## Town of Salem



2018/2019 Budget May 2, 2018 7 PM

(Revised at Town Meeting May 2, 2018)

General Government: \$ 3,769,209
Board of Education: \$ 10,324,295
Capital Expenditures: \$ 895,974

\$ 14,989,478

Jepartment	100 Selectman				<u> </u>	Service Control (1986)	© 1/i+	% Variance*	Comments and Clarifications
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% variance*	Comments and Clarifications
100-201	Membership Fees	\$5,419	\$5,419		\$5,892	\$5,892	\$0		CCM,SCCOG, COST
100-201	Mileage	\$1,114	\$1,062			\$960	\$0		Mileage - First Selectman's travel
100-301	Other Expenses	\$1,429	\$1,379		\$900	\$900	\$0		Supplies
	Department total	\$7,962	\$7,860	\$6,157	\$7,752	\$7,752	<u> </u>	0.00%	

Department	105 Salaries								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-105-000	Selectmen (2 to 4)	\$0	\$0	\$0	\$0	\$0	\$0		
-105-100	First Selectman	\$64,091	\$66,924	\$41,670	\$65,662	\$67,304	\$1,642	2.50%	
-105-101	Admin. Assistants/Senior Liason	\$27,335	\$32,521	\$20,416	\$34,510	\$35,373	\$863	2.50%	
105-102	Town Clerk	\$47,173	\$49,272		\$49,055	\$50,281	\$1,226	2.50%	
105-103	Town Clerk Assts	\$12,166	\$13,980		\$14,050	\$14,401	\$351	2.50%	
105-104	Tax Collector	\$48,180	\$49,321		\$49,102	\$50,330	\$1,228	2.50%	
105-105	Asst Tax Collector/Now Certifed TC	\$25,500	\$22,678		\$24,667	\$26,604	\$1,937		Cerlification
-105-106	Assessor	\$38,811	\$42,993	\$26,524	\$42,323	\$43,381	\$1,058	2,50%	
105-107	Assessor Assts/CCMA I Increased hrs	\$25,683	\$29,917	\$21,814	\$27,945	\$30,181	\$2,236	8.00%	Cerlification
105-108	Treasurer	\$16,084	\$16,643	\$10,563	\$16,646	\$17,978	\$1,332		Increased duties
105-109	Financial/HR Administrative	\$49,836	\$49,208	\$32,696	\$49,575		\$1,240	2.50%	
105-110	Reg. Of Voters	\$11,307	\$12,503	\$8,025	\$12,645	\$12,961	\$316	2.50%	
105-111	Sanit, / Bld, Off.	\$38,680	\$34,848	\$18,025	\$43,190	\$44,270	\$1,080	2.50%	
105-113	Recording Secretaries	\$6,321	\$6,883	\$4,798	\$7,616		\$190	2.50%	
105-114	Administrative Part time	\$10,701	\$11,415	\$9,271	\$11,553	\$11,842	\$289	2.50%	
105-115	Recreation Coordinator	\$4,607	\$7,886	\$3,268	\$9,587	\$10,100	\$513	5.35%	
105-116	Public Works	\$328,228	\$330,982	\$204,017	\$339,537	\$348,025	\$8,488	2.50%	Union Contract
105-117	Public Works Dir	\$15,248	\$15,324	\$9,868	\$15,570	\$15,959	\$389	2.50%	
105-118	Public Works Summer Help	\$6,223	\$7,329	\$3,008	\$7,440	\$7,626	\$186	2,50%	
105-119	On Call Program	\$52,662	\$54,157	\$35,967	\$58,150	\$58,150	\$0	0.00%	\$5000 to be pd by GLVFC
105-120	Fire Marshall/CP	\$19,655	\$20,886	\$14,052	\$19,872	\$20,369	\$497	2.50%	
105-121	EMT/Maintenance	\$124,007	\$130,576	\$86,441	\$128,043	\$131,244	\$3,201	2.50%	Union Contract
105-123	Library Salaries	\$57,011	\$56,951	\$34,497	\$58,464	\$59,926	\$1,462	2.50%	8 PT staff
105-124	Head Librarian	\$49,464	\$54,854	\$35,128	\$57,586	\$59,026	\$1,440	2.50%	
	Department Total	\$1,078,973	\$1,118,051	\$708,008	\$1,142,788	\$1,173,952	\$31,164	2.73%	
otal of 14 Full tim	e employees-8 Union/6 Non-union (Reduced t	rom 17 FT employ	ees in 2009)		•				
	ccount for 41% of Payroll	1				277.09			
	Program in FY 17/18 for consistent coverage								

Department	110 Building Official/Sanita	rian							0
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-110-402	Bldg. Official Expenses	\$2,356	\$2,187	\$396	\$3,582	\$3,803	\$221	6.17%	Office Supplies, Inspection Supplies, Memberships, Bidg Official Mileage Field & Code books (New code books for CT State Jul 2018)
	Department Total	\$2,356	\$2,187	\$396	\$3,582	\$3,803	\$221	6,17%	
<u> </u>	Department Total	10000 mp	1 Decision 19 19 19 19 19 19 19 19 19 19 19 19 19	EALTS JENGIS JULIUS TO THE STATE OF THE STAT				3130, 12	
Department	112 Town Clerk								
Account	Description	Actual 2015-2016	Actual 2015-2016	Expenditures for 2017-2018 Budget As of 3/15/2018	Proposed Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-112-143	Vital Statistics	\$28	\$374	\$0	\$250	\$190			Vital fees to Other Towns/Qu pmts to CT DPH
5-112-303	Conf/Mileage/Dues	\$1,560	\$1,281	\$932	\$1,035	\$1,275	\$240		CTCA & NL County Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, Education
5-112-433	Ledgers (Books)	\$13,612	\$14,370	\$10,093	\$14,540	\$14,180	-\$360	-2.48%	NewVision software & Review of Recs, Archival Supp& Restora, Microfilm&Scanning and maps Film storage, Map machine maint.
	Department Total	\$15,200	\$16,025	\$11,025	\$15,825	\$15,645	-\$180	-1.14%	
				<u> </u>			L	<u> </u>	

