facilities repairs/Revenue-Fees for usage of field by other Leagues
5-645-927	Salem Recreation Association Programs	\$16,515	\$12,201	\$11,800	\$4,150	\$11,800	\$0	0.00%	League expenses
5-645928	Holiday Activities	\$1,343	\$1,184	\$2,300	\$638	\$2,300	\$0	0.00%	Holiday Activities
5-645929	Community Out Reach/Appropriated Exp.	\$2,825	\$1,285	\$3,000	\$399	\$3,000	\$0	0.00%	Dues, Conferences, Eagle Scout Projects
5-645-945	Weekend School Access	\$3,329	\$3,301	\$5,800	\$0	\$5,800	\$0	0.00%	Covers the expenses for services needed to have weekend programs at the school
5-645-946	Fee Base Activities	\$20,529	\$17,403	\$21,000	\$5,345	\$20,000	-\$1,000	-4.76%	See note on revenue below
							\$0	0.00%	
	Department Total	\$53,108	\$46,502	\$53,900	\$15,281	\$52,900	-\$1,000	-1.86%	
side of NOTE	fee-based activities/program E: t based on last year's expe ictivities revenue as of Feb	erience					d be placed on t	he receivable	
Departm	ent 710 Municipal I	nsurance							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-710-571	Insurance	\$89,847	\$90,500	\$99,000	\$78,662	\$98,000	-\$1,000	-1.01%	Covers all town owned property and WC/Bonding
	Department Total	\$89,847	\$90,500	\$99,000	\$78,662	\$98,000	-\$1,000	-1.01%	See NOTE on bonus Salem received
NOTE: The 1	I Fown's Insurance company d	listributes membe	ship Equity Checl	ks. In July, 2012,	\$6,144. was rece	eived.			

ent 810 Unanticipa	ted Expense	es						
Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
Unanticipated Expenses	\$960	\$864	\$1,000	\$398	\$1,000			Unanticipated Expenses
Department total	\$960	\$864	\$1,000	\$398	\$1,000	\$0	0.00%	
ent 910 Interest Pa	yments							
Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
2012 School Bond Payment	\$0	\$0	\$100,000	\$500	\$0	-\$100,000	0.00%	FY 2013/2014 payment for School Renovations bond will be funded with continuing appropriation of the 2012/2013 FY dollars
East Lyme Debt Service Interest	\$0	\$0	\$0	\$0	\$39,017	\$39,017	New	In FY 2012/2013, this expenses was combined with principal in Department #920
Library & Gadbois Property Bond	\$38,250	\$31,750	\$25,000	\$25,500	\$18,000	-\$7,000	-28.00%	Library & Gadbois Property Bond
Department Total	\$38,250	\$31,750	\$125,000	\$26,000	\$57,017	-\$67,983	-54.39%	
	Description Unanticipated Expenses Department total ent 910 Interest Pa Description 2012 School Bond Payment East Lyme Debt Service Interest Library & Gadbois Property Bond	Description2010-2011 ActualUnanticipated Expenses\$960Department total\$960Department total\$960ent 910 Interest PaymentsDescription2010-2011 Actual2012 School Bond Payment\$0East Lyme Debt Service Interest\$0Library & Gadbois Property Bond\$38,250	ActualActualUnanticipated Expenses\$960\$864Department total\$960\$864Department total\$960\$864Image: Second	Description2010-2011 Actual2011-2012 ActualBudget 2012-2013Unanticipated Expenses\$960\$864\$1,000Department total\$960\$864\$1,000Image: Construction of the system\$2010-2011 Actual\$2011-2012 ActualBudget 2012-2013Image: Construction of the system2010-2011 Actual2011-2012 ActualBudget 2012-20132012 School Bond Payment\$0\$0\$100,000East