<del>-</del>		1				a-e-35-55-55-55-54-			
<u>Department</u>	114 Treasurer/Auditor/BOF					1 (200 miles) (200 miles) (200 miles)			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-114-204	Contract (Auditor)	\$31,677	\$29,589	\$1,839	\$34,900	\$34,900	\$0	0.00%	Auditor, CPA Services
5-114-304	Mileage	\$900	\$109	\$123	\$1,120	\$1,120	\$0		Mileage/Treas HR Firrance
5-114-454	Experises/Town Report	\$600	\$1,831	\$740	\$965	\$965	\$0	0.00%	Producing Town Report (ilmited printed copies due to availability online) Classes\ workshops for Treas/HR/Finance
	Department Total	\$33,177	\$31,529	\$2,702	\$36,985	\$36,985	\$0	0.00%	
Department	116 Assessor								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-116-205	Bd. of Assessment Appeals	\$661	\$1,633	\$2,253	\$1,900	\$2,050	\$150		Advertising /mailings
5-116-305	Conf/Mileage/Dues	\$2,343	\$2,593	\$1,362	\$6,000	\$3,700	-\$2,300	-38.33%	For education, dues and training. Mandatory training for Assessor/Asst Assessor to maintain/gain cerification.
5-116-405	Binding/DMV Expenses	\$919	\$984	\$466	\$1,300	\$1,100	-\$200	-15.38%	This covers Grand List Binding and the DMV Program, Budget request is base on actual costs.
5-116-435	Ledgers /Mapping	\$10,120	\$11,586	\$10,025	\$7,600	\$9,940	\$2,340	30.79%	For software licensing (Vision) and Professional Services used for revising maps and ledgers.
	Department Total	\$14,043	\$16,796	\$14,106	\$16,800	\$16,790	-\$10	0.06%	
						PROFES OF CLASSICS			
						16:120.60, 35:10.00.65			
						rest of construction restored			

Department	118 Tax Collector								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-118-306	Conf/Mileage/Dues	\$1,814	\$1,113	\$916	\$3,025	\$2,465	-\$560	-18.51%	NE Regional Conf., 2.5days, CTX Annual Conf., 2.5days, Dues, Spring & Fall Meelings, Mileage, Mig & classes for Asst Tax Coll. Only
5-118-406	Supplies	\$2,658	\$9,137	\$292	\$1,800	\$1,800	\$0		Binders & Release Pads, Trip Deposit Ticket books, Office Supplies not provided by TOB
5-118-456	Tax Bills	\$4,953	\$2,997	\$2,101	\$9,140	\$9,140	\$0	0.00%	Tax Bill & Rate Book Paper,Rate Book Binding, Walsh Web Maint., Webster Cred card fees
5-118-466	DMV Expenses	\$500	- \$0	\$250	\$250	\$250	\$0	0.00%	DMV Online Service fee
	Department Total	\$9,925	\$13,247	\$3,559	\$14,215	\$13,655	-\$560	3.94%	
						- Control of North Control			
•									
Department	122 Registrar								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-122-207	Election Workers	\$4,243	\$3,183	\$1,478	\$4,300	\$4,430	\$130	0.027	Elections include 2 primaries, 1 election & 1 referendum. The hourly wage increase reflects the first increase in 8 yrs
5-122-307	Conf/Mileage/Dues	\$3,063	\$4,613	\$908	\$3,300	\$3,822	\$522	15.82%	Conferences/mileage/dues-Recent laws require both Registrars to become certified and have additional hrs of education yearly
5-122-407	Other Expenses	\$331	\$358	\$210	\$480	\$400	-\$80	-16.67%	Election related expenses/toner cartridges
5-122-457	Election Expenses	\$4,392	\$2,943	\$4,391	\$3,800		\$963		Memory cards, Ballot Printing, IVS, etc.
5-122-467	Canvass Expenses	\$391	\$52		\$100	,	\$0		Canvass exps
	Department Total	\$12,420	\$11,149	\$7,047	\$11,980	\$13,515	\$1,535	12.81%	i
					·				
						22	<u> </u>	L	

·

Dopartment 1	26 Town Counsel								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-126-202	Labor Relations	\$1,180	\$4,128	\$8,609	\$2,600	\$2,800	\$200		Contract Negotiation/Labor issues
5-126-208	Town Issues	\$19,267	\$26,429	\$5,251	\$17,500	\$17,300	-\$200	-1.14%	Town's legal issues
	Department Total	\$20,447	\$30,557	\$13,860	\$20,100	\$20,100	<b>\$0</b>	0.00%	
DOVE TO SERVE THE SERVE THE SERVE THE SERVE	- Dopariment of the second								
Department 1	34 Town Office Operation								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018=2019	\$ Variance*	% Variance*	Comments and Clarifications
5-134-209	Misc. Services	\$883	\$800	\$470	\$400	\$400	\$0		Shred-il Services
5-134-211	Town/Commission Printing	\$1,394	\$827	\$739	\$1,600	\$1,300	-\$300		Town stationary and envelopes, plaquas
5-134-212	Town/Commission Advertising	\$10,707	\$5,425	\$3,291	\$7,200	\$5,000	-\$2,200		Legal Nolices-Required
5-134-249	Copier Cost	\$6,176	\$6,711	\$4,885	\$6,600	\$6,850	\$250	3.79%	CBS Printers (5 printers), CBS map printer , Delage-lease , A&A Maintenance
5-134-259	Cleaning Services and supplies	\$392	\$613	\$275	\$1,000	\$800	-\$200		Town Hall/Library/Center School
5-134-269	Water Treatment	\$4,045	\$4,169	\$2,838	\$4,100	\$4,100	\$0	0.00,0	Culligan-Libr, TOB, PW W8 Crystat Rock, Aliston Cleaning Supplies
5-134-299	Computer Expense	\$37,849	\$45,153	\$36,398	\$47,050	\$49,550	\$2,500		Yucatech Computer Services, Comcast, Virtual Town Hall, Gov Website, Formax Tax Machine, Walsh Gerns Financial
5-134-409	Office Supplies	\$15,746	\$10.817	\$5,432	\$8,800	\$8,800	\$0	0.00%	Office supplies
5-134-479	Payroll Service	\$11,315	\$10,905		\$10,650	\$10,650	\$0	0.00%	Payroll Services
5-134-499	Postage	\$8,438	\$10,248		\$10,600		-\$50	-0.47%	Mailing-Postage for Library, TOB, Tax Collector, Delinquent Taxes, Assessor
	Department Total	\$96,945	\$95,668	\$69,221	\$98,000		\$0	0.00%	