Lyme Debt Service Interest\$0\$0\$0Library & Gadbois Property Bond\$38,250\$31,750\$25,000	Description         2010-2011 Actual         2011-2012 Actual         Budget 2012-2013 as of 03/11/2013         Expended 2012-2013 as of 03/11/2013           Unanticipated Expenses         \$960         \$864         \$1,000         \$398           Department total         \$960         \$864         \$1,000         \$398           Description         2010-2011 Actual         2011-2012 Actual         Budget 2012-2013 as of 03/11/2013         Expended 2012-2013 as of 03/11/2013           2012 School Bond Payment         \$0         \$0         \$100,000         \$500           East Lyme Debt Service Interest         \$0         \$0         \$0         \$0         \$0           Library & Gadbois Property Bond         \$38,250         \$31,750         \$25,000         \$25,500	Description         2010-2011 Actual         2011-2012 Actual         Budget 2012-2013         Expended 2012-2013 as of 03/11/2013         Budget Proposed 2013-2014           Unanticipated Expenses         \$960         \$864         \$1,000         \$398         \$1,000           Department total         \$960         \$864         \$1,000         \$398         \$1,000           Department total         \$960         \$864         \$1,000         \$398         \$1,000           Department total         \$960         \$864         \$1,000         \$398         \$1,000           ent 910 Interest Payments	Description         2010-2011 Actual         2011-2012 Actual         Budget 2012-2013 as of 03/11/2013         Expended 2012-2013 as of 03/11/2013         Budget Proposed 2013-2014         \$ Variance*           Unanticipated Expenses         \$960         \$864         \$1,000         \$398         \$1,000         \$0           Department total         \$960         \$864         \$1,000         \$398         \$1,000         \$0           ent 910 Interest Payments	Description         2010-2011 Actual         2011-2012 Actual         Budget 2012-2013 as of 03/11/2013         Expended 2012-2013 as of 03/11/2013         Budget Proposed 2013-2014         \$ Variance*         % Variance*           Unanticipated Expenses         \$960         \$864         \$1,000         \$398         \$1,000         \$0         0.00%           Department total         \$960         \$864         \$1,000         \$398         \$1,000         \$0         0.00%           Department total         \$960         \$864         \$1,000         \$398         \$1,000         \$0         0.00%           Image: total         \$960         \$864         \$1,000         \$398         \$1,000         \$0         0.00%           Image: total         \$960         \$864         \$1,000         \$398         \$1,000         \$0         0.00%           Image: total         \$960         \$864         \$1,000         \$398         \$1,000         \$0         0.00%           Image: total         \$960         \$864         \$1,000         \$0         \$0         0.00%           Image: total         \$2010-2011         2011-2012         Budget 2012-2013         Expended 2013-2014         \$0         \$0         \$0         0.00%         \$0         \$0