<u>Department</u>	<u>135 Municipal Building Mainte</u>					ngaaaaaangu pga ngababba			
. Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
i-135-210	Maintenance Contracts	\$7,872	\$8,100	\$7,409	\$9,880	\$9,980	\$100		Contract - Library's HVAC Town Hall Small Boiler
5-135-608	Exterminator Services	\$2,040	\$2,281	\$1,656	\$2,300	\$2,300	\$0		Waltham Services-TOB/SFC/GLVCO/Library
5-135-609	Building Maintenance	\$39,785	\$35,104	\$15,124	\$33,000	\$33,000	\$0		Maintaining of all Town buildings
5-135-6135	Quarterly Water Testing	\$3,103	\$3,153	\$1,777	\$3,650	\$3,550	-\$100		Quarterly required testing on all town owned wat systems
	Department Total	\$52,800	\$48,638	\$25,966	\$48,830	\$48,830	\$0	0.00%	
						00000000000000000000000000000000000000			
Department	138 Employee Benefits								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-138-800	FICA (ER Portion)	\$69,258	\$70,753	\$45,532	\$70,789	\$72,850	\$2,061		FICA (ER portion)
5-138-801	Medicare (ER Portion)	\$16,238	\$16,550	\$10,652	\$16,556	\$17,038	\$482		Medicare (ER Portion)
5-138-802	Insurance (PHS & BC Dent)	\$138,491	\$149,372	\$113,198	\$197,680	\$197,680	\$0		Insur.(PHS & BC Dental)
5-138-803	Pension	\$43,075	\$42,888	\$29,193	\$50,000	\$49,500	-\$500		Pension
5-138-804	Unemployment	\$0	\$43	\$264	\$5,000	\$4,940	-\$60		Unemployment
5-138-805	Firemen Awards	\$2,800	\$6,600	\$0	\$8,000	\$8,000	\$0		Erner Service Stipends, Fireman Awards
Assas de decembros (187) (El	Department Total	\$269,862	\$286,206	\$198,839	\$348,025	\$350,008	\$1,983	0.57%	
**Drojostions from	   Health Insurance updated on 4/9/18 is for a 0	% increase							
	ovee Benefits was budgeted for \$416,018 in F								
(nehr 190 - muhir	yee Delicite was budgeted for \$410,010 ff 1	, LOIDEOIL)	WHAT			55 50 50 ES (50 E) A			

Department '	140 Utilities					accusated to config			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-140-700	Telephone TOB	\$7,404	\$6,508		\$6,600		\$0	0.00%	
5-140-702	Telephone Library	\$1,870	\$2,113		\$2,000			5.00%	
5-140-703	Telephone GLFCO	\$2,008	\$2,099		\$2,200			-4.55%	
5-140-704	Telephone SVFCO	\$2,028	\$1,133		\$1,900			-5.26%	
5-140-706	Telephone Transfer Station	\$421	\$509		\$400	\$400		0.00%	
5-140-707	Mobile Phone PW/TOB	\$4,124	\$3,912	\$3,038	\$4,100	\$4,200	\$100	2.44%	
5-140-708	Mobile Phone SVFC	\$1,448	\$1,361	\$1,892	\$1,700	\$1,950	\$250	14.71%	
5-140-709	Heat, Center School	\$352	\$504	\$872	\$826		\$0		
5-140-710	Heat TOB	\$4,066	\$4,361		\$8,583	\$6,810	-\$1,773	-20.66%	
5-140-712	Heat New Library	\$9,187	\$14,434		\$13,450	\$13,000	-\$450	-3,35%	makken na sasani sa
5-140-713	Heat GLVFCO	\$3,858	\$4,515		\$7,355			-4.83%	
5-140-714	Heat SVFCO	\$2,321	\$5,695		\$5,300	\$5,500		3.77%	
5-140-715	Heat Public Works	\$2,212	\$4,429	\$5,219	\$5,374	\$5,400	\$26	0.48%	-
5-140-720	Electricity TOB	\$12,431	\$14,992		\$13,300			-3.01%	
5-140-7 <u>21</u>	Electricity Old Library	\$551	\$549	\$366	\$580	\$580	\$0	0.00%	
5-140-722	Electricity New Library	\$20,194	\$19,222		\$15,900		-\$1,000	-6.29%	
5-140-723	Electricity GLVFCO	\$7,434	\$6,940		\$8,000	\$7,900	-\$100	-1.25%	
5-140-724	ElectriciSVFCO	\$9,416	\$9,540		\$10,000	\$9,800		-2.00%	
5-140-725	Electricity PW	\$12,376	\$11,248	\$6,570	\$9,600		\$0	0.00%	
5-140-726	Electricity Transfer Station	\$2,633	\$2,807	\$2,222	\$2,800	\$2,800	\$0	0.00%	**************************************
5-140-727	Electricity Rec Fields	\$1,520	\$1,733		\$1,600				
5-140-730	Gas/Fuel Security/Fire Marshal	\$538	\$745		\$886		-\$106	-11.96%	
5-140-733	Gas/Fuel GLVFCO/Ambulance	\$4,889	\$5,420		\$7,143		-\$1,147	-16.06%	
5-140-733	GAS/Fuel SVFCO	\$5,681	\$3,933		\$5,915	\$5,084	-\$831	-14.05%	3 Yr Avg
5-140-734	Gas/Fuel PW	\$9,730	\$21,916		\$22,394		-\$2,721	-12.15%	3 Yr Avg
	Department totals	\$128,692	\$150,618	\$82,965	\$157,906	\$149,399	-\$8,507	-5.39%	
Department	152 Town Services								
Account .	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-152-810	Historical Society	\$600	\$600	\$600	\$600	\$600	\$0	0.00%	Donation
5-152-811	Cemeteries	\$1,375	\$900		\$1,300	\$1,300	\$0		Donation
5-152-812	Senior Services	\$5,000	\$4,960	\$2,371	\$5,410		\$555	10.26%	Senior Transport services program, Donation, Expanded activities
5-152-813	Gardner Lake Authority	\$8,500	\$8,500		\$8,000		\$0	0.00%	
5-152-814	Health Services	\$27,223	\$27,735		\$27,223		\$10	0.04%	Uncas Health District/Health Services
5-152-815	Memorial Day/Bicentennial Celebration	\$600	\$600		\$600		\$8,000		Memorial Day and Bicentennial activities
5-152-816	Pavilion/Community Events and "Our Town Salem"	\$2,700	\$2,700		\$2,700		\$0		(See revenue section for income from Field and Pavilion rental offset expense line) "Our Town" quarterly distribution
5-157-000	ACO Agreement - new in 2016-17	\$0	\$0		\$9,928				Animal Control Regionalized with Montville
5-152-826	Planning Services	\$35,000	\$37,000	\$33,056	\$37,000	\$43,220			Moved from Dept 157 in 2014, increased utilization
	Department Total	\$80,998	\$82,995	\$58,806	\$92,761	\$107,794	\$15,033	16,21%	

Department	157 Regional Services								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-157-820	Women's Center/Safe Futures	\$700	\$580	\$700	\$700	\$700	\$0		Donation
5-157-821	T.V.C.C.A.	\$1,100	\$0	\$1,000	\$1,000	\$1,000	\$0		Donation
i-157-822	Adult Ed	\$4,000	\$4,380	\$0	\$3,400	\$3,400	\$0	0.00%	Reimbursement from the State - see Revenue 93 300-0006
5-157-824	Regional Probate	\$3,155	\$5,586	\$3,181	\$3,650	\$3,650	\$0	0.00%	
5-157-825	SECTER	\$1,453	\$1,453	\$1,453	\$1,453	\$1,453	\$0	0.00%	Dues
	Department Total		\$11,999		\$10,203	\$10,203	\$0	0.00%	
		1						L	

Department	158 Library					88 6 20 A.L.			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-158-015	Equipment	\$7,077	\$6,023	\$4,222	\$6,300	\$7,270	\$970		(2) Computers SAA ADULTO2, SAA ADULTO4 per Replacement Schedule 2018/ Virus SmartShleld/ Biblioma Service & Rep/ Tech Soup Llc./Copler &Printer Lease, Maint, Supp/ Oth Unanticipated Repairs
5-158-315	Conf/Mileage/Dues	\$2,854	\$1,652	\$1,087	\$2,112	\$2,112	\$0	0.00%	Flat funding
5-158-415	Other Expenses	\$1,783	\$2,743	\$1,039	\$2,350	\$2,153	-\$197		CT CEN Internet, Misc Exps
5-158-458	Supplies	\$2,847	\$2,439	\$1,322	\$2,915		\$0		Covers barcodes and other office supplies
5-158-515	Circulation Materials	\$13,022	\$16,498	\$10,275	\$15,623	\$14,700	-\$923	-5.91%	Expense is offset in Revenues, Fines and Fees. Revenue documented in Departments 92 and 97, / Addit Books & Audio books & Subscrip's, Large print/Overdrive Participa fees, Period. WT Cox Subsc., Newsp., Film swap, Movies, various Books
5-158-615	Biblomation Service Fees	\$4,930	\$4,909	\$5,019	\$5,050	\$5,200	\$150	2.97%	Bibliomation Annual Contract (Circ. & Cataloging Network)
1917-19 He 29 He 1917-19	Department Total	\$32,513	\$34,264	\$22,964	\$34,350	\$34,350	\$0	0.00%	
n nanca, da, da ka sina na masana, sa	17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	V				12,7 (7,000), 20,000	· · · · · · · · · · · · · · · · · · ·		
									-
Department	210 Security		THE THE PERSON WAS A STATE OF THE PERSON WAS				• • •		
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-210-016	Equipment	\$1,200	\$205	\$750	\$1,000	\$1,000	\$0		Operational Equipment, Radio Upgrade
5-210-216	Resident Troopers	\$232,522	\$246,088	\$1,010	\$249,148	\$258,546	\$9,398		Reflects State of CT cost-share to Towns paying 85% of full Salary and Benefits**
5-210-416	Other Expenses (Supplies)	\$858	\$1,142	\$0	\$1,100		\$0	0.00%	DARE and other office supplies
5-210-616	Maintenance	\$461	\$188	\$0	\$400		\$0		Calibration, Speed Trailer
	Department Total	\$235,041	\$247,623	\$1,760	\$251,648	\$261,046	\$9,398	3.73%	** To fund (2) Current Troopers at 100% add \$45,628
									**100%Cost of Dept 210 would be \$306,674
					. 400				

Department	220 Gardner Lake Fire Co	mpany				455 TELESCOPE (1995)			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-220-017	Equipment	\$4,359	\$2,265	\$4,127	\$4,000	\$3,895	-\$105	-2.63%	Upgrade/Maint., Portable pumps/generators
5-220-214	Physicals	\$7,249	\$4,575	\$2,307	\$6,300	\$6,470	\$170	2.7070	Annual NFPA/DOT COL, members physicals, shots and co pay reimbursement
5-220-215	Professional fees	\$4,377	\$5,571	\$1,484	\$3,350	\$3,175	-\$175	0,	Computer support, Legal Consultation,Anti Virus Prog
5-220-434	Fire Wells	\$318	\$0	\$0	\$1,700	\$1,925	\$225	l	Install and maintain fittings and equip.
5-220-436	Chief's Account	\$1,689	\$1,642	\$2,784	\$2,250	\$1,875	-\$375	-16.67%	Mileage, meetings, and training Subscriptions Dues and permits Officer shirts
5-220-464	Expendables	\$3,559	\$4,363	\$2,407	\$3,535	\$3,610	\$75	2.12%	Oil Dry, Haz-mat Pads, tollet tissue, paper towels, cleaning supplies, H20 filters/treatment
5-220-504	Training	\$6,402	\$3,236	\$5,307	\$6,900	\$7,600	\$700	10.14%	Fire training 182/ Driver training Q/CDL/Officer training Tech ResQ/Haz Mat/Training materials, copies
5-220-528	Insurance	\$17,995	\$22,670	\$23,287	\$25,000	\$25,125	\$125		Fire, Rescue, and General Liability Sta 27 Errors & Omissions
5-220-617	Vehicle Maintenance	\$22,235	\$17,844	\$12,200	\$9,100	\$7,985	-\$1,115		Prev repair/maint./Under carraige service line Brake replacement & replacement maxi cans
5-220-620	Hydro Testing	\$9,142	\$6,149	\$7,331	\$9,740	\$9,145	-\$595	-6.11%	Annual NFPA /DOT OSHA Testing, SCBA pump hose, CO meters, Scott meter
5-220-621	Radio Repair	\$3,544	\$5,474	\$1,743	\$3,350	\$3,295	-\$55		Emerg. Lights & Radios/install and repair portable radio batts &replacement
5-220-827	Building Maintenance	\$2,680	\$1,136	\$0	\$2,250	\$3,370	\$1,120	49.78%	Building maintenance: Overhead doors, Repair services
						100 100 a top 100 a 100 a 100 a			
	DEPT TOTAL	\$83,549	\$74,925	\$62,977	\$77,475		-\$5	-0.01%	