Departm	ent 920 Principal P	Payable							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-920-000	School Bond 2012 Payment	\$0	\$0	\$0		\$0	\$0	0.00%	
5-920-993	Library & Gadbois Property Bond	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	0.00%	Non-negotiable bonded debt
5-920-994	ELHS Debt	\$0	\$0	\$92,353	\$92,353	\$47,689	-\$44,664	-48.36%	Moved from School's Budget (6 yrs. Remaining)
	Department Total	\$200,000	\$200,000	\$292,353	\$292,353	\$247,689	-\$44,664	-15.28%	
Departm	ent 925 - Capital R	eserve Acco	ount						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
5-925-00?	Appropriation		\$0	\$0	\$0		, ,		Reserve account for future capital expenses
	Department Total	\$0	\$0	\$0	\$0	\$50,000	\$50,000	0.00%	

Departm	ent 926 Open Space	ce Land Acq	uisition Fun	d					
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
926-95-10	Open Space Fund	\$0	\$0	\$0		\$1	\$1	New	Accumulates funds for acquiring open space
	Land Acquisition Fund					\$1	\$1	New	
	Department Total	\$0	\$0	\$0		\$2	\$1	0.00%	
Departm	ent 935 Revaluation	on							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
935-95-10	Appropriation	\$49,733	\$59,066	\$0	\$47,769	\$0	\$0	0.00%	Carryover expense from the 2011/2012 budget
	Department Total	\$49,733	\$59,066	\$0	\$47,769	\$0	\$0	0.00%	
			•	·					
	Total General Government	\$3,089,394	\$3,255,849	\$3,468,797	\$2,099,079	\$3,513,723	\$0	0.00%	

Fund 100	) - Department 930								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 03/11/2013	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
					03/11/2013		<b>*</b> 0	0.000/	
000 040 000		<b>\$000 540</b>	<b>#000.000</b>	<b>\$0.40.000</b>	<b>\$000.055</b>	<b>*</b> 050.000	\$0		
	Road Rehab	\$238,546	\$329,000	\$342,000	\$223,255	\$356,000	\$14,000		
GLFCO	Parking Lot Rehab.	\$0	\$0	\$75,000	\$0	\$0			
BOE	Metal Ceiling Park& Play Area	\$0	\$0	\$50,000	\$0	\$0	-\$50,000		
	SVFCO SCBA	\$46,578	\$46,578	\$46,578	\$46,578	\$0	-\$46,578	0.00%	
Transfer Stat	Oil/Water/Upgrade	\$0	\$0	\$45,000	\$0	\$0			
BOE	Upgrade Dirt Track/Athletic Field by Paving	\$0	\$0	\$32,000	\$0	\$0	-\$32,000	0.00%	
930-310-001	PW Intern. Plow/Dump Truck	\$29,802	\$29,802	\$29,802	\$29,802	\$29,802	\$0	0.00%	
PW	Used Sweeper	\$0	\$0	\$28,000	\$0	\$0	-\$28,000	0.00%	
Recreation	Forsyth Rd Upper Parking Lot			\$26,000	\$0	\$0	-\$26,000		
930-222-000	SVFCO/ GLFCO Gear & Hoses	\$20,869	\$21,570	\$24,450	\$24,450	\$17,730	-\$6,720	-27.48%	
BOE	Air Handler	\$0	\$0	\$24,000	\$0	\$0	-\$24,000	0.00%	
	SUV Car	\$0	\$0	\$22,000	\$0	\$0		0.00%	Fire Marshal/Civil Preparedness
PW	Tow Behind Mower	\$0	\$0	\$21,000	\$0	\$0			
SVFco	Kitchen	\$0	\$0	\$13,000	\$0	\$0		0.00%	
BOE	Battery Burnisher For Floors	\$0	\$0	\$10,000	\$0	\$0	-\$10,000		
BOE	Garden/Snow Tractor	\$0	\$0	\$0	\$0	\$11,000	\$11,000	New	
BOE	Floor Scrubber	\$0	\$0	\$0	\$0	\$6,000	\$6,000	New	
BOE	Technology Plan	\$0	\$0	\$0	\$0	\$494,856	\$494,856		
Recreation	Replace Press Box	÷*		\$6,000	\$0	\$0	-\$6,000	0.00%	