·

W-4/8								-	
Denartment	222 Salem Fire Department								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-222-018	Fire Fighting Equipment	\$5,011	\$7,400	\$3,318	\$7,500	\$7,500	\$0		FAST Team Supplies, Misc. Firefighter Equipment flashlights, hand tools
5-222-218	Contractual Services	\$3,736	\$4,324	\$2,538	\$4,000	\$3,500	-\$500		Copier&supp/MVR/iAR, Computer backup
5-222-222	Physicals	\$5,475	\$5,293	\$5,905	\$5,800	\$6,000	\$200		Member Physicals
5-222-437	Supplies (Medical)	\$3,269	\$510	\$183	\$1,000	\$1,000	\$0	0.00%	Misc Supplies/Ballistic vest
5-222-438	Chief's Account	\$2,448	\$2,373	\$2,459	\$2,500	\$2,500	\$0		Fuel/Equipment/lights/siren repair
5-222-477	Expendables	\$5,026	\$5,100	<del></del>	\$5,400	\$5,500	\$100		Cleaning Supp/paper goods/batteries/toilet supp
5-222-518	Training	\$7,447	\$5,074		\$7,400	\$7,800	\$400		Firefighting Training, FAST Team Training, and EMS Training/Management
5-222-529	Insurance	\$21,059	\$21.553	\$22,617	\$22,500	\$23,500	\$1,000		Building, Auto, Sickness & Health
5-222-618	Repair/ Maintenance of Equipment	\$25,788	\$23,081		\$18,400	\$18,400	\$0	0.00%	Equipment Maint small Engines, computer & moto repairs, Veh batteries, Aerial service, pump service, meter maint., ladder tires
5-222-619	Testing	\$4,239	\$4,466	\$3,438	\$5,800	\$4,300	-\$1,500		Ladder Testing SLM/GL, Extinguishers, SCBA Flow Testing, Compressor testing and servicing
5-222-622	Radio Repair	\$6,506	\$8,224	\$5,474	\$5,200	\$5,500	\$300	5.77%	Portable radios, Radio repairs, radio batteries, Alpha pagers, voice pager repairs
	Department Total	\$90,004	\$87,398	\$82,449	\$85,500	\$85,500	\$0	0.00%	
CONTRACTOR	and the same time and the same					7277 (72,000) 41 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4			

Department	230 Ambulance					granizati sessiti katalogia ilikatika			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-230-019	Equipment	\$6,258	\$5,260	\$3,258	\$6,825	\$6,785	-\$40		EMT/EMR Pers in bags/safety, gurney batt, hand tools, safety equip, tool batt's/PPE/Safety Equip
5-230-519	Training	\$12,051	\$12,543	\$3,489	\$8,700	\$9,500	\$800	9.20%	In-service EMS train 21&27, EMR/EMT/CPR Classes, Training aids, Copies
5-230-531	Insurance	\$7,769	\$4,968	\$7,561	\$7,900	\$8,065	\$165	2.551.5	Vehicle Liability, Errors and Omissions, deductible
5-230-605	Biohazard Transportation	\$0	\$311	\$76	\$525	\$710	\$185		Supp, BioHazard transportation, Salem School, S 21,27
5-230-623	Radio Repair	\$5,781	\$4,852	\$1,601	\$3,700	\$3,500	-\$200	-5.41%	installation/Repair/portable batteries, replacement antennaes, officer vehs, pagers, portable batts
5-230-624	Repair/Maintenance of Equipment	\$7,022	\$11,479	\$4,304	\$12,200	\$10,975	-\$1,225	-10.04%	PM&Repair Brakes Rescue-127/maxi can replacem/Marine 127 tuneup/trailer maint.
5-230-919	Uniforms	\$1,941	\$1,401	\$415	\$2,620	\$2,920	\$300	11.45%	Career Staff Uniform (x2), Stipend staff cov (x~12
	Department Total	\$40,822	\$40,814	\$20,704	\$42,470	\$42,455	-\$15	-0.04%	
Department	240 Public Safety								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-240-020	Communication Equipment	\$6,200	\$6,590	\$3,710	\$6,200	\$6,000	-\$200		Emergency communications equipment and towe maint.
5-240-220	911 Emergency Contract	\$47,211	\$36,903	\$21,741	\$38,500	\$32,400	-\$6,100		911 contract/required exps for new PSAP
5-240-420	Fire Marshall Expense	\$4,500	\$3,540	\$1,065	\$4,000	\$3,800	-\$200		New books, investigation, inspection supplies, training, uniforms, fire prevention materials for ne PSAP
5-240-421	Civil Preparedness Expense	\$7,500	\$11,774	\$5,571	\$9,000	\$11,000	\$2,000		Emergency equipment and supplies
5-240-625	Alarm Maintenance	\$3,500	\$6,895	\$4,476	\$4,000		\$400		Alarm Maintenance for all buildings
5-240-920	Fire Police	\$5,000	\$5,435	\$380	\$5,000		\$0		Radio/Rep Maint/Materials
5-240-921	Fire Training Building	\$0	\$0		\$0	11111 11111 11111 11111	\$1,600		Expenses for Fire Training Building maint.
	Department Total	\$73,911	\$71,137	\$36,943	\$66,700	\$64,200	-\$2,500	-3.75%	
		<u> </u>							
				1		TOTAL TRANSPORTER			

Department	310 Public Works								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-310-021	Small & Gas Power Equipment	\$8,101	\$10,810	\$7,368	\$8,500	\$8,900	\$40 <u>0</u>		All smail electric and gas power equipment
5-310-023	Repair/Maint.Vehicles	\$98,418	\$85,346	\$33,521	\$69,000	\$69,000			Maintenance of all PW vehicles
5-310-026	Mech/Equip/Tools	\$13,998	\$20,475		\$12,000	\$12,000	\$0		Mechanic tools, equipment and fuel pump maint.
5-310-439	Materials	\$16,831	\$29,953		\$18,000	\$19,000	\$1,000		Consumables, traffic signs, safety equip, etc.
5-310-441	Snow Removal Supplies	\$58,029	\$34,617	\$61,843	\$48,000	\$53,000	\$5,000		Cost for treated salt/sand
5-310-633	Field Maintenance	\$19,974	\$13,770	\$880	\$15,000	\$14,800	-\$200	-1.33%	Maintenance of all town owned parks and rec fields/property
5-310-634	Oil/Road Repairs	\$52,822	\$54,879	\$3,348	\$73,500	\$67,900	-\$5,600		Maintenance/spot repairs, drainage & tree removal on all town roads
5-310-921	Engineering	\$7,504	\$4,426	\$2,329	\$7,500	\$5,000	-\$2,500	-33.33%	Engineering mostly for road work/issues
5-310-923	Uniforms, Meals and Supplies	\$6,772	\$5,516			A A A STATE OF THE	-\$100	-1.43%	Clothing and OT meal allowance, DOT test, school and seminars
	Department Total	\$282,449	\$259,792	\$133,700	\$258,500	\$256,500	-\$2,000	-0.77%	
-									

Department	410 Transfer Station					95.00100.0000.001000			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-410-241	Management Contract	\$58,771	\$59,534	\$45,320	\$66,570	\$67,901	\$1,331	2.00%	Contract/payroll
5-410-442	Operating Costs	\$923	\$6,613	\$85	\$4,500	\$3,900	-\$600	-13.33%	Cost of DEEP permits, additional employees for Amnesty day, misc supplies, IE passes, flyers, OC recyclable programs
5-410-541	Trash Bags	\$7,798	\$6,589	\$50	\$8,600	\$8,400	-\$200	-2.33%	Revenue off sets expense
5-410-627	Maintenance and Improvements	\$8,325	\$3,082		\$7,000	\$5,000	-\$2,000	-28.57%	General Maintenance of site
5-410-628	Water Testing	\$4,567	\$3,990		\$4,600	\$4,500	~\$100		DEEP requirements
5-410-922	Engineering	\$3,178	\$4,536	\$1,468	\$5,000	\$4,800	-\$200	-4.00%	Permit charges
5-410-930	Recyclable Tipping	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
5-410-931	Bulky Waste Tipping	\$6,041	\$9,336	\$2,631	\$6,200	\$6,200	\$0	0.00%	Contract
5-410-932	Trash Tipping (CRRA)	\$26,095	\$23,698	\$15,461	\$30,000	\$30,000	\$0		Contract
5-410-933	Trash Hauling	\$7,218	\$7,541	\$4,271	\$9,000	\$8,000	-\$1,000	-11.11%	Contract
5-410-935	Bulky Waste Hauling	\$5,281	\$4,839	\$2,225	\$6,000	\$5,500	-\$500		Contract
5-410-935	Recyclable Hauling	\$10,445	\$10,330	\$6,457	\$12,000	\$12,000	\$0	0.00%	Contract
5-410-936	Toxic Waste	\$4,892	\$5,092	\$1,605	\$4,800	\$4,900	\$100	2.08%	
	Department Total	\$143,534	\$145,180	\$82,738	\$164,270	\$161,101	-\$3,169	-1.93%	
						18/20/05/05/05/05/05			
Dept 410-Transfe	r Station in FY 2009/10 was \$190,686					Office Title For Too Sook			
Enhanced Recycli	ing and Compacting Recyclables Saves \$\$\$\$								

Department	600 Economic Development								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-600-223	Consulting	\$525	\$0	\$291	\$400	\$500	\$100	25.00%	Consultant
5-600-323	Dues & Education	\$0	\$0	\$0	\$0	2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	\$200	0.00%	EDC-related Classes
5-600-498	Mailings & Materials	\$783	\$730	\$0	\$1,350	\$800	-\$550	-40.74%	Promotional Malerials
	Department Total	\$1,308	\$730	\$291	\$1,750	\$1,500	-\$250	-1 <u>4.29%</u>	
Department	610 Inland Wetlands Conserva	tion Commis	sion			550 050 050 050 050 050 050 050 050 050			
Account .	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-610-261	Legal Service	\$408	\$275	\$0	\$300	\$150	-\$150	-50.00%	Pays for written opinions, research, appearance is court or at meetings as necessary
5-610-324	Conferences	\$0	\$0	\$0	\$0	\$100	\$100	5,557	Seminars/workshops, memberships, and subscriptions
5-610-523	GIS Expenses	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	Software and hardware as necessary
5-610-525	WEO Mileage	\$0	\$163	\$0	\$350	\$100	-\$250	-71.43%	
5-610-941	Engineering	\$0	\$763	\$0	\$350	\$0	-\$350	-100.00%	Pays for professsional engineers to review plans, prepare plans, visit/inspect sites, and attend meetings
	Department Total	\$1,408	\$2,201	\$1,000	\$2,000	\$1,350	-\$650	÷32.50%	
						66 W 46 M 5			

epartment	630 Planning and Zoning Com	mission	1						
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-630-224	Legal Services	\$17,505	\$15,317	\$3,865	\$14,000	\$10,000	-\$4,000		Consultations, court documents & reviews, written/telephonic & written corresp, and in court time as necessary
5-630-325	ZEO Mileage/exp.	\$0	\$1,591	\$0	\$500	\$1,000	\$500		ZEO Mileage
5-630-425	Other	\$1,935	\$2,589		\$2,000	\$1,500	-\$500		Seminars, Training, and Membership dues
5-630-924	Engineering	\$1,000	\$1,855	\$3,109	\$3,000	\$2,000	-\$1,000		Consult, Site verification, Drawing/Plan reviews, plan prep., Doc reviews/Telephonic/Written/Corrrespond/Court time
	Department Total	\$20,440	\$21.352	\$6,974	\$19,500	\$14,500	-\$5,000	-25.64%	·
	640 Zoning Board of Appeals								
	640 Zoning Board of Appeals  Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
Department	Description Zoning Board of Appeals	Actual 2015-2016 \$388	Actual 2016-2017 \$559	Expenditures for 2017-2018  Budget As of 3/15/2018	Budget 2017-2018 \$800	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications  As needed for books, classes, and mileage
Department Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018  Budget As of 3/15/2018	Budget 2017-2018 \$800	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications  As needed for books, classes, and mileage
Department Account	Description  Zoning Board of Appeals	Actual 2015-2016 \$388	Actual 2016-2017 \$559	Expenditures for 2017-2018  Budget As of 3/15/2018	Budget 2017-2018 \$800	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications  As needed for books, classes, and mileage
Department Account	Description  Zoning Board of Appeals	Actual 2015-2016 \$388	Actual 2016-2017 \$559	Expenditures for 2017-2018  Budget As of 3/15/2018	Budget 2017-2018 \$800	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications  As needed for books, classes, and mileage

Department 6	45 Recreation Commission			-		(a) 70 de 160 99 NO			
· Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-645-645	Maintenance	\$13,831	\$13,827	\$632	\$10,000	\$11,500	\$1,500	15.00%	Field and Facilities repairs/maint, trail repair maint
5-645-927	Salem Recreation Association Programs	\$11,543	\$9,590	\$6,000	\$11,800	\$11,300	-\$500		League & sports prog expenses/Concession star exp (Funds have been received for field rental)
5-645-928	Holiday Activities	\$958	\$2,063	\$898	\$2,300	\$2,800	\$500	21.74%	Tree lighting/Easter program/Halloween program
5-645-929	Community Out Reach/Appropriated Exp.	\$1,533	\$399	\$0	\$3,000	\$1,500	-\$1,500		Dues, Conferences, Service Projects, mileage
5-645-946	Fee Base Activities	\$6,355	\$12,465	\$14,032	\$15,000	\$20,000	\$5,000	33.33%	Based on last yrs. Revenue (\$20,000 also should be placed on the Revenue side of the Budget)
	- Ledward Committee Commit	edo habada era eraza					reconstitution in the Company		
	Department Total	\$34,220	\$38,344	\$21,562	\$42,100	\$47,100	\$5,000	11.88%	
		To the influence of the state o		NUMBER OF STREET ASSESSMENT OF STREET	<u> </u>			Control of the processor of	
			L					Lu	
						7015.7027kEgarrer			
******						0.0000000000000000000000000000000000000			TOTAL
Danartment 7	10 Municipal Insurance								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-710-571	Insurance	\$77,138	\$72,940	\$107,635	\$97,600	\$117,132	\$19,532		10M Liability/Property/ Workers Compensatation Insur/Buildings except School
5-710-572	Insurance	\$0	\$904	\$0	\$3,200	\$4,000	\$800		Underground tanks, Tax Coll.bonds, Crime
	Department Total	\$77,138	\$73,844	\$107,635	\$100,800	\$121,132	\$20,332	20.17%	
	Reallocated with School after Town/Emerg	ency Services had	l higher claims						
	Also 10% increase Work Comp, 5% increa	•				Correct Cardo (Studios SCI)			
******	**\$8133 insurance member's equity divider					5 2 5 5 6 4			
	Underground Fuel tanks require separate a								
	Liability/Property was raised from 1M cove		12/13	-					
	(Municipal Insurance was \$118,220 in FY 2	2009/2010)				2000 2000 000 000 000 000 000 000 000 0			1

.