	School Building Committee-Post	\$5,950	\$300,000	\$0	\$415,831	\$0	\$0		Additional \$200,00 Appropriated at BOF meeting Jan 2012
930-95-0020	Parking Lot Rehab	\$7,958	\$85,000	\$0	\$6,200	\$0	\$0	0.00%	
	School tile repmt.	<i>.</i> ,	\$79,933	\$0	<del>\$0,200</del>	\$0	\$0		
	PW Small Truck/Dump	\$0	\$75,000	\$0	\$70,823	\$0	\$0 \$0		
930-222-000	SVFCO Medical Response Truck	\$0	\$65,500	\$0	\$65,475	\$0	\$0	0.00%	
930-645-000	Round Hill Rd Parking upgrade	\$0	\$40,000	\$0	\$0	\$0	\$0	0.00%	
930-410-000	Transfer Station Compactor	\$0	\$35,000	\$0	\$0	\$0	\$0	0.00%	

	- Department 930								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
	GLFCO Vehicle 127 Plow Repair	\$0	\$10,000	\$0	\$9,124	\$0	\$0	0.00%	
	GLFCO Tanker/Pumper	\$0	\$0	\$0	\$0	\$0			
30-100-025	Traverse Wall	\$0	\$9,000	\$0	\$0	\$0	\$0	0.00%	
	Town Clerk's Mobile Shelves	\$0	\$5,675	\$0	\$5,175	\$0	\$0	0.00%	
30-222-0011	SFCO Ladder Truck	\$225,950	\$0	\$0	\$0	\$0	\$0	0.00%	
30-95-0042	Road Rehab	\$112,589	\$0	\$0	\$0	\$0	\$0	0.00%	1
	School network upgrade	\$72,775	\$0	\$0	\$0	\$0	\$0	0.00%	
	ARRA Grant	\$31,400	\$0	\$0	\$0	\$0	\$0	0.00%	
30-310-0021	PW Computerized Sander	\$25,875	\$0	\$0	\$0	\$0	\$0	0.00%	
	School Building Committee	\$25,636	\$0	\$0	\$0	\$0	\$0	0.00%	4th year of payment
30-310-0019	Salt Shed Roof	\$12,150	\$0	\$0	\$0	\$0	\$0	0.00%	
30-95-019	Transfer Station Improvements	\$10,869	\$0	\$0	\$0	\$0	\$0	0.00%	
	replace exterior door & MPR	\$4,825	\$0	\$0	\$0	\$0	\$0	0.00%	
	Townhouse/Center School Roof	\$4,200	\$0	\$0	\$0	\$0	\$0	0.00%	
30-100-0020	BOE Well	\$2,540	\$0	\$0	\$0	\$0	\$0	0.00%	
	Rd Hill Road Field Drainage	\$1,231	\$0	\$0	\$0	\$0	\$0	0.00%	
30-95-0053	Multi-Purpose Path	\$8,320		\$0		\$0	\$0	0.00%	
	Total Department 930	\$888,064	\$1,132,058	\$794,830	\$896,713	\$915,388	\$120,558	15.17%	

Departm	ent 91 General Pro	perty Taxes							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Received 2012- 2013 as of	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
					03/11/2013				
1010	General Property Taxes, Current Year	\$10,227,922	\$10,336,482	\$10,328,645	\$10,086,946	\$10,543,755	\$215,110	0.00%	
1020	General Property Taxes p	\$141,030	\$161,544	\$150,000	\$196,586	\$150,000	\$0	0.00%	
1030	Interest on General Prope	\$78,262	\$71,809	\$65,000	\$97,264	\$65,000	\$0	0.00%	
1040	Liens	\$1,176	\$768	\$1,200	\$552	\$1,200	\$0	0.00%	
1050	MV Supplement	\$73,902	\$0	\$65,000	\$68,821	\$65,000	\$0	0.00%	
1070	MV Interest	\$2,579	\$3,256	\$2,200	\$525	\$2,200	\$0	0.00%	
	Subtotal Gen Property Ta:	\$10,227,922	\$10,336,482	\$10,328,645	\$10,086,946	\$10,543,755	\$0	0.00%	
	Quintestal Que Dress este Ta	¢000.040	¢007.077	¢000.400	¢000 740	¢000.400	¢0	0.00%	
	Subtotal Gen Property Ta:	\$296,948	\$237,377	\$283,400	\$363,749	\$283,400	\$0	0.00%	
	Total Department 91	\$10,524,871	\$10,573,859	\$10,612,045	\$10,450,695	\$10,827,155	\$0	-50.00%	

Departm	ent 92 State/Feder	al Grants								
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Received 2012- 2013 as of 2/28/13	Budget Proposed 2013-2014	\$ Variance*	% Variance*		Comments and Clarifications
001	TAR Previous Years	\$0	\$0	\$200,000	\$96,930	\$162,568	-\$37,432	-18.72%		