Department 8	310 Unanticipated Expenses					904 (8) 4 (8) 1 (1) 1 (1) 1 (8)			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-810-830	Unanticipated Expenses	\$1,000	\$1,000	\$1,076	\$1,000	\$1,000	\$0		Unanticipated Expenses
	Department total	\$1,000	\$1,000	\$1,076	\$1,000	\$1,000	\$0	0.00%	
	14 O T								
Department !	910 Interest Payments					1.41			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-910-000	2012 School Bond Payment	\$72,781	\$141,063	\$132,063	\$132,063	\$121,063	-\$11,000	-8.33%	School Bond Interest Payment
5-910-010	School Bond Fees	\$0	\$0		\$0	\$0	\$0	0.00%	School Bond Fees
5-910-992	East Lyme Debt Service Interest	\$14,740	\$8,671	\$4,601	\$4,602	\$1,734	-\$2,868		East Lyme Debt Serv Int
5-910-993	Library & Gadbois Property Bond	\$3,750	\$0	\$0	\$0	\$0	\$0	0.00%	Library & Gadbols Property Bond (2005) - Paid in full 2015
	Department Total	\$91,271	\$149,734	\$136,664	\$136,665	\$122,797	\$13,868	-10.15%	
				1					

•

Department 9	220 Principal Payable								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-920-000	School Bond Payment	\$0	\$300,000	\$300,000	\$300,000	\$325,000	\$25,000	0.00%	School Bend Pmt
5-920-993	Library & Gadbois Property Bond	\$200,000	\$0	\$0	\$0	\$0	\$0		Library & Gadbols Property Bond (2005) - Paid off in 2015
5-920-994	ELHS Debt	\$71,966	\$78,034	\$82,104	\$82,104	\$84,972	\$2,868	3.49%	ELHS Debt Service
	Department Total	\$271,966	\$378,034	\$382,104	\$382,104	\$409,972	\$27,868	7.29%	
Department 9	925 - Capital Reserve Account					30 (31.010.000)			
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
5-925-000	Appropriation	\$0	\$0	\$0	\$0	\$0	\$0		Reserve account for future capital expenses
		\$0	\$0	######################################	\$0	\$0	DI 44 7 5 14 14 14 14 15 16 16 16 16 16 16 16 16 16 16 16 16 16	0.00%	

					TBD	TBD -			
						<u> </u>			
Department	926 Open Space Land Acquis	ition Fund							
Account .	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
926-95-10	Open Space Fund	\$0	\$0				\$5		Accumulates funds for acquiring open space
926-95-11	Land Acquistion Fund	\$0	\$0	\$0		\$0	\$0		
aliont de villa	Department Total	\$0	\$0	\$0	\$0	**************************************	\$5	0,00%	
	The state of the s								
Department	935 Revaluation								
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
935-95-10	Appropriation	\$44,000	\$1,529	\$0	\$0	\$0	\$0		
	Department Total	\$44,000	\$1,529	\$0	<del>                                    </del>	\$0	\$0	0.00%	
	Next Revaluation 2020-2021								
						36.19.86.0050.05.05			
· · · · · · · · · · · · · · · · · · ·		1							
						ili sa ega parametra.			
				1			·		

Fund 100 - De	<u>epartment - Capital Expenditu</u>	res							
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
BOE	Replace 1994 Roof & AC Units	·				\$152,000			
BOE	Replace 1994 Roof								
BOE	Clock Speaker					100 (75) (867-100) (80) (80)			
BOE	Media Rep/Filter Refurb				\$6,924				
BOE	Site Plan (See BOE Capital	\$34,870							
Library	Interior Upgrade	\$9,652	\$15,805			TC 2001 TEST S0 TS 11 (517)			
Library	Interior Upgrade-Carpet								-
Recreation	Playground on Round Hill Rd								
Recreation	Reimburseable Trail Grant	\$224,880				75.000.000 (0.000)			
Recreation	Volunteer Park Water/Septic and	\$46,000	\$54,000						•
Recreation	Rep/Resurface Basketball/Rec Courts				\$21,000				
PW	PW Snow/Plow Truck	\$58,000				\$62,000			
PW	Used Forklift	\$40,000				220222000000			
PW	Fuel System Replacement	\$81,000							
PW	Heavy Duty Dump Trailer 7'X14'	\$9,000				North Control of Controls			
PW	Pave & Construct Drive @ Old Library	\$31,500				first to the forest live of			
PW	Pave dirt parking lot @ School	\$37,000							
PW	Pave & reclaim PW area	\$90,000	•						
PW	Pave & reclaim Salem Fire Dept	\$100,000							
PW	11 Foot Snow Plow		\$10,359						
PW	Zero turn mower		\$15,604			900 TO 100 10 PT 11 TALL			
PW PW	Tractor		\$30,022						
PW	PW Road Rehab	\$385,000	\$392,700		\$400,554	\$408,565			
PW	F250 P Up Truck w tailgate				\$0			1	
PW	Large Snowplow truck #1				\$62,000				•
PW PM	Large Snowplow truck #5/replace body				·	\$45,000			
SVFCO & GLVFCO			\$25,000						
SVFCO & GLVFCO	l.	\$51,000			•	\$48,964			
	SVFCO/ GLFCO Gear & Hoses	. ,							= W

.

. .

	<u>lepartment - Capital Expendit</u>			<u> </u>					
Account	Description	Actual 2015-2016	Actual 2016-2017	Expenditures for 2017-2018 Budget As of 3/15/2018	Budget 2017-2018	Proposed Budget 2018-2019	\$ Variance*	% Variance*	Comments and Clarifications
GLÝFCO	Stationhouse telephone system						- <del></del>		
GLVFCO	Slip resistant flooring install		\$26,000						
GLVFCO	Firefighting Turnout Gear and Hose		\$14,000			\$14,000			
GLVFCO	Scott RIT Pack Replacement				\$13,000				
GLVFCO	Tanker truck		\$225,000		\$222,000	00 S C 20 C Processor			70.7 min. 11
GLVFCO	Firefighting Turn out gear				\$14,000	Šetatilis iš iš 194	•		
GLVFCO	Thermal imaging Cameras (2)				\$7,800	\$5,445			
GLVFCO/SVFC	Exhaust System Pmts				\$48,964	FERRORIES LANGUEROLA			
SVFCO	Phone System		\$6,400						
SVFCO	Gear House	\$7,910							
SVFCO	Engine tanker	, i	\$35,000			\$120,000			
SVĘCO	Replacement gear and hose		\$10,000		\$12,000	\$15,000			
SVFCO	Storage building				\$20,000	\$25,000			<u> </u>
TOB	Town Office Bldg Boiler								X
TOB/Multiple	Magnum 6000 Light tower, towable		\$5,000						
Mid-Yr Appropria	lion								
Total Department 930 CAPITAL									
TOTAL CAPITAL		\$1,333,852	\$864,890	\$0	\$828,242	\$895,974	\$67,732	8.18%	
Total General G	overnment	\$3,359,170	\$3,551,985	\$2,310,532	\$3,693,384	\$3,769,209	\$75,825	2.05%	
Total BOE Expe	nditures	\$10,634,350	\$10,634,019	N/A	\$10,548,225	\$10,324,295	-\$223,930	-2.12%	
Grand Total Ex	penditures	\$15,327,372	\$15,050,894	N/A	\$15,069,851	\$14,989,478	-\$80,373	-0.53%	

## TOWN OF SALEM 10 YEAR PRINCIPAL and INTEREST

ITEM	TOTAL COST		FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	TOTAL
East Lyme High School Debt Services Principal		P	84,972	86,706	0	0	0	0	0	0	0	0	171,678
East Lyme High School Debt Services Interest		I	1,734	0	0	0	0	0	0	0	0	0	1,734
School Building Renovation	4.5m	P	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	3,250,000
School Building Renovation Interest		I	121,063	108,063	95,063	82,063	71,906	64,188	55,250	45,500	35,750	121,063	799,906
Total Principal and Interest		T	532,768	519,768	420,063	407,063	396,906	389,188	380,250	370,500	360,750	446,063	4,223,318
"" '										1			

## TOWN OF SALEM 10 YEAR CAPITAL PLAN

1 BOE Replace 1994 Roof Top/AC Units		152,000	152,000	152,000	152,000	152,000	152,000	+ 152,000	•	<u> </u>	I	1,064,000
		132,000	132,000	132,000	132,000	132,000	75,000	132,000				75,000
Dod (ceptage 233) Bottero		-		175,000			73,000		1		<u> </u>	175,000
DOD KIONE DOLL TOTO PRINT OF THE OWN				82,500	82,500			-		, , , , , , , , , , , , , , , , , , , ,		165,000
- Dob concrete replacement		<u> </u>		82,500	<del> </del>	440,000	405.000	<del></del>				·
Southann oppinges	<b>-</b>	<u> </u>		ļ	110,000	110,000	105,000					325,000
6 BOE Replace Milestone Video Recording Server			<u> </u>	ļ	15,000							15,000
7 BOE Replace Milestone Viewing Stations (2)		ļ			6,000				4			6,000
8 BOE Bathroom Renovations		<u> </u>		1				95,000		,		95,000
9 Recreation - Volunteer Park - Concession Stand				136,000								136,000
10 PW Large Snow Plow Truck #1		62,000	62,000	<u> </u>								124,000
11 PW Large Snow Plow Truck #2				62,000	62,000	62,000						186,000
12 PW Commercial Mower			22,602									22,602
13 PW Field Groomer			19,107	<u> </u>								19,107
14 PW Pickup Truck			28,308									28,308
15 PW Front-End Loader				80,000	77,768							157,768
16 PW Large Snow Plow Truck #3							65,000	65,000	65,000			195,000
17 PW Over Rail Mower						90,000						90,000
18 PW Small Snow Plow Truck	Ì					85,000						85,000
19 PW Backhoe							85,000					85,000
20 PW Excavator										125,000	125,000	250,000
21 PW Large Snow Plow Truck #4 (3 year payoff)										65,000	65,000	130,000
22 PW Large Snow Plow Truck #5		45,000	<b></b>									45,000
23 PW Road Improvement		408,565	416,736	425,071	433,572	442,244	451,089	460,111	469,313	478,699	488,273	4,473,673
24 GLVCO/SVFCO SCBA Replacement							105,000	100,000	100,000			305,000
25 GLVFC/SVFC Exhaust System		48,964	48,964									97,929
26 GLVFCO Slip Resistant Flooring Install/Maint (25/26)		1							5,800			5,800
27 GLVFCO Fire Fighting Turnout Gear and Hose		14,000	14,000	14,600	14,000	14,000	14,000	14,000	14,000	14,000	14,000	140,000
28 GLVFCO Thermal Imaging Cameras (1 remaining)		5,445										5,445
29 GLVFCO Seal Parking Lot							5,000				<b></b>	5,000
30 GLVFCO Fire Rescue Boat			<u> </u>	<del>                                     </del>			68,000					68,000
31 GLVFCO Building Roof Replacement			53,900									53,900
32 GLVFCO Replacement of F350 Forestry Truck			78,000					1				78,600
33 GLVFCO Fire Engine (3 year payoff)			70,000					1	-	200,000	200,000	400,000
34 SVFCO Engine Tanker		120,000	120,000	120,000	120,000	120,000	120,000	120,000	<del>                                     </del>	200,000	200,000	840,000
36 SVFCO Replacement Gear and Hose		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
37 SVFCO Storage Building		25,000	13,000	13,000	12,000	13,000	13,000	13,000	13,000	13,000	15,000	25,000
38 SVFCO F-350 for Replacing R-1 Medical Response Vehicle		000,04	80,000		<del> </del>		<b>-</b>	<del> </del>	+	<del> </del>	-	80,000
***			80,000	<del>                                     </del>		<b> </b>	125 000	125 000	175 000			<u> </u>
				<u> </u>			135,000	135,000	135,000			405,000
Sub Total, All Other		895,974	1,110,618	1,261,571	1,087,840	1,090,244	1,395,089	1,156,111	804,113	897,699	907,273	10,606,531
TOTAL Capital and Principal and Interest		1,428,743	1,630,386	1,681,634	1,494,903	1,487,150	1,784,276	1,536,361	1,174,613	1,258,449	1,353,335	14,829,849

\*\*\*40-50% possible State funding

> Test 14,829,849