001	Town Aid Road(TAR)	\$0	\$0	\$48,358	\$48,358	\$193,432	\$145,074	300.00%		
002	Civil Preparedness	\$24,830	\$840	\$3,000	\$1,200	\$3,000	\$0	0.00%		
004	Payment in Lieu of Taxes (	\$55,582	\$55,875	\$55,786	\$55,552	\$0	-\$55,786	0.00%		
006	Tax Relief for the Elderly	\$20,080	\$19,937	\$20,000	\$0	\$20,000	\$0	0.00%		
07	Tax Relief for the Disabled	\$172	\$196	\$200	\$228	\$200	\$0	0.00%		
800	Boating Safety Grant	\$1,652	\$0	\$1,500	\$0	\$0	-\$1,500	0.00%		
009	Pequot/Mohegan	\$16,520	\$17,996	\$21,434	\$3,754	\$2,312	-\$19,122	-89.21%		
)11	LOCIP (Infra-structure)	\$0	\$0	\$34,519	\$34,079	\$52,030	\$17,511	50.73%		
)14	Library Grant	\$4,508	\$3,736	\$2,340	\$2,407	\$0	-\$2,340	0.00%		
020	Telephone Access Line	\$12,556	\$12,839	\$15,000	\$0	\$12,000	-\$3,000	-20.00%		
023	Veterans Tax Relief	\$1,272	\$1,799	\$1,800	\$3,118	\$2,000	\$200	11.11%		
)99	Miscellaneous	\$57,330	\$10,146	\$0	\$32,543	\$1,000	\$1,000	Increased		
0016	Office of Policy & Mgmt.(Fl	\$4,193	\$3,217	\$0	\$57,634	\$0	\$0	0.00%		
ГВА	School Renovation Project	\$0	\$0	\$0	\$0	\$150,000	\$150,000	New		
	Department total	\$198,695	\$126,582	\$403,937	\$335,803	\$598,542	\$194,605	48.18%		
Departm	ent 93 State/Feder	al Grants fo	r Education							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Received 2012- 2013 as of 2/28/13	Budget Proposed 2013-2014	\$ Variance*	% Variance*		Comments and Clarifications
031	Transportation	\$63,279	\$57,827	\$52,003	\$4,500	\$50,000	-\$2,003	-3.85%		
)35	Education Equalization	\$2,655,504	\$3,104,924	\$3,114,216	\$1,557,108	\$3,167,849		1.72%	+	
)36	Adult Education	\$3,917	\$4,013	\$4,375	\$2,450	\$3,586		-18.03%	+	
151	Excess Cost Grant	\$217,740	\$149,290	\$0	\$215,483	\$297,943				
0	Department total	\$2,940,440	\$3,316,054	\$3,170,594	\$1,779,541	\$3,519,378		11.00%		
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Departm	ent 94 Licenses &	Permits							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of	Budget Proposed 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
					2/28/13				
041	Septic	\$1,100	\$875	\$785	\$475	\$785	\$0	0.00%	
042	Electrical	\$3,488	\$4,187	\$3,000	\$1,972	\$3,000	\$0	0.00%	
043	Plumbing	\$2,764	\$2,180	\$2,500	\$1,044	\$2,500	\$0	0.00%	
044	Heating	\$5,375	\$4,644	\$4,000	\$2,498	\$4,000	\$0	0.00%	
045	Wells	\$400	\$200	\$200	\$300	\$200	\$0	0.00%	
046	Zoning compliance	\$2,225	\$2,110	\$2,000	\$825	\$1,200	-\$800	-40.00%	
047	Building	\$40,080	\$26,677	\$27,500	\$19,187	\$27,500	\$0	0.00%	
048	Town Engineering Fees	\$200	\$2,537	\$175	\$0	\$175	\$0	0.00%	
049	Conveyance Tax	\$31,003	\$34,367	\$30,000	\$26,515	\$30,000	\$0	0.00%	
050	Pistol Permits/Sport Licens	\$980	\$1,120	\$630	\$1,965	\$1,500	\$870	138.10%	
051	Warrant Fees	\$90	\$42	\$65	\$0	\$65	\$0	0.00%	
052	Landfill Fees - BW	\$7,848	\$8,817	\$8,000	\$6,792	\$8,000	\$0	0.00%	
053	Garbage Bag Revenue	\$44,828	\$41,924	\$40,000	\$27,026	\$40,000	\$0	0.00%	
0533	Tipping Hauling Fees	\$18,983	\$21,966	\$17,500	\$8,406	\$17,500	\$0	0.00%	
054	Miscellaneous	\$1,071	\$2,475	\$1,250	\$437	\$1,250	\$0	0.00%	
	Department total	\$160,435	\$154,121	\$137,605	\$97,442	\$137,675	\$70	0.05%	

Departm	nent 95 Charges for	<sup>·</sup> Current Se	rvices							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013	Budget Proposed	\$ Variance*	% Variance*		Comments and Clarifications
					as of	2013-2014				
					2/28/13					
)56	Recording Fees	\$24,190	\$23,611	\$25,000	\$19,155	\$25,000	\$0			
)57	Sale of Maps	\$756	\$697	\$700	\$494	\$700	\$0	0.00%		
)58	Sale of Copies	\$5,358	\$6,304	\$5,500	\$4,150	\$5,500	\$0	0.00%		
)59	Zoning Board of Appeals	\$525	\$0	\$500	\$0	\$500	\$0	0.00%		
060	Sale of Zoning Regulations	\$40	\$30	\$100	\$589	\$100	\$0	0.00%		
061	P&Z Commission	\$4,184	\$3,462	\$3,000	\$905	\$1,500	-\$1,500	-50.00%		
062	Inland Wetlands Comm. F	\$830	\$770	\$700	\$300	\$500	-\$200	-28.57%		
)63	CFC Evacuation Fees	\$1,095	\$1,455	\$1,500	\$840	\$1,500	\$0	0.00%		
152	LOCIP cip Farm Fee	\$0	\$2,703	\$0	\$1,425	\$2,700	\$2,700	New		
)77	Historic Preservation	\$0	\$763	\$0	\$707	\$750	\$750	New		
	Farmland Preservation	\$0	\$0	\$0	\$707	\$1,350	\$1,350	New		
	Department Total	\$36,978	\$39,795	\$37,000	\$28,565	\$40,100				
Departm	lent 96 Revenue fro	om use of T	own Money							
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 2/28/13	Budget Proposed 2013-2014	\$ Variance*	% Variance*		Comments and Clarifications
064	General Fund	\$17,132	\$4,932	\$6,000	\$4,247	\$6,000	\$0	0.00%		
065	Other Funds	\$17,132				\$0,000 \$48	\$0 \$48		-	
COU		Ŧ -	\$0	\$0	\$32	• -	÷ -		_	
	Department total	\$17,132	\$4,932	\$6,000	\$4,279	\$6,048	\$48	0.80%		

Departm	ent 97 Miscellane	ous Revenu	e						
Account	Description	2010-2011 Actual	2011-2012 Actual	Budget 2012-2013	Expended 2012-2013 as of 2/28/13	Budget 2013-2014	\$ Variance*	% Variance*	Comments and Clarifications
070	Insurance	1,266	18,028	0	18,567	0	\$0	0.00%	
	Claims/Refunds	1,200	10,020	0	10,307	0		0.00%	
071	Leases	1	1	0	1	1	\$1		
072	Library Fees/Fines	10,470	11,326	13,500	11,143	13,500	\$0		C-Card Revenue \$1850,Copies,Fax,Fines \$6000, Bozrah Fee \$7440= total \$15290
073	Pavilion Rental	0	0	0	80	100	\$100		
074	Recreation Fee Base Activities	12,344	15,989	21,000	13,179	20,000	-\$1,000	-4.76%	
075	Field Rental			0	3,113	3,000	\$3,000		
076	Miscellaneous	63,777	5,306	7,000	2,477	5,000	-\$2,000	-28.57%	
077	Farmer's Market Fees	0	0	0	623	750	\$750		
	Department total	\$87,858	\$50,650	\$41,500	\$49,183	\$42,351	\$851	2.05%	
	Total Tax Revenue	\$10,524,871	\$10,573,859	\$10,612,045	\$10,450,695	\$10,827,155	\$0		
	Total Education Revenue	\$2,940,440	\$3,316,054	\$3,170,594	\$1,779,541	\$3,519,378	\$348,784		
	Total Misc Revenue	\$501,097	\$376,080	\$626,042	\$515,272	\$824,716	\$195,574		
		\$0		· · · · ·					
	Total Revenue	\$13,966,408	\$14,265,993	\$14,408,681	\$12,745,507	\$15,171,249	\$544,358		
							· · · · · · · · · · · · · · · · · · ·		
Departm	ent 98 Surplus								
Account	Description	FY 10/11	Budget 11/12	Budget Request	FY 12/13	Budget	\$ Variance	% Variance	
		Actual		12/13		Request 13/14			
98-800-0001	Use of Unassigned Fund	-\$50,569	\$64,788	\$19,011		-\$390,168	-\$409,179	0.00%	
	Department total	-\$50,569	\$64,788		\$0				
		+,	<i>••••</i> ,•••	•••,••				0.00%	
								0.0